



Design Your City's Net Zero Strategy: Online Planning Lab

NetZeroCities online course for all cities

September 16th- December 11th 2025





04/12/2025

Module No.6, Session 1

Policy & Regulatory Innovation

Introduction to strategic settings in Policy Innovation

Georgia Cameron & Marzia Mortati



EU

NATIONAL LEVEL



CITY





MODULE 1	<p>Core The NetZeroCities program, service offering, systemic approach, what works for Mission Cities</p>	<p>Spotlight 1 NetZeroCities Orientation</p>	<p>Spotlight 2 Shaping Climate Narratives</p>	<p>Spotlight 3 Climate City Contracts</p>		
MODULE 2	<p>Core Developing a transition team, mapping and activating the ecosystem</p>	<p>Spotlight 1 Transition team & climate leadership</p>	<p>Spotlight 2 Engaging the private sector</p>	<p>Spotlight 3 Citizen engagement for systemic climate action</p>		
MODULE 3	<p>Core Developing the city's action plan for climate neutrality</p>	<p>Spotlight 1 Reporting and MEL</p>	<p>Spotlight 2 Co-Designing a Climate Portfolio</p>	<p>Spotlight 3 Using NetZeroPlanner to Support Climate Planning, MEL, and Implementation Management to Achieve Net Zero Goals</p>		
MODULE 4	<p>Core Levers of change: Technical solutions, social innovation and multi-actor collaborations</p>	<p>Spotlight 1 Passive solutions to reduce energy demand in buildings</p>	<p>Spotlight 2 Systemic energy transition at buildings, districts and city level</p>	<p>Spotlight 3 Data-driven approaches to energy transition in buildings and districts</p>	<p>Spotlight 4 Mobility: Behavioural change and digital solutions</p>	<p>Spotlight 5 Scope 3 and other emission domains</p>
MODULE 5	<p>Core Increase finance knowledge of the public administration & learn about options to finance projects</p>	<p>Spotlight 1 Preparing a pipeline of projects for external financing</p>	<p>Spotlight 2 Different investor groups and the key priorities and returns profiles for each and instruments</p>	<p>Spotlight 3 Financing the ambition: Learning from Mission Cities</p>		
MODULE 6	<p>Core Multilevel governance, national platforms and policy strategies</p>	<p>Spotlight 1 Policy and regulation innovation</p>	<p>Spotlight 2 Public procurement – national specificities</p>	<p>Spotlight 3 Just transition</p>		





Housekeeping



Stay muted unless you are invited to speak.



Raise your hand before speaking.



Stay engaged: We invite you to keep your camera on.



Use the chat for questions and to introduce yourself.



Change your Zoom name to include your city.





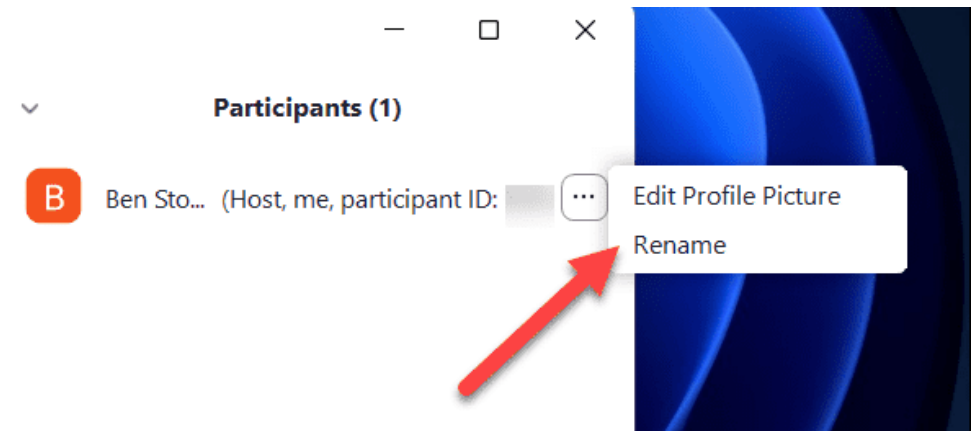
Activate Closed Captions to keep up with the speakers.






Renaming

- In the meeting controls toolbar, click on **Participants**. 
- Hover your mouse over your name, then click **More** or the **ellipsis icon**. ()
- Click **Rename**. A pop-up box will appear.
- In the pop-up box, enter your display name.
- Click **Change**.

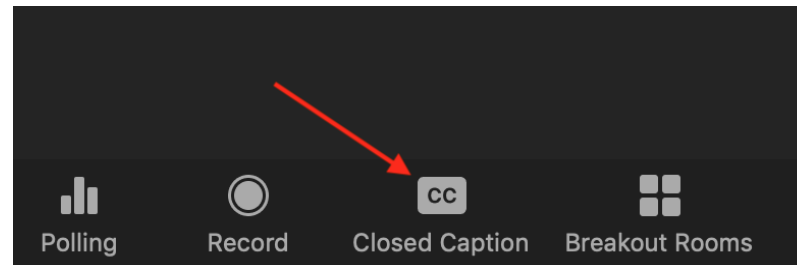




Activating Closed Captions

- In the meeting controls toolbar, click the **Show captions** icon. ()
- Captions will automatically appear above the meeting controls toolbar.

***Caption language:** Please do not change the spoken language of the meeting, as captions will change for everyone.





Participation

This course is intended for all EU (and Horizon affiliated countries) cities that do not yet have (or aim to improve) a climate Action Plan for the city

- It's open to any municipality as well as to consultants, experts, regional authorities, etc.
- The course guides cities into developing a climate action plan | No funding available for participating cities
- This course is NOT for students
- After each session, facilitators remain online for Q&A

26 online sessions
of which 6 are core
sessions

Tuesday 9.15-11.00 and
Thursday 13.15-15.00

Participation is **free**





Certification

Free

Municipalities that **attend all 6 core sessions** will obtain a certificate of attendance for the city issued by the NetZeroCities project

30€

Participants who **attend all 6 core sessions can obtain** a certificate of attendance issued by **Universidad Politecnica de Madrid**



Online ceremony on December 11th 2025

In-person ceremony at the City Conference in Turin May 2026





Recordings and activities

- All participants who sign up for the program receive an email **after each module with the video recording** of the sessions and additional useful information.
- Before joining each session, you will be requested to agree with the course privacy policy, provide **permission for recording** and details of your municipality or profile to be able to issue the attendance certificates.
- The program is structured into **six modules**, each offering 4-6 hands-on sessions led by expert practitioners and cities. Each session will have an interactive component, in which you can share your questions and experiences.

Q: Can you participate in single sessions?

A: Yes! If you sign up for the course, you will receive communications and links to all the sessions. All sessions are held on Zoom (online). All participants who sign up for the program receive an email after each module with the video recording of the session and additional useful information.

Q: What is the level of English proficiency required?

A: Participants can ask questions in their own (European) language in the chat.

DISCLAIMER: Before joining each session, you will be requested to agree with the course privacy policy, provide **permission for recording** and details of your municipality or profile to be able to issue the attendance certificates.





Sign-up and Portal Group

What should you do now?

There is **no deadline** for applying to the course. All sessions are held on Zoom, and you can join the Zoom meeting through the link provided in this email or in the course program page on the NetZeroCities portal.

1. **[SIGN UP NOW](#)** for Zoom sessions and **ADD** them to your **CALENDAR**
2. Read carefully the [online pages for each session](#) and register in advance for each of the sessions on the Zoom platform.
3. Join the dedicated group for this course to interact with other participants: [Design Your City's Net Zero Strategy: Online Planning Lab](#)





Faculty

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Alexandru Buftic



Marcial Silva



Ignatius But





Lecturers



Marzia Mortati

POLIMI



Georgia Cameron

Dark Matter Labs

Providing an initial conceptual setting





- 1. Welcome**
Objectives & key concepts
- 2. City Presentations**
Active listening activity
- 3. Discussion & Closing**
Miro working & next steps





Learning objectives for this session

- **Empower participants to strategically leverage policy settings** – including policy studios, regulatory sandboxes, and other experimental spaces – as critical tools to accelerate their climate transition pathways.
- **Explore the "why, what, how, who, and when" of these settings**, emphasizing their role as enablers of rapid and scaled progress towards city mission ambitions.
- **Address when these approaches are most appropriate**, distinguishing them from more traditional policymaking processes and emphasizing the value of a socio-technical, cultural, political, and economic lens for complex, dynamic challenges where business-as-usual is insufficient.





Guest speakers



Alex Anghel

Dark Matter Labs



Anna Huttunen

CKIC

Providing city examples of strategic settings in action





Firstly...

A few questions for you..





1. **When a new approach is necessary**
2. **What a mission driven approach can offer**
3. **When a dedicated policy space is best used**





1.

When a new approach is necessary



1. When a new approach is necessary



Cities are facing **complex and competing challenges**—economic competitiveness, cost of living, climate neutrality, and energy security.

Traditional policy approaches often struggle with the scale and systemic nature of deep climate transitions.





1. When a new approach is necessary

Which of these signals sounds familiar in your city?

Repeated delays despite clear technical solutions

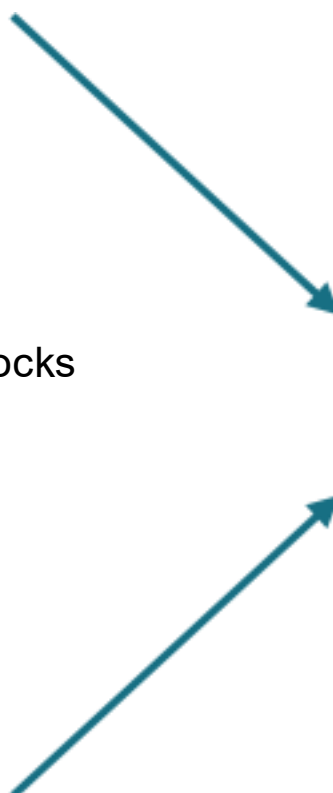
Multiple actors point to different causes for the same problem

Regulatory rules block feasible local pilots or partnerships

Attempts to scale keep hitting administrative or finance roadblocks

High uncertainty or fast-changing technology / markets

Stakeholder mistrust, or lack of a shared problem definition



These are common symptoms to stop assuming the next standard instrument will fix things.



1. When a new approach is necessary

What's blocking progress?

Different barriers demand different responses.

Regulatory — Legal rules, permits, procurement rules

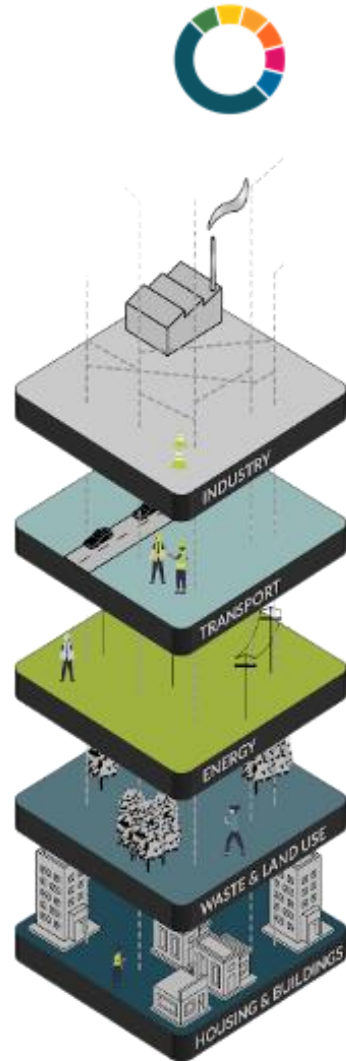
Governance / coordination — Confused responsibilities across levels or departments

Finance / procurement — Debt rules, funding models, tendering constraints

Capacity / skills — Staff time, know-how, or project management limits

Technical / infrastructure — Grid limits, legacy systems, interoperability

Political / legitimacy — Lack of mandate or public trust





2.

What a mission-driven approach can offer



2. What a mission-driven approach can offer



A simple yet powerful trio:

- **multi-actor**
(diverse perspectives);
- **multi-instrument**
(broadening the policy toolbox); and
- **multi-level**
(considering various scales of governance)



2. What a mission-driven approach can offer



Multi-actor: aligning diverse capabilities around one mission

Actors bring different powers:

Public – mandate, legitimacy, coordination

Private – investment, innovation capacity

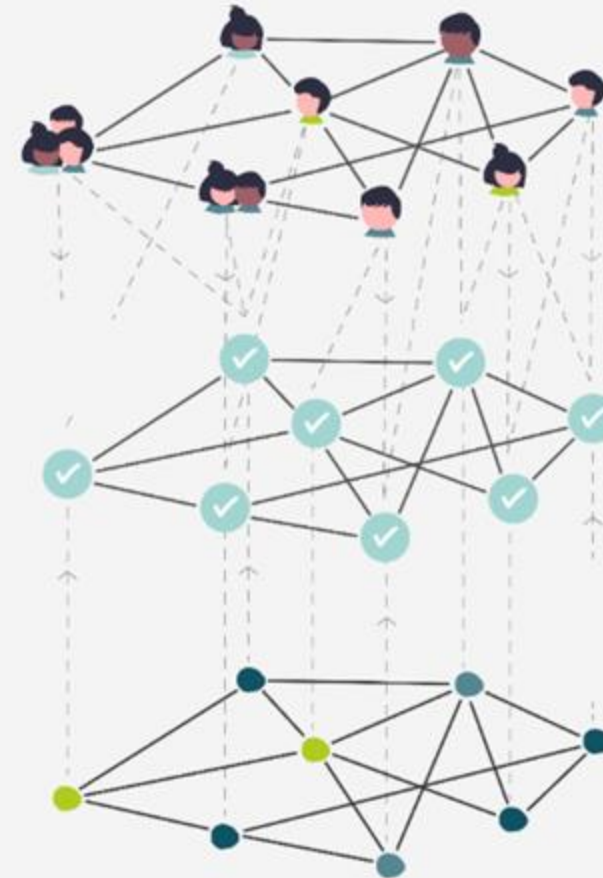
Academia – evidence, evaluation

Civil society – local knowledge, trust

The challenge is not inclusion per se, but alignment around shared direction and learning loops.

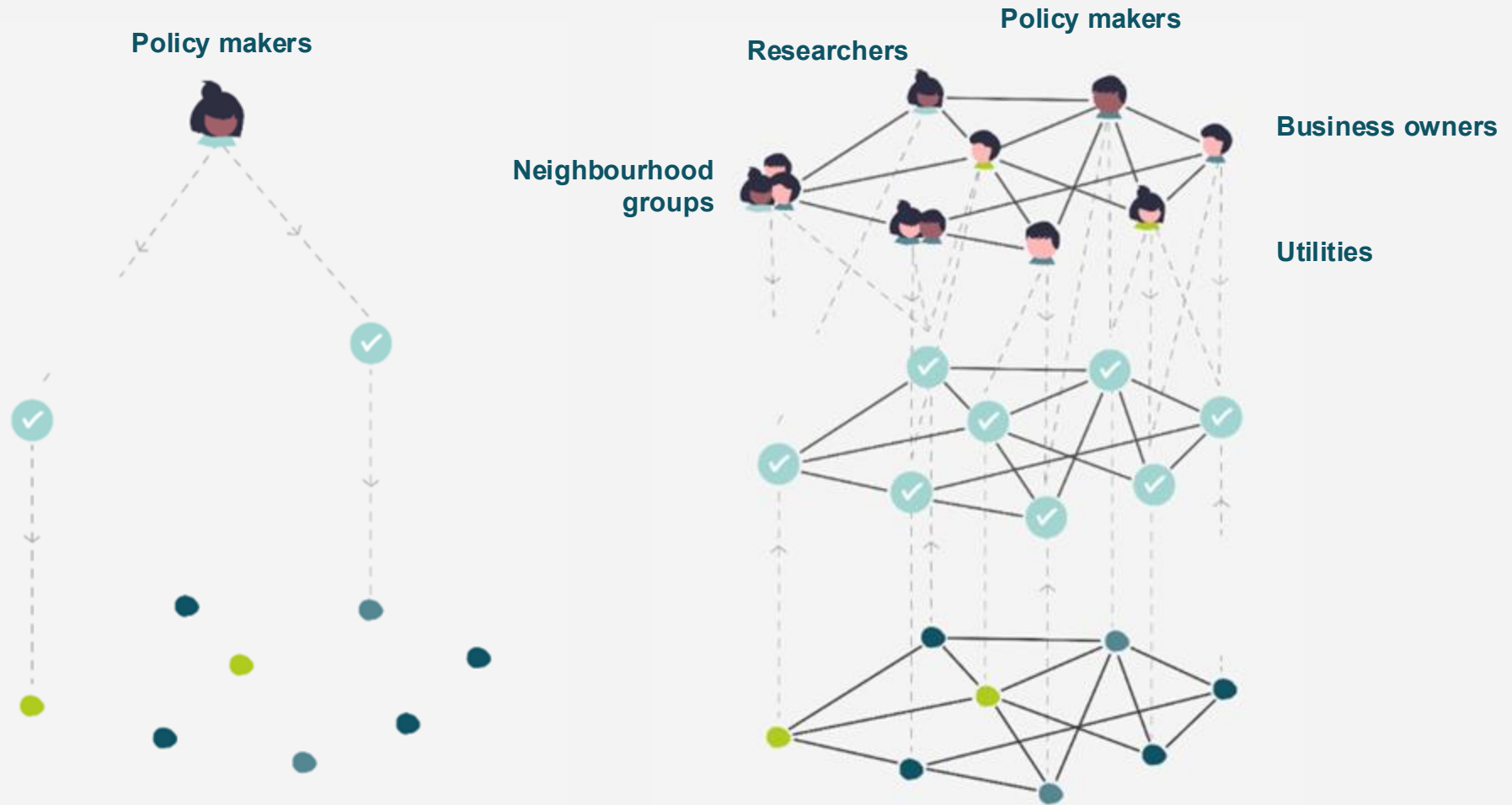


2. What a mission-driven approach can offer



2. What a mission-driven approach can offer

Design collaboration, not just participation



2. What a mission-driven approach can offer



Multi-instrument: Missions need orchestration of policy tools

Traditional tools (grants, regulations, procurement, plans) act in silos

Missions combine instruments to address systems, not sectors

Examples of connections:

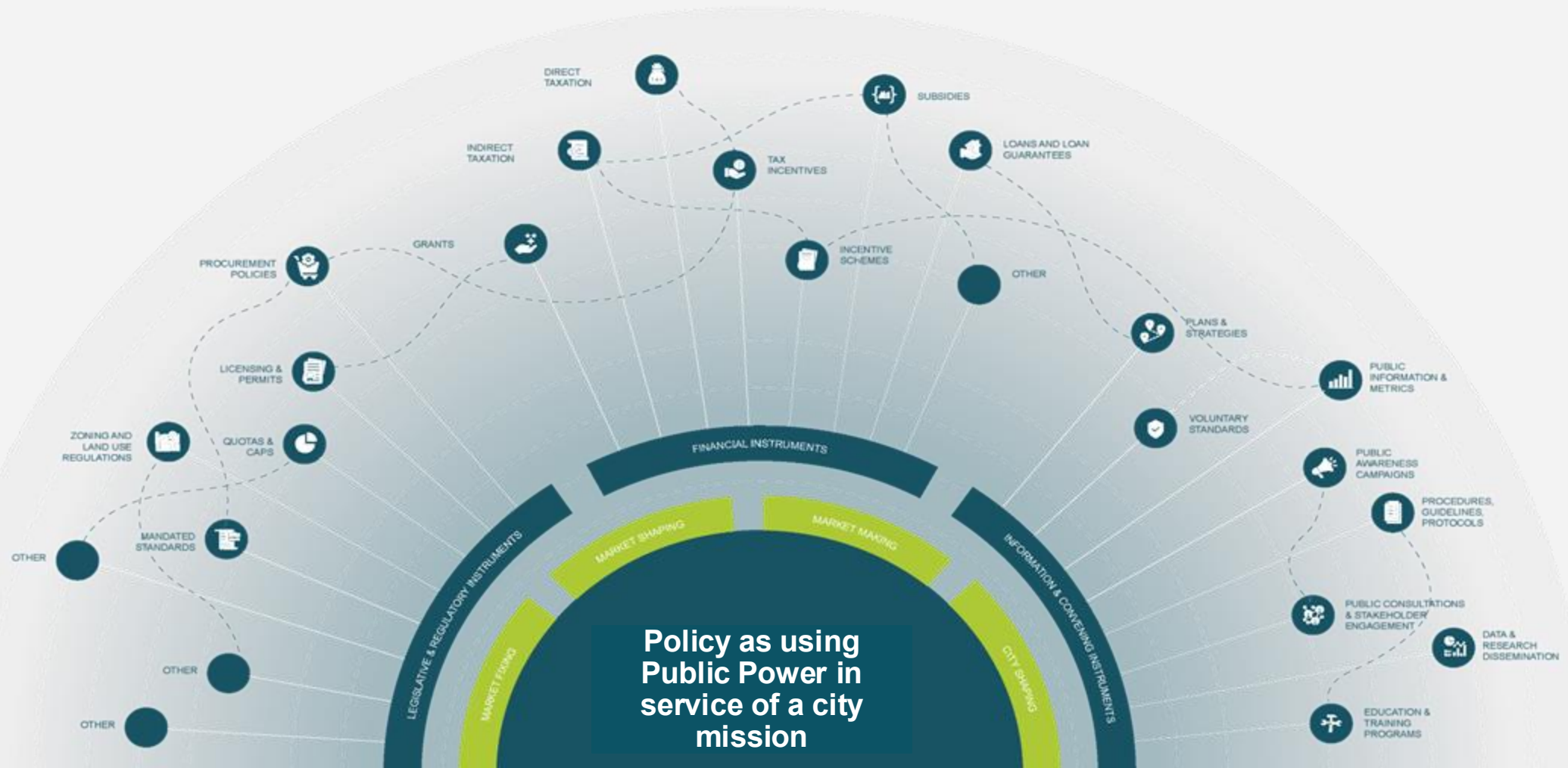
Planning ↔ investment ↔ regulation ↔ citizen engagement

Short-term pilots ↔ long-term enabling rules

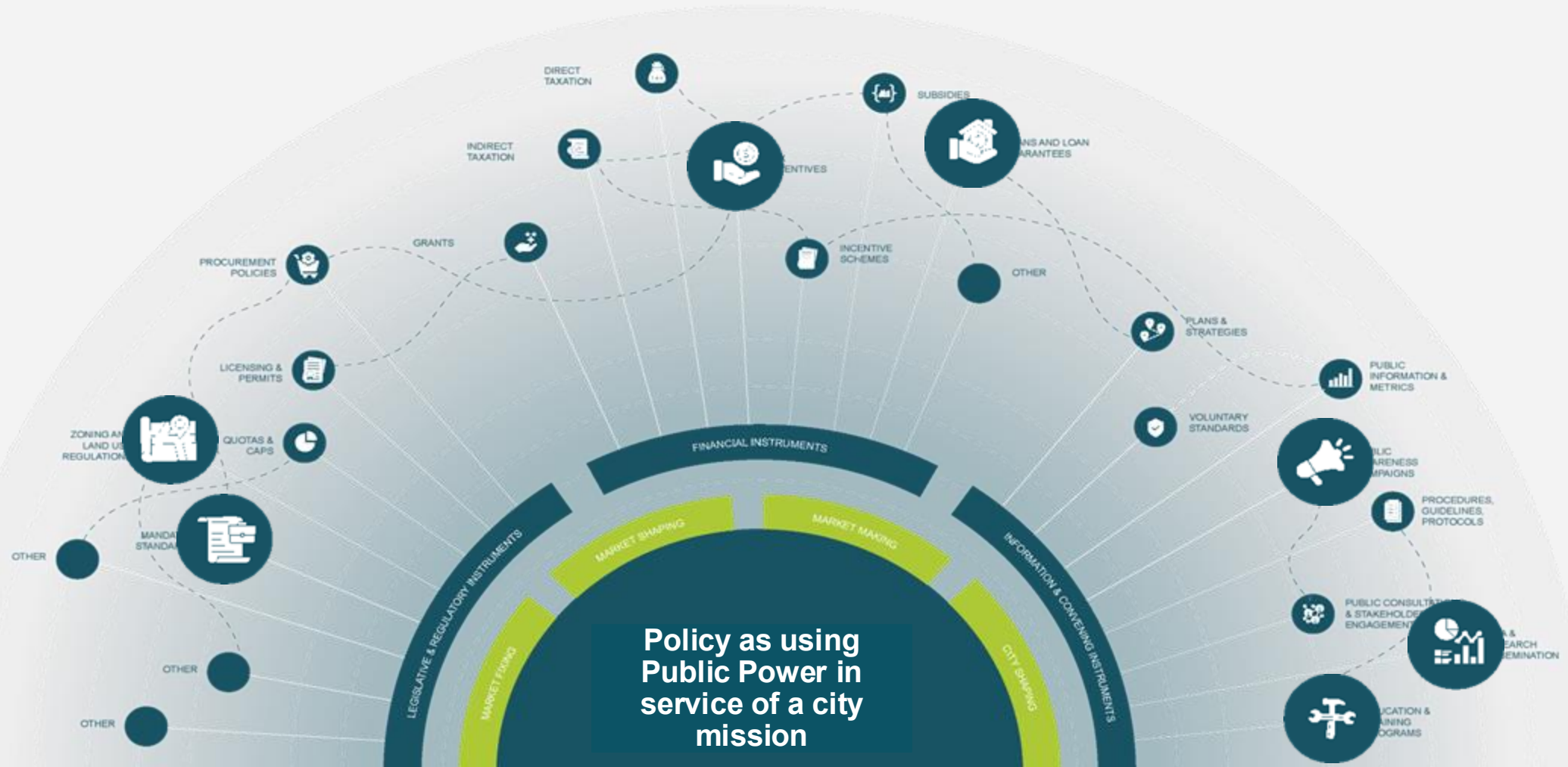
Focus shifts from “selecting a tool” → to “orchestrating a policy mix”



2. What a mission-driven approach can offer



2. What a mission-driven approach can offer



2. What a mission-driven approach can offer



Multi-level: Aligning action across governance levels

Climate neutrality depends on alignment across scales:

Local: implementation and experimentation

Regional: coordination and spatial strategy

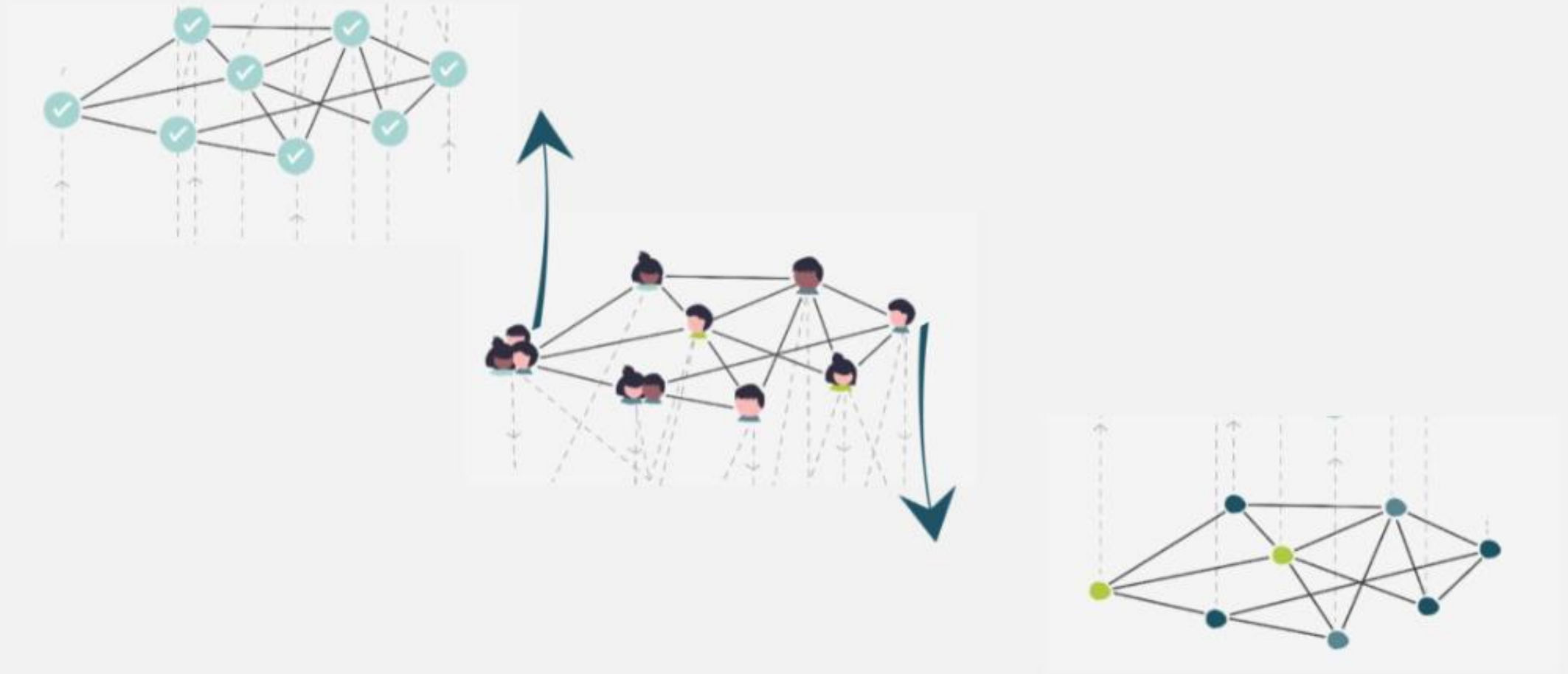
National: legal and fiscal frameworks

EU: policy direction, funding, learning

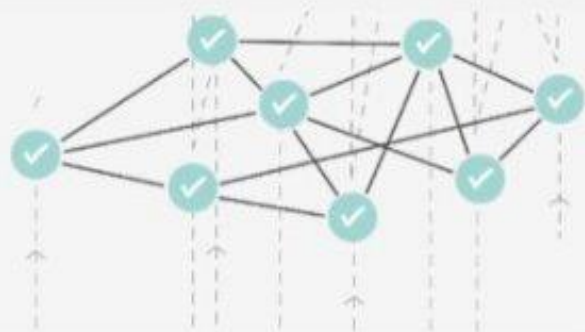
Mission-driven approach → mutual reinforcement, not top-down hierarchy



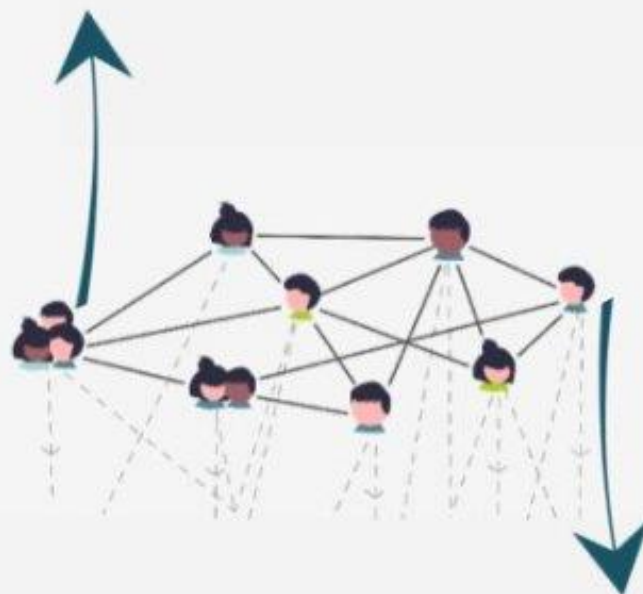
2. What a mission-driven approach can offer



2. What a mission-driven approach can offer



Strategically advocating for changes you **don't** have control over



Strategically choosing the best use of the policy powers you **do** have control over



2. What a mission-driven approach can offer



Multi-level: Learning loops

Experiments at city level → generate evidence for policy change

National/EU frameworks → provide space and legitimacy for testing

Mission-driven support → helps cities act as partners, not only beneficiaries

Continuous exchange creates policy learning ecosystems



2. What a mission-driven approach can offer



A simple yet powerful trio:

- **multi-actor**
(diverse perspectives);
- **multi-instrument**
(broadening the policy toolbox); and
- **multi-level**
(considering various scales of governance)





A 'multi' approach demands us to
be systemic and get specific

so we can **identify and prioritise.**





3. **When and how a dedicated policy space can be used**



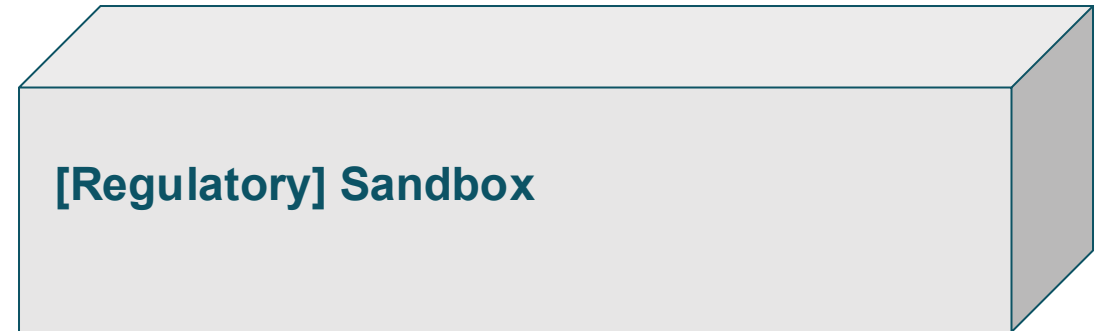


Dedicated Policy Spaces...

- A Process, not the Point
- Diverse Aims, Shared Starting Point
- Many Names, Shared Intent
- Our Framing, Your Reality



3. When and how a dedicated policy space can be used



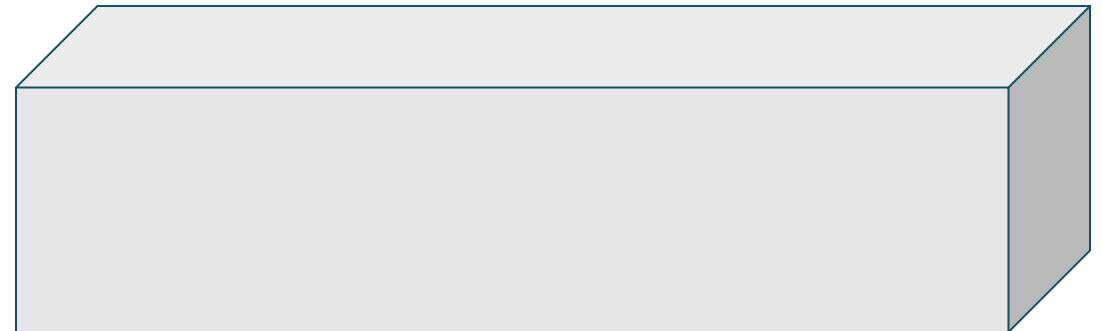
3. When and how a dedicated policy space can be used



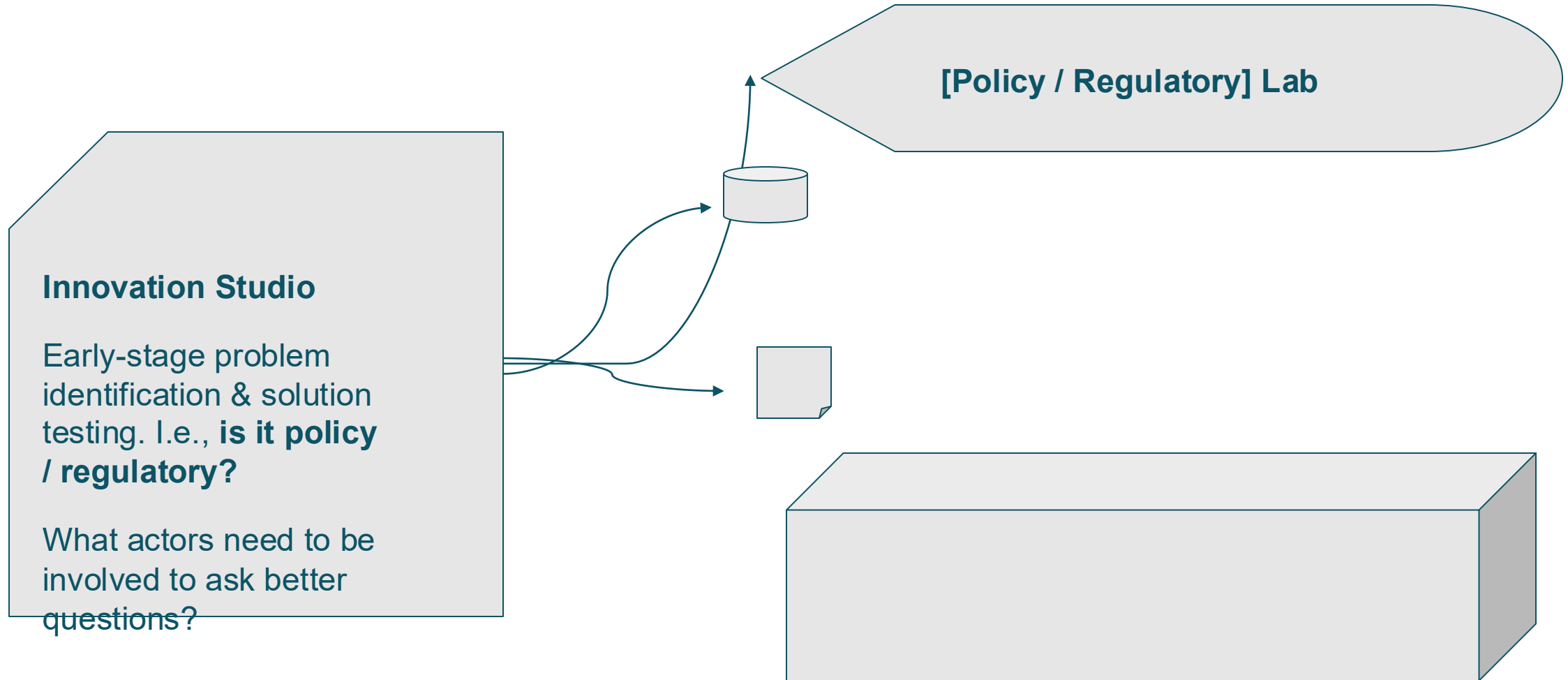
Innovation Studio

Early-stage problem identification & solution testing. I.e., **is it policy / regulatory?**

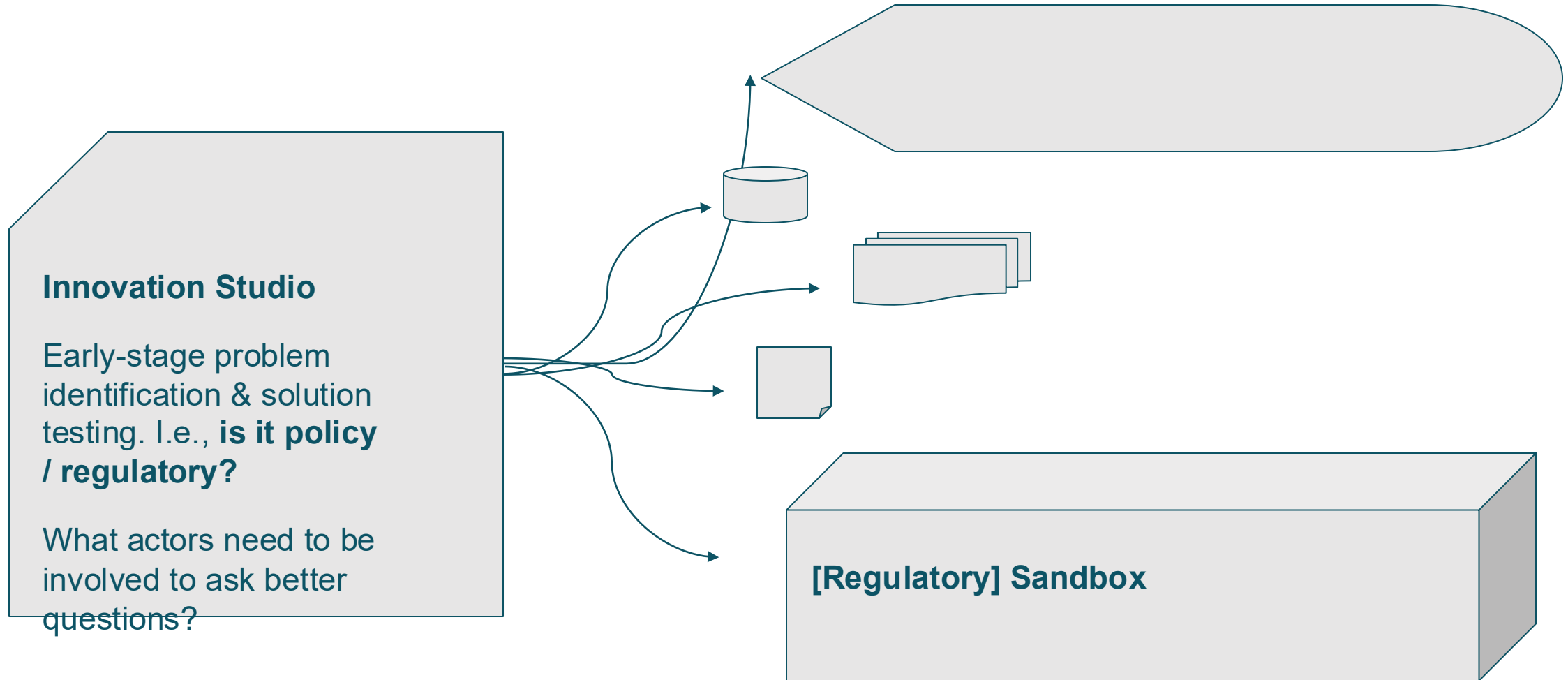
What actors need to be involved to ask better questions?



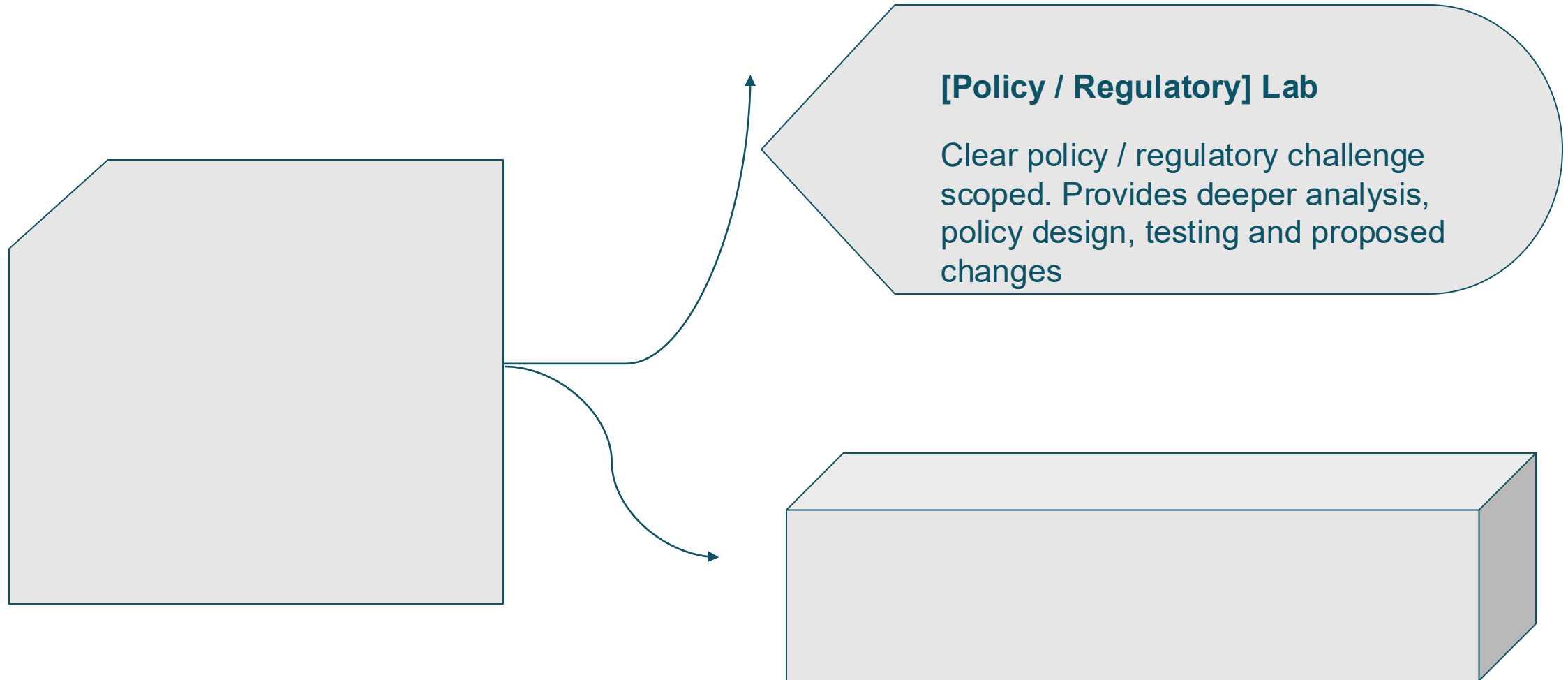
3. When and how a dedicated policy space can be used



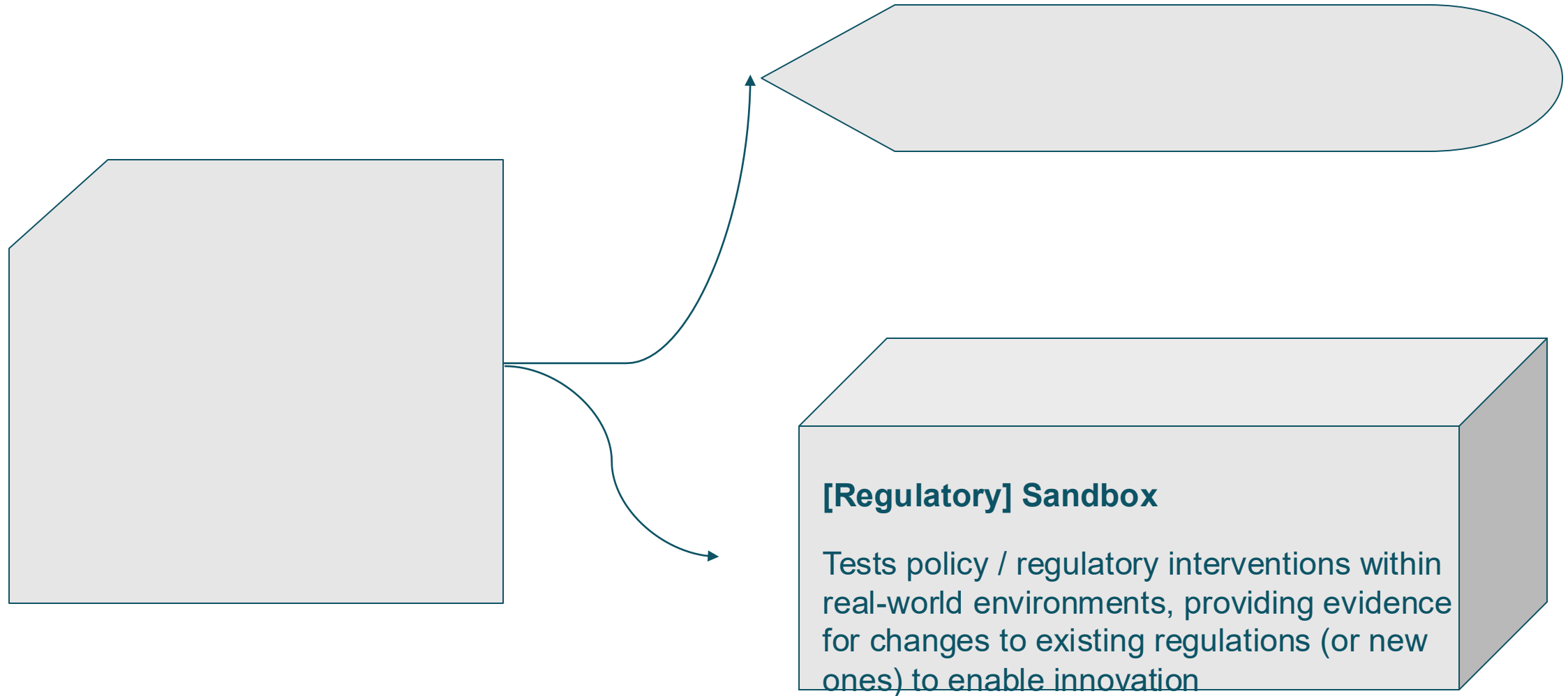
3. When and how a dedicated policy space can be used



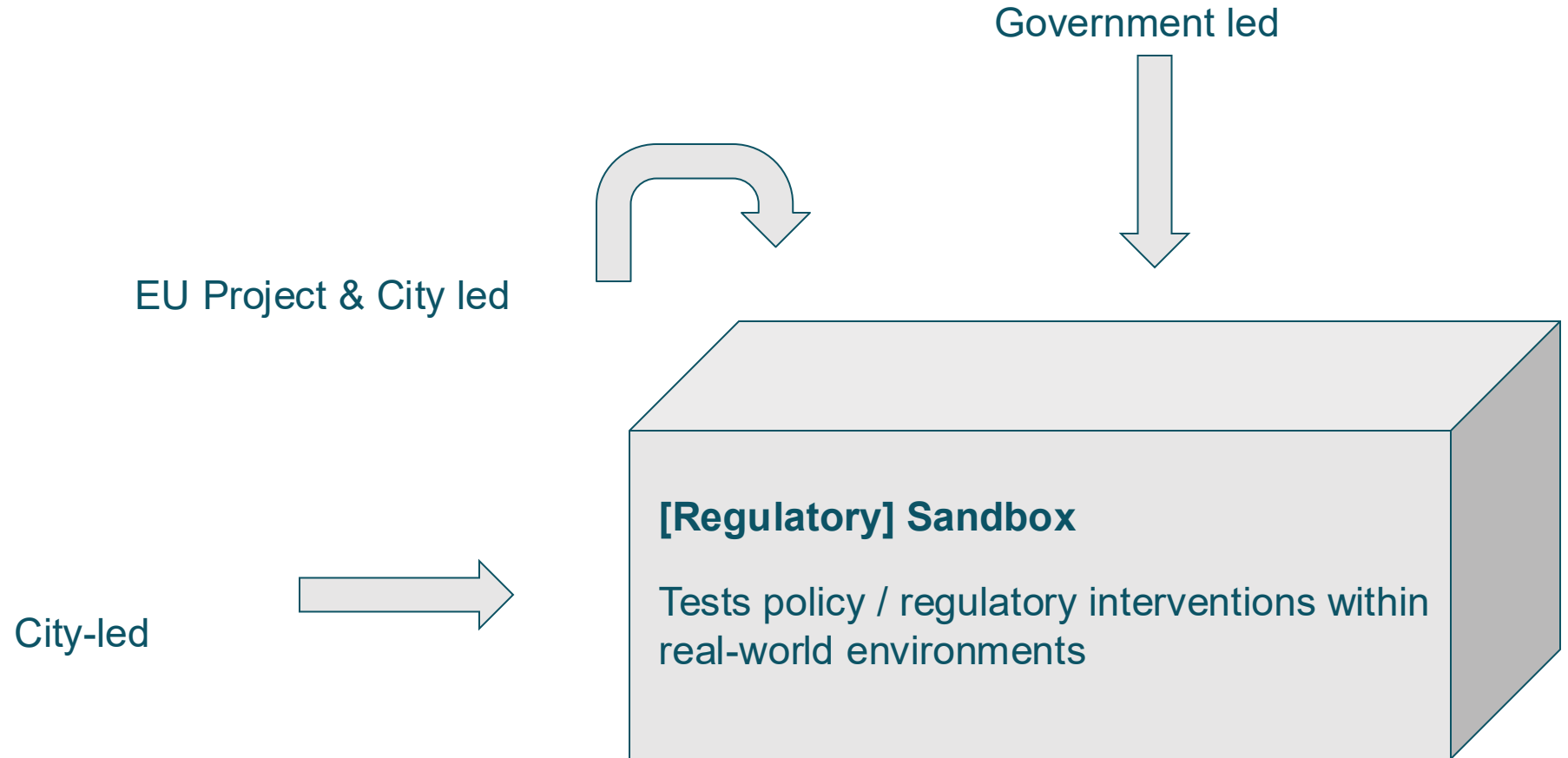
3. When and how a dedicated policy space can be used



3. When and how a dedicated policy space can be used



3. When and how a dedicated policy space can be used





City Sharing



NetZeroCities has received funding from the H2020 Research and Innovation Programme under grant agreement n°101036519.

PROMPTS: ACTIVE LISTENING IN PREPARATION FOR OUR ACTIVITY

Individually, reflect on:

- The Challenge & Your Current Approach
- Elements of Your Policy Strategy
- Preferred approach

Use either Miro or Word.



Part 1 - Individual reflection

Part 1 - Individual reflection

Instructions

Each participant reflects on their own specific case:

- 1. The Challenge & Your Current Approach:** What specific example shared by the presenting city resonated with your city experience? What are the current key strategies your city is using to address it?
- 2. Elements of Your Policy Strategy:** What specific policy instruments (regulatory, financial, informational, convening) and actors (local government departments, private sector, citizens, financial institutions) are you combining to drive policy innovation?
- 3. Preferred approach:** Based on what you've heard, what would be your preferred approach (policy studio or regulatory sandbox) to start unlocking policy innovation and why?

The image shows a grid of 18 individual reflection cards, each with a unique color header and a structured layout for notes. Each card contains the same three-point instruction set as shown in the text block above, but with a different color scheme for each card.



#EUmissions
#HorizonEU
#MissionCities



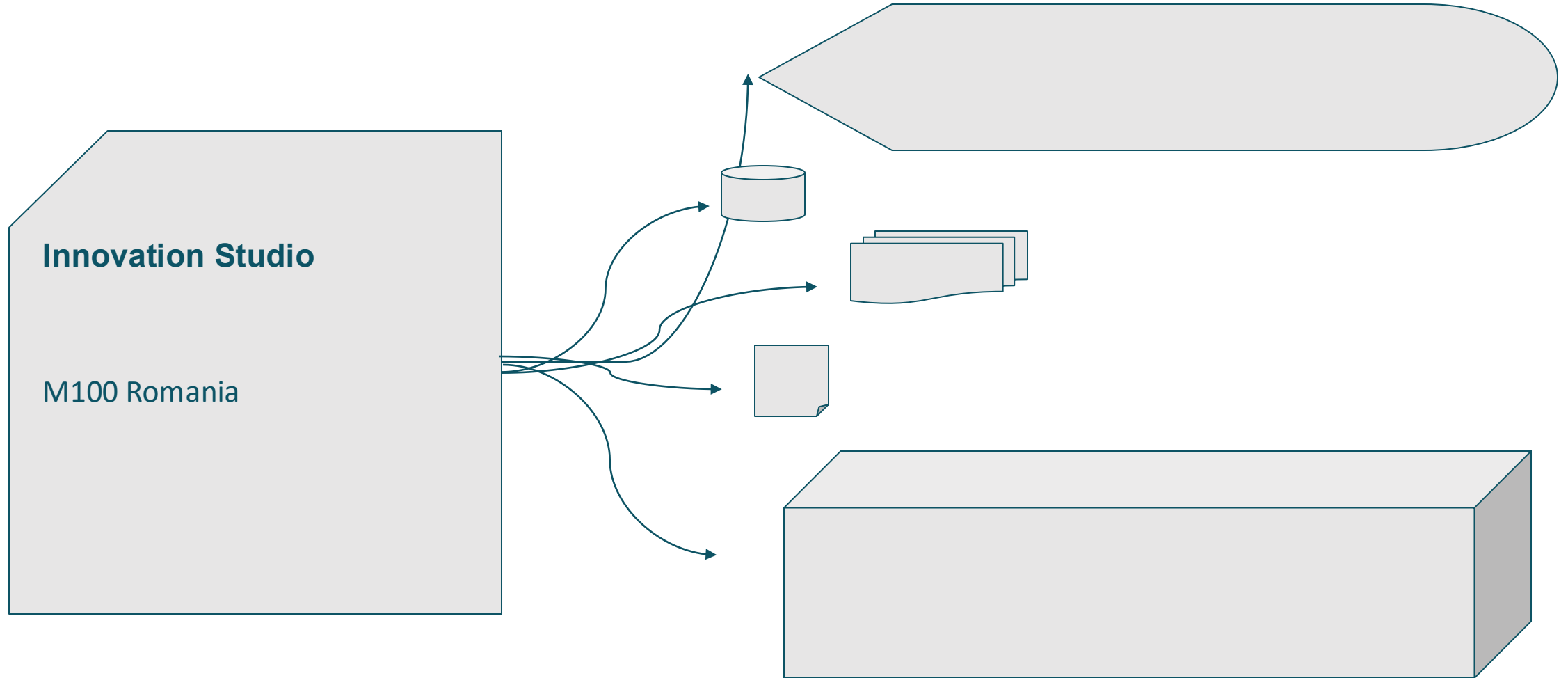
EU MISSIONS
CLIMATE-NEUTRAL & SMART CITIES



Alex Anghel
Dark Matter Labs



Funded by
the European Union





The Challenge: *Why a different approach?*

Broader challenge:

Achieving climate-neutral goals requires addressing governance bottlenecks, fragmented decision-making, and siloed implementation processes

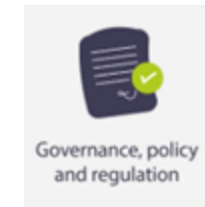
Specific challenge to address:

→ **Bucharest:** How to create a functional coordination and decision-making mechanism for bike lane infrastructure to move from approved plans to implementation across Bucharest's fragmented governance structures?

→ **Alba Iulia:** How to increase the adoption of existing and new bike lanes by addressing barriers related to safety, education, usability, and design?



Decision-making - Drivers of change



Need for change

- **Bucharest S2:** There is 47km of bike lanes to move from idea, approval to implementation in Sector 2 alone. Despite having *some* funding available, fragmented governance structures and complicated permitting procedures are preventing implementation.
- **Alba Iulia:** New and existing bike lanes are underused due to safety concerns, lack of cycling culture, and unclear prioritization of interventions.

Desired outcomes & benefits

- **Bucharest:** Streamline decision-making to enable smooth transition from approval to implementation, ensuring timely delivery of bike lanes across Sector 2 and broader Bucharest.
- **Alba Iulia:** Increase bike lane adoption by improving safety, usability, and public awareness, contributing to reduced car dependence.



Decision-making - Barriers to change



Obstacles

- **Bucharest:** Fragmented authority, lengthy approval processes, and coordination issues between the municipality and districts.
- **Alba Iulia:** Lack of clarity around portfolio of interventions and decisions regarding safety, design, and education; stronger coordination across departments and city.

Resistance / Fears

- **Bucharest:** Institutional resistance to cross-authority collaboration and slow progress due to overlapping regulations and multiple decision-makers.
- **Alba Iulia:** Resistance from citizens due to perceived inconvenience or lack of safety, combined with insufficient cultural awareness around cycling.



The Policy Setting: *Why an innovation studio?*



A. What does the Innovation Studio look like?

- **Scope & Duration:** A structured, multi-phase process to uncover and address governance bottlenecks, focusing on decision-making mapping, cross-sector collaboration, and policy interventions.
- **Support:** Multi-level support from local, regional, and national authorities, with NZC and M100 providing expertise and facilitation.

Key Actors Involved:

- **City Departments:** Urban Planning, Transport, Safety, Environment, and Finance.
- **External Actors:** Stakeholders from local businesses, citizens, and NGOs, with coordination between multiple authorities.
- Collaboration has been facilitated by proactive leadership within the European Innovative Projects team at Alba Iulia





Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May



Outputs from each step:



Decision Map: Visual representation of key decision-making pathways.

Actor cards: Identification of key actors, their roles, and influence.

Interviews: Insights into process bottlenecks, power imbalances, and hidden challenges.

Intervention Portfolio: List of actionable interventions (both short- and long-term).

Action Plan: A clear roadmap for implementing interventions, including who is responsible and timelines.

Expertise & Support Needs: Identification of additional technical, legal, or policy support required.

Implementation Roadmap: Timeline and sequence for the rollout of interventions.

Advocacy Strategy: Framework for engaging national or EU stakeholders to support the broader system change needed.

Shared Learning Template: Document outlining what was learned during the studio process and how it can be applied elsewhere.





The Policy Setting: *Why a innovation studio?*

Proposed Outcomes/Outputs:

- **Bucharest:**
 - a. A clear coordination mechanism between districts and city authorities for bike lane implementation, with streamlined approval and permitting processes.
 - b. Key levers: Policy alignment, coordination among districts, and streamlined permitting process.
- **Alba Iulia:**
 - a. Actionable steps to increase bike lane adoption, including improved safety measures, public awareness campaigns, and enhanced usability.
 - b. Key levers: Safety interventions, education programs, and design improvements to make bike lanes more attractive and usable.

What's happened thus far? Key learnings?

- **Bucharest:** Identified fragmented governance and lengthy approval processes as the core issue. Now working on more targeted stakeholder engagement and better alignment across districts to streamline the approval process.
- **Alba Iulia:** Recognized the need for a holistic approach that includes safety, culture, and education to encourage bike lane usage. Developing a pilot centred around high schools & education as the key intervention for expanding behaviour change & education initiatives.

Key Next Steps:

- **Bucharest:** Develop a coordinated approach across authorities, focusing on improving the approval and permitting process.
- **Alba Iulia:** Scale up successful interventions in safety and education, and refine bike lane design to improve usability.



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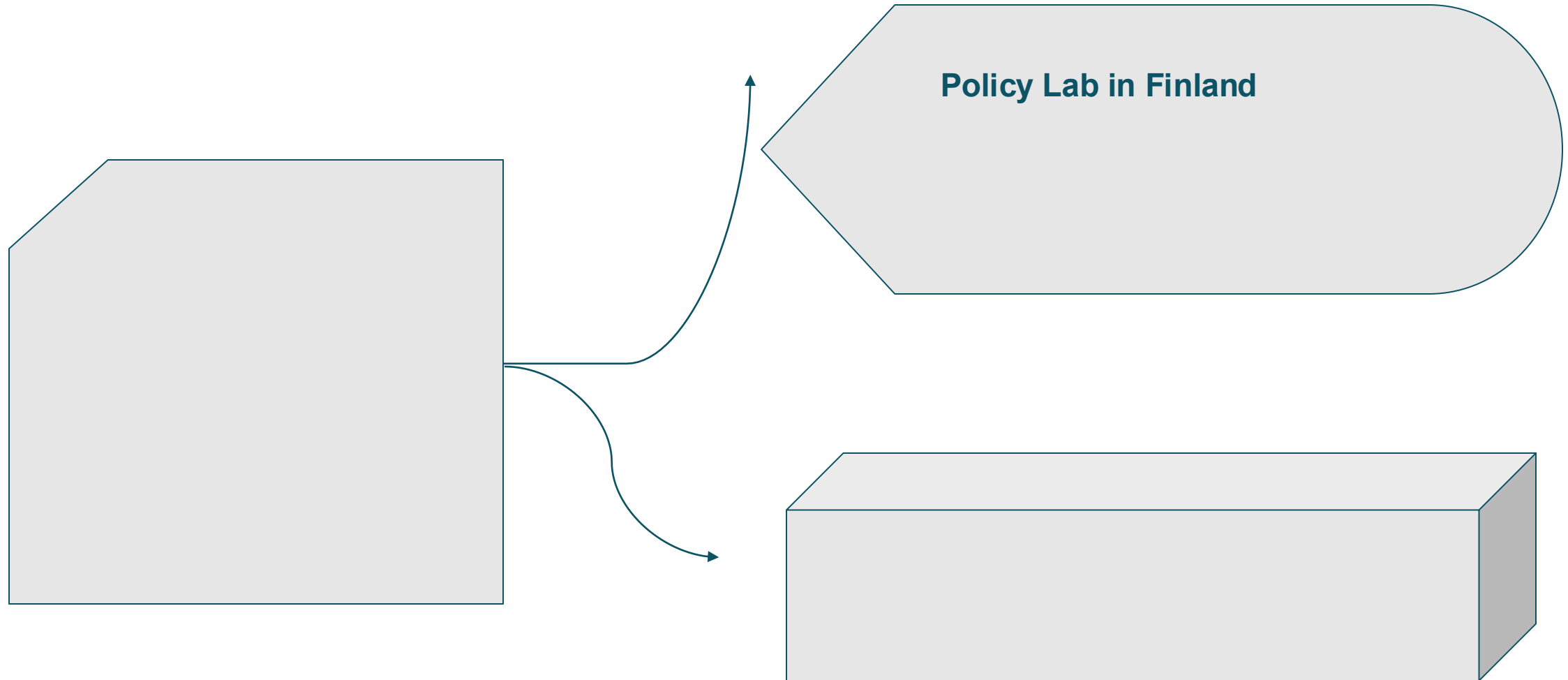
Anna Huttunen

CKIC



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the European Union

3. When and how a dedicated policy space can be used





The Challenge: Urban Logistics *Why a different approach?*

Transport remain one of the most stubborn sources of emissions in Finnish cities and tackling them is central to achieving climate neutrality by 2030.

Enabling new logistics practices through appropriate infrastructure is a key challenge and a possibility for delivering a shift in crucial transport & mobility sub-systems. Logistics emissions cut across municipal, regional, and national competences and involve a wide range of actors from industry to citizens and requires coordinated, multi-level responses rather than local actions alone



Policy Innovation Workshop in January 2025



[Urban Logistics] - Drivers of change



Need for change

Cities want to support zero emission urban deliveries, charging systems and investigate low emission zones but lack infrastructure, tools, and political backing to make it happen

Desired outcomes & benefits

Multi-level dialogue, national level support, new financing models and smart procurement to roll out decarbonized logistics systems

Fewer large vehicles
in city centers

Less space occupied

Better air quality

Safer delivery

Cost savings

Better city life and
working conditions





Three phases and six months



Knowledge gathering and synthesis of existing actions and knowledge across cities.

Identification of priority problem areas which need a multi-city, multi-actor, multi-level response



Multi-level stakeholder mapping and connection to Phase 1's portfolio mapping and priorities. Identification of key stakeholders in priority areas.

Based on this, design of possible policies.



Dual stress-testing of possible policies via (1) stakeholder engagement, and (2) foresight. Iteration of policy responses, identification of routes forward, and suggestions of next steps.





Georgia – with snapshots from:

- City of Trondheim
- City of Utrecht

Office on the web Frame



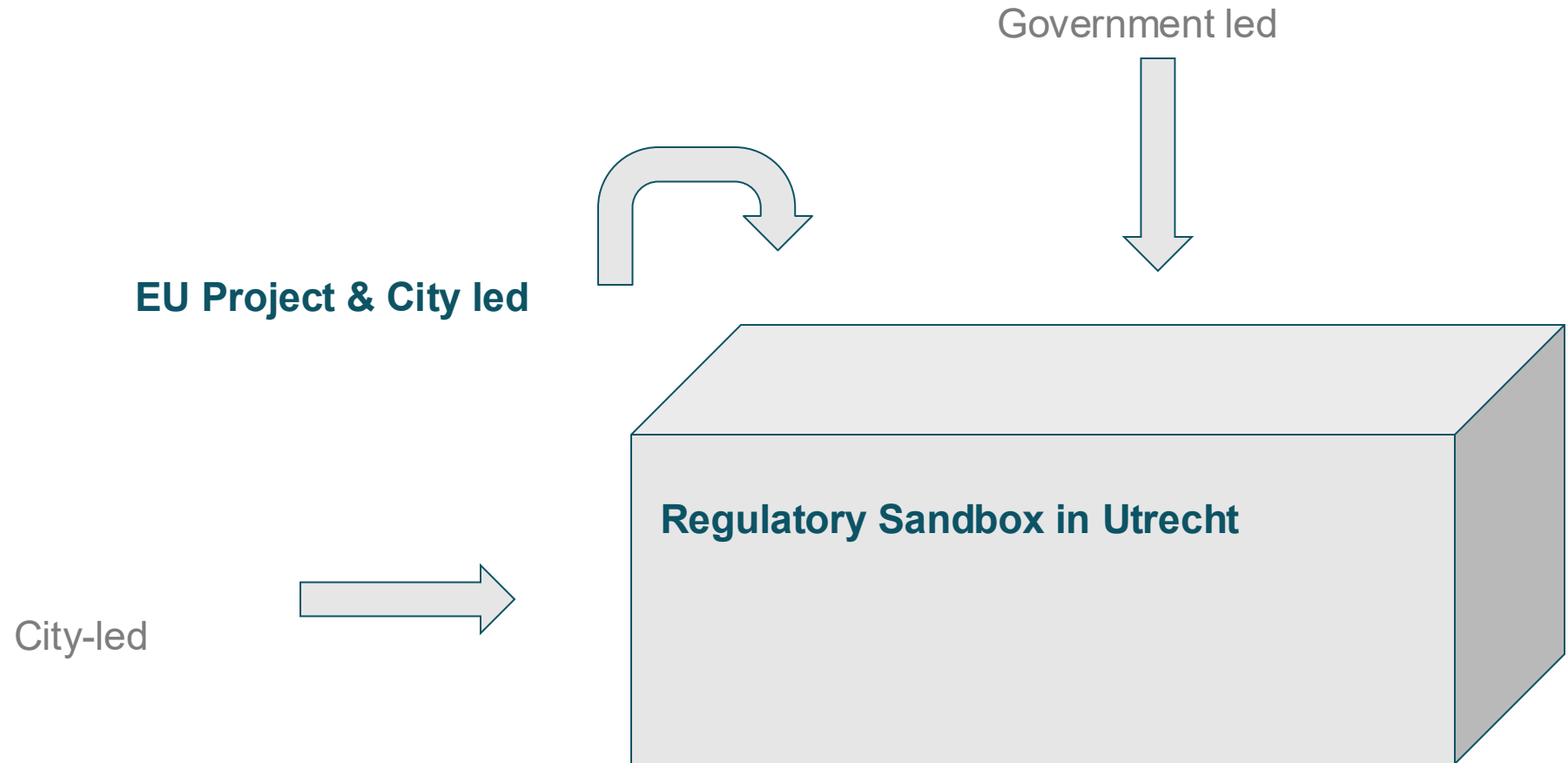
Welcome!

Sandboxes & labs - strategic settings for innovation

8 May, Vilnius, Lithuania



3. When and how a dedicated policy space can be used

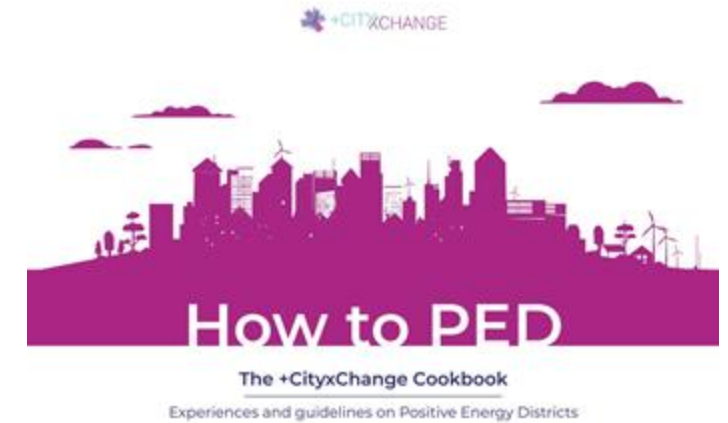
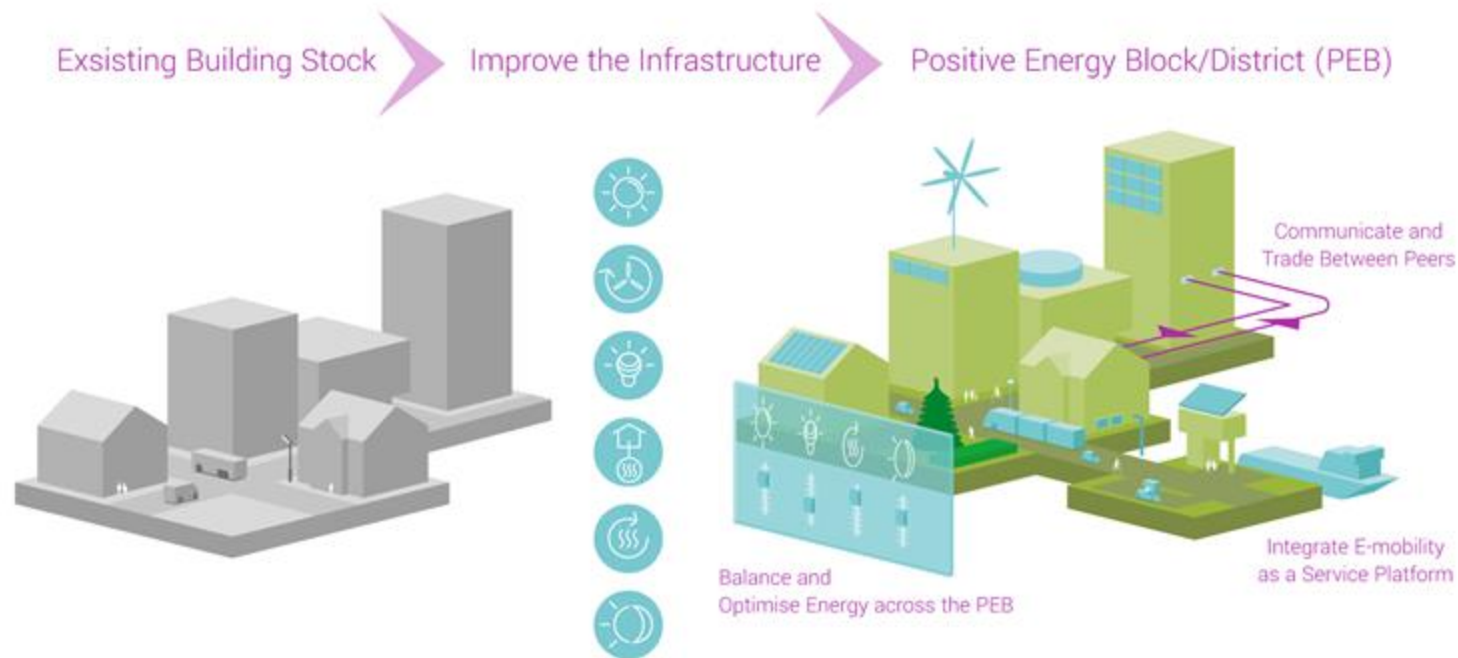
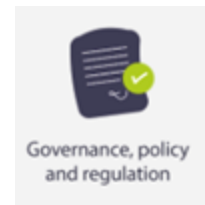


The Challenge



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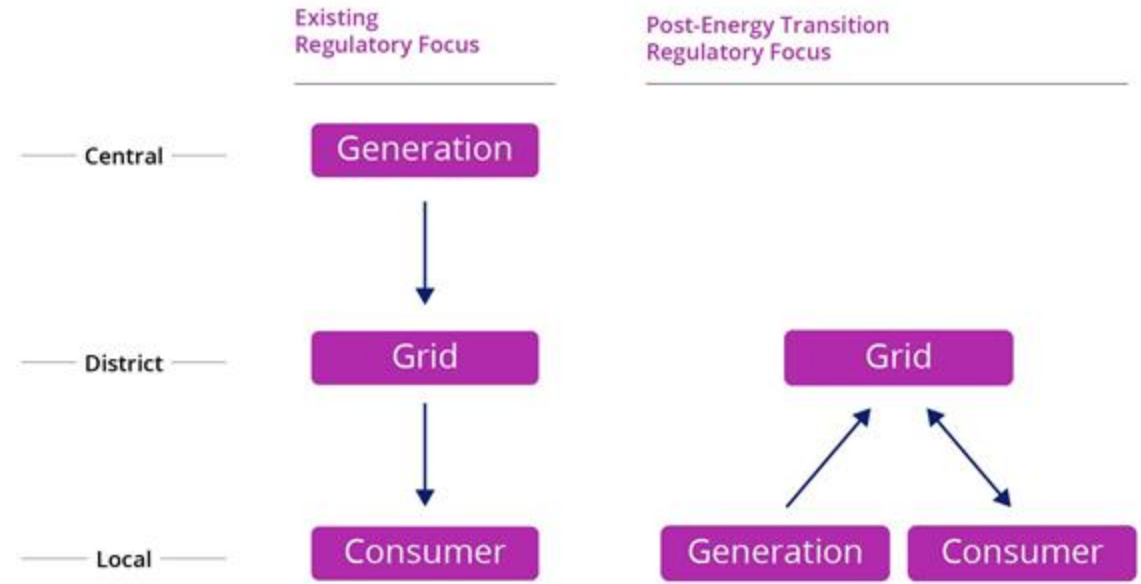
Drivers of change



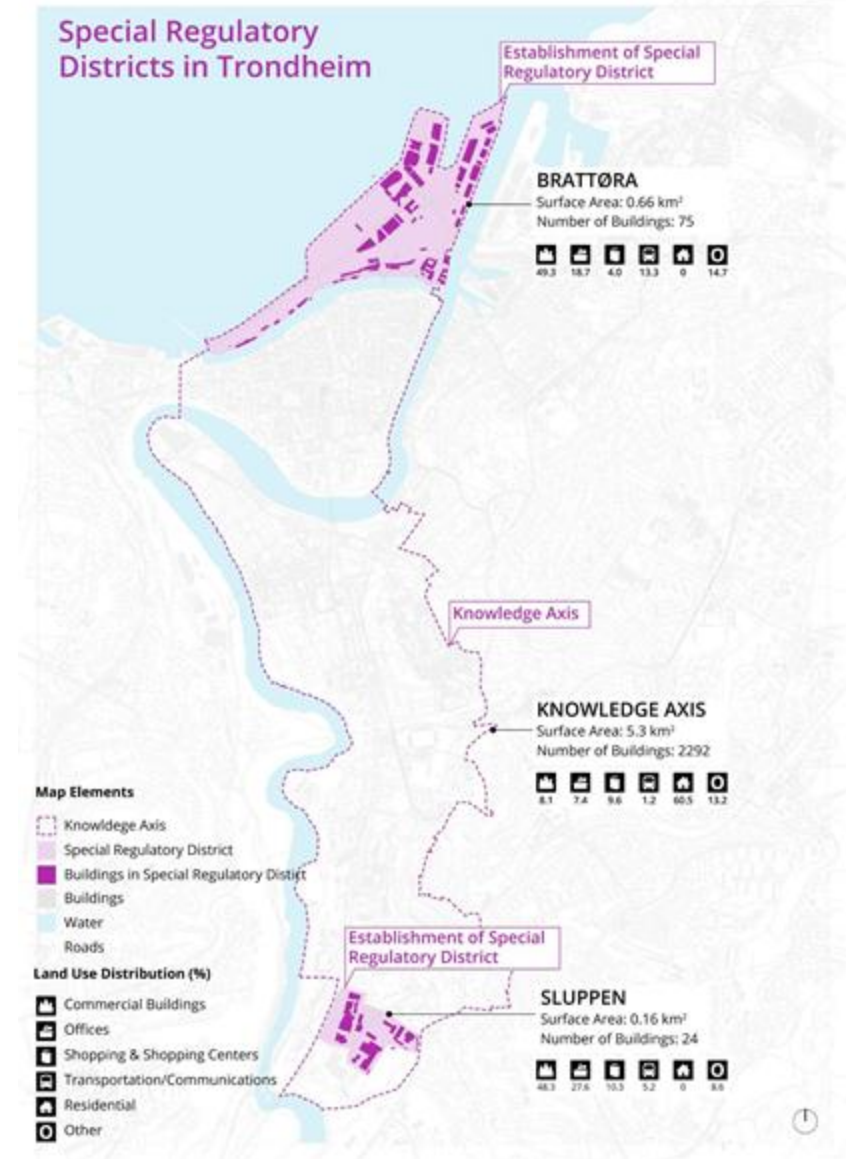
Barriers to change



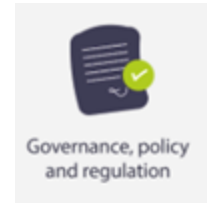
- National energy regulator, Distribution System Operator (**DSO**)
- **Undermining of authorities** preconditions for management according to prevailing legislation
- **Fear of destabilising** energy grid balancing and security of supply
- Fear of a **few players running away** with a large part of the cut/values
- **Complex** and extremely time consuming process of defining and setting up sandbox



The policy setting



Outcomes

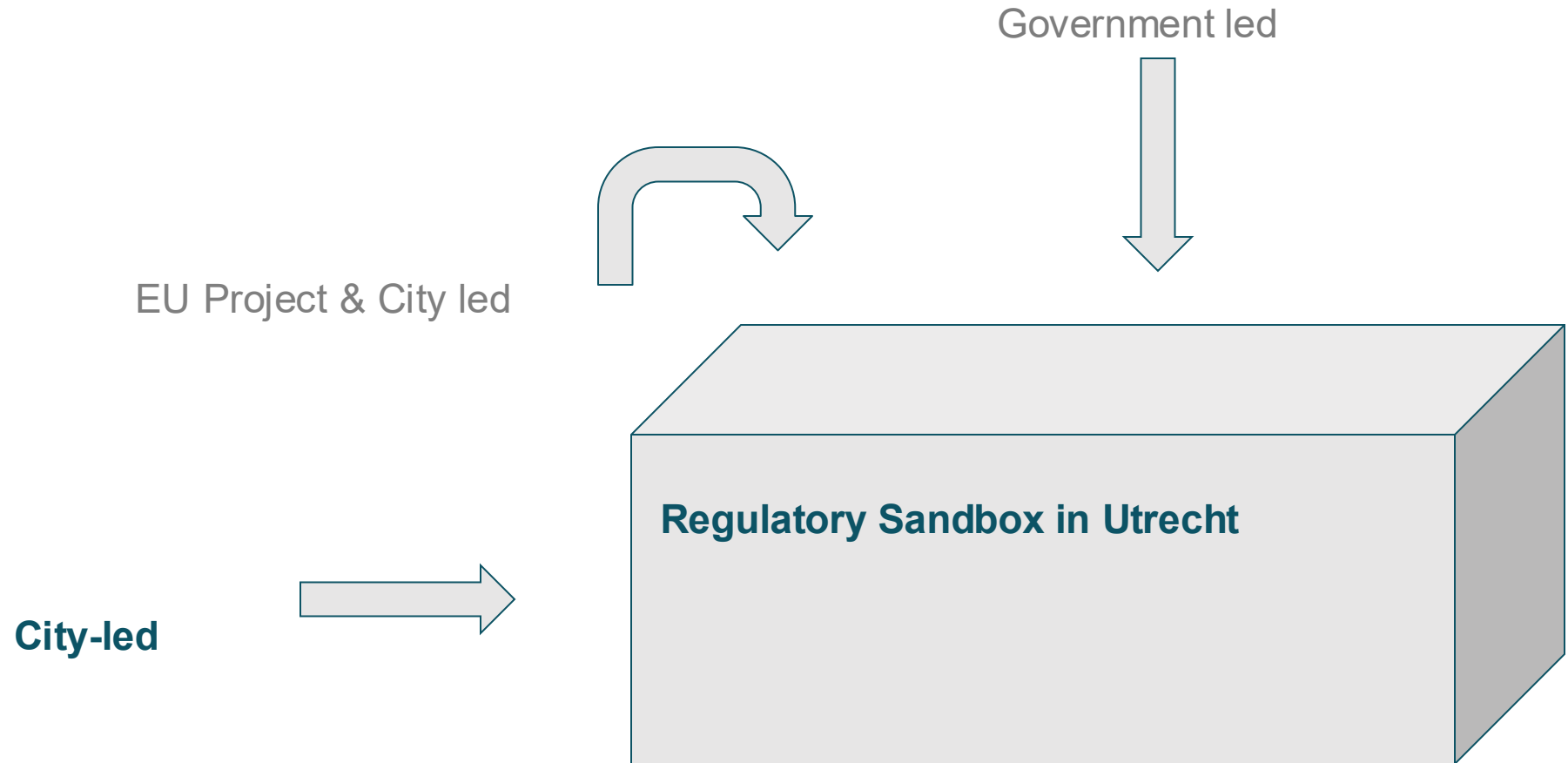


Under controlled conditions being able to **verify** that deregulating local energy markets:

- improves **sense of ownership** to energy challenges and measures
- make the energy system and the management of it more **democratic**
- broadens, stimulate, and **incentivise core actor value propositions**
- improves local **energy resource utilisation** (10-20 %)
- reduces electricity **grid peak** (5-20 %)



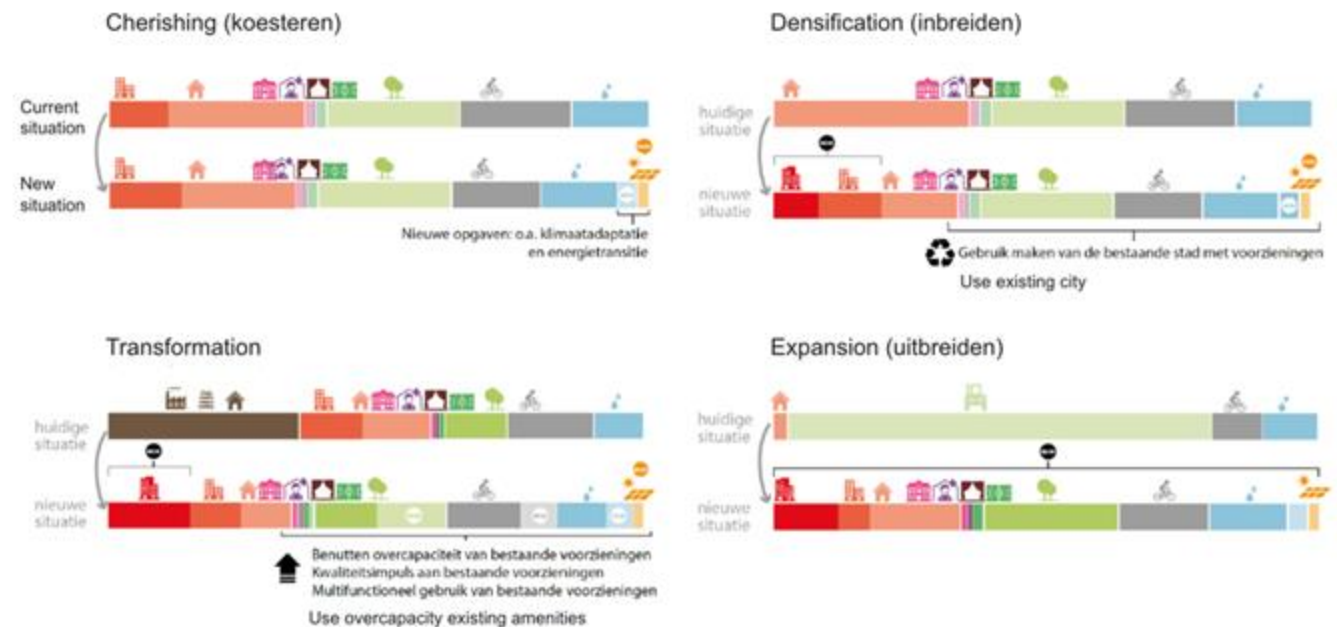
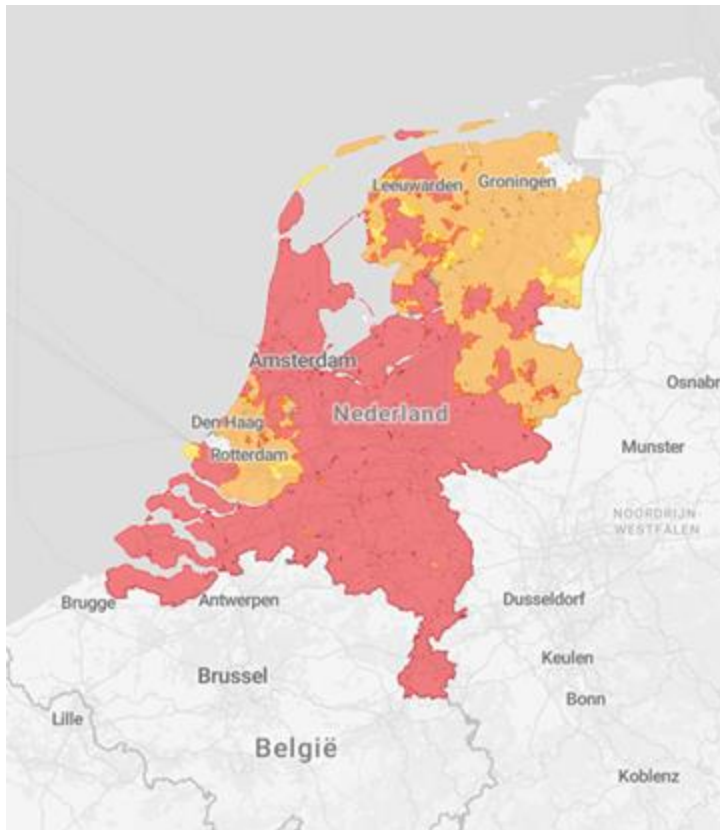
3. When and how a dedicated policy space can be used





The Challenge: *Why a different approach?*

- Grid congestion large consumers (schools, supermarkets) cannot connect to the electricity grid
- Expanding network capacity takes until after 2032
- Strategic vision of Utrecht: space for climate adaptation, energy transition, green public spaces...



Drivers of change

Need for change

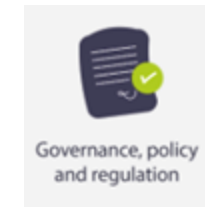
- Merwedekanaalzone:
 - Over 4.200 houses, no facilities such as schools, supermarkets
 - Urban plan: mobility as a service
 - Collective heat and cold installation surface water

Desired outcomes & benefits

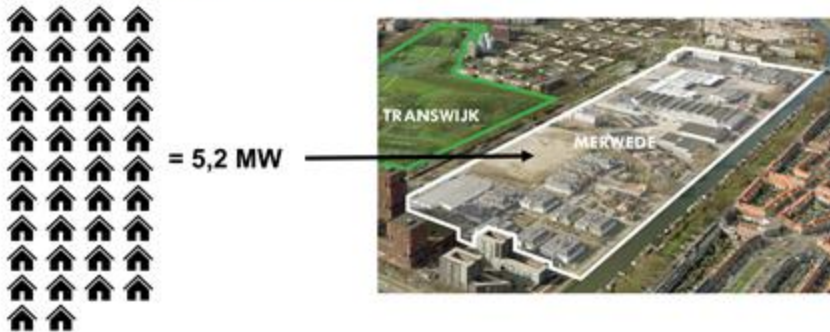
Sustainable new district with an integrated energy system on district level





Barriers to change

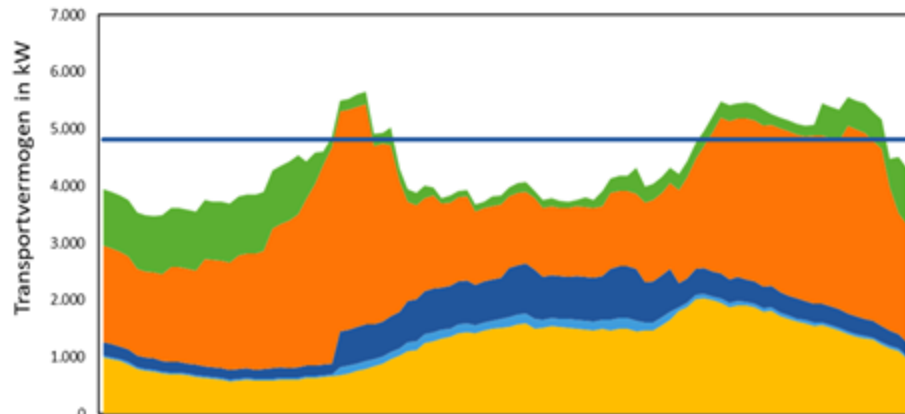


Pilot: Group contract Merwede



  = 100 traditional all-electric houses, average cumulatief peak power 1,3 KW per house

Dagprofiel gebied pieksituatie in 2029 met blok 18



  Kleinverbruik wonen  Kleinverbruik, utiliteit en horeca
 Grootverbruik utiliteit, horeca en school  Energievoorziening Warmte Koude
 EV Laadinfrastructuur en Parkeren  Capaciteitsgrens

Obstacles

- Rules and regulations
- Safety before societal impacts
- Reliability of the electricity grid (< 30 min a year)
- Centralized design of an energy system

Resistance / Fears

- *Establishment of energy cooperation Merwede*
- *At the moment: tendering technical exploitant who's willing to be:*
 - *responsible for balancing of the net in the district*
 - *Influence behaviour of habitants*
- *Accelerate integrated local energy system (production, consumption, vehicle to grid & storage)*

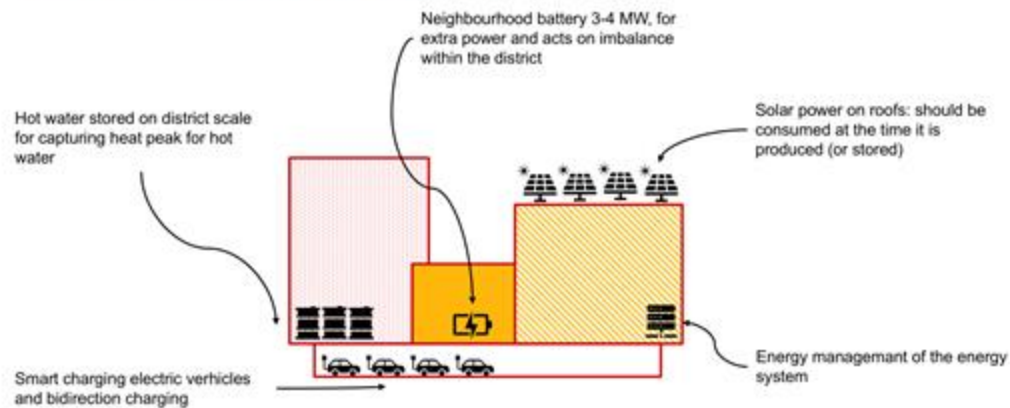




The Policy Setting: *Why a regulatory sandbox?*

- New governance cooperation: large consumers, grid operator, municipality, project developers for lowering peak demand
- Municipality is part of the cooperation as one of the consumers
- National government is piloting the project as a solution for grid congestion
- It takes courage, leadership and trust in each other within the cooperation
- It is a search for a model which can be transferred to other districts
- and the system might set the scene for the local integrated energy system of the future....

Integrated energy system



The Policy Setting

Expected outcomes

- *Governance innovation: public-private cooperation*
- *Technical innovation: local integrated energy system*
- *Societal innovation: net-aware behaviour inhabitants*





Collective reflection

Reflect and discuss about what you heard during the session so far.



ACTIVITY 1: ACTIVE LISTENING AND INDIVIDUAL REFLECTION

Use 10 minutes to
individually reflect on:

- The Challenge & Your Current Approach
- Elements of Your Policy Strategy
- Preferred approach

Use either Miro or Word.



Part 1 - Individual reflection

Part 1 - Individual reflection

Instructions

Each participant reflects on their own specific case:

- 1. The Challenge & Your Current Approach:** What specific example shared by the presenting city resonated with your city experience? What are the current key strategies your city is using to address it?
- 2. Elements of Your Policy Strategy:** What specific policy instruments (regulatory, financial, informational, convening) and actors (local government departments, private sector, citizens, financial institutions) are you combining to drive policy innovation?
- 3. Preferred approach:** Based on what you've heard, what would be your preferred approach (policy studio or regulatory sandbox) to start unlocking policy innovation and why?

The image shows a grid of 18 small cards, each containing a reflection prompt and a set of colored boxes for notes. The cards are arranged in a 6x3 grid. Each card has a header with a colored box and a main body with text and smaller colored boxes for notes. The colors of the boxes vary across the cards, including green, yellow, orange, red, and blue.





ACTIVITY 2: COLLECTIVE DISCUSSION

Let's split into 2 groups:

- Group 1: Policy Studio
- Group 2: Regulatory sandbox

We will use 15 minutes to discuss:

- What's similar across all participants?
- What's different?
- Why would a Policy Studio or Sandbox help and how?

At the end:

- One key reason to opt for policy studio or sandbox
- One key question/doubt

Part 2 - Collective reflection

Instructions

Participants divide according to their preference for policy studio or regulatory sandbox.

Each group is has at their disposal a new worksheet to harvest and share comments and thoughts.

Group 1: Policy Studio

Outputs of personal reflections

Discussion

What's similar across all participants?

What's different?

Why would a Policy Studio help and how?

Key reasons to opt for policy studio

Group 2: Regulatory Sandbox

Outputs of personal reflections

Discussion

What's similar across all participants?

What's different?

Why would a Sandbox help and how?

Key reasons to opt for policy studio

Find the miro link in the chat





Closing

- Reporting back from group discussions:
 - key take-aways
 - shared doubts and open questions.
- Q&A

Find the miro link in the chat



Online Planning Lab. Feedback form Module 6 Spotlight 1





Next Sessions

<https://netzerocities.app/resource-4501>

MODULE 1	<p>Core The NetZeroCities program, service offering, systemic approach, what works for Mission Cities</p>	<p>Spotlight 1 NetZeroCities Orientation</p>	<p>Spotlight 2 Shaping Climate Narratives</p>	<p>Spotlight 3 Climate City Contracts</p>		
MODULE 2	<p>Core Developing a transition team, mapping and activating the ecosystem</p>	<p>Spotlight 1 Transition team & climate leadership</p>	<p>Spotlight 2 Engaging the private sector</p>	<p>Spotlight 3 Citizen engagement for systemic climate action</p>		
MODULE 3	<p>Core Developing the city's action plan for climate neutrality</p>	<p>Spotlight 1 Reporting and MEL</p>	<p>Spotlight 2 Co-Designing a Climate Portfolio</p>	<p>Spotlight 3 Using NetZeroPlanner to Support Climate Planning, MEL, and Implementation Management to Achieve Net Zero Goals</p>		
MODULE 4	<p>Core Levers of change: Technical solutions, social innovation and multi-actor collaborations</p>	<p>Spotlight 1 Passive solutions to reduce energy demand in buildings</p>	<p>Spotlight 2 Systemic energy transition at buildings, districts and city level</p>	<p>Spotlight 3 Data-driven approaches to energy transition in buildings and districts</p>	<p>Spotlight 4 Mobility</p>	<p>Spotlight 5 Scope 3 and other emission domains</p>
MODULE 5	<p>Core Increase finance knowledge of the public administration & learn about options to finance projects</p>	<p>Spotlight 1 Preparing a pipeline of projects for external financing</p>	<p>Spotlight 2 Different investor groups and the key priorities and returns profiles for each and instruments</p>	<p>Spotlight 3 Financing the ambition: Learning from Mission Cities</p>		
MODULE 6	<p>Core Multilevel governance, national platforms and policy strategies</p>	<p>Spotlight 1 Policy and regulations innovation</p>	<p>Spotlight 2 Public procurement – national specificities</p>	<p>Spotlight 3 Just transition</p>		



Get in touch with NetZeroCities!

NetZeroCities Help Desk: infocities@netzerocities.eu



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