# ZERC EU MISSION PLATFORM

**CLIMATE NEUTRAL AND SMART CITIES** 



# WELCOME The NetZeroCities Community of Practice



Shape the future of urban sustainability

NetZeroCities Community of Practice









# **Community of Practice**

### What is a Community of Practice?

A community of practice (CoP) is a space gathering a group of people who share a common interest, profession, or passion and actively engage in learning and collaborating to enhance their knowledge and skills in that area.

#### **Purpose**

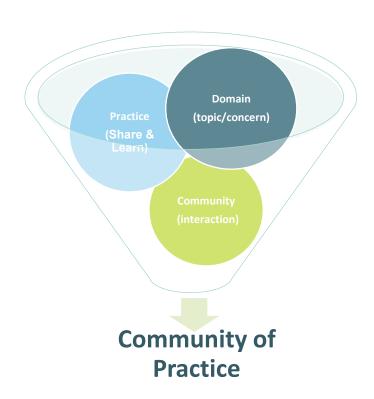
Share and learn (Experience, best practices and case studies, expertise)

Peer-to-peer exchange

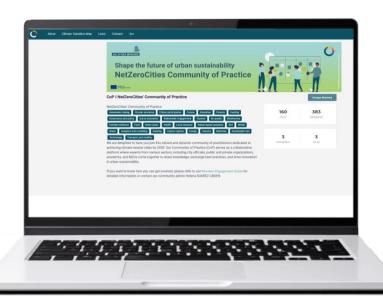
Bring new insights and understandings of the domain

#### How

Many communities of practice rely on face-to-face meetings as well as web-based collaborative environments to communicate, connect and conduct community activities.



# CoP on Portal



#### **OFFICIAL LAUNCH IN SEPTEMBER**

#### SINCE THEN...

- 400 Members
- 160 Posts
- Most active group on the portal

#### **MEMBERS OF COP**

- Cities
- Private companies
- Organizations
- NGO's
- Researchers
- Students
- Field experts

#### **CLIMATE NEUTRALITY FOR CITIES**

- Nature-based solutions
- Urban energy systems
- Mobility
- City data & data tools
- Urban planning
- Citizen engagement
- Social innovation
- Circular economy
- Climate adaptation



# **CoP Webinar**

Just Transition: Orchestrating just transitions in the built environment

A multi-stakeholder dialogue on how cities, companies and NGO's can work together to tackle climate justice

- Deeper understanding of how climate justice principles can be applied in the built environment
- Practical examples of just transition initiatives
- Awareness of shared needs and barriers faced by diverse stakeholders in advancing a just transition
- Opportunities for connection with peers across sectors, laying the groundwork for ongoing dialogue and joint action on just transition



## **Meet the speakers:**



Neda Kostandinovic
International Relations
Coordinator,
Office of the Chief
Architect, Barcelona City



Jose Luis Fdez.
Casadevante Kois
Técnico,
Grupo Cooperativo
Tangente



Timothy Clement
Director of Social Value &
Sustainability for Morgan
Sindall Construction



Liisa Perjo Senior Expert, Demos Helsinki



Marcial Silva Mercado Strategic Urban Planning, Dark Matter Labs



13.11.2025

# Orchestrating just transitions in the built environment

A multi-stakeholder dialogue on how cities, companies and NGOs can work together to tackle climate justice





# Introduction: Just Transitions in the built environment

Marcial Silva Mercado (Dark Matter Labs) & Liisa Perjo (Demos Helsinki)





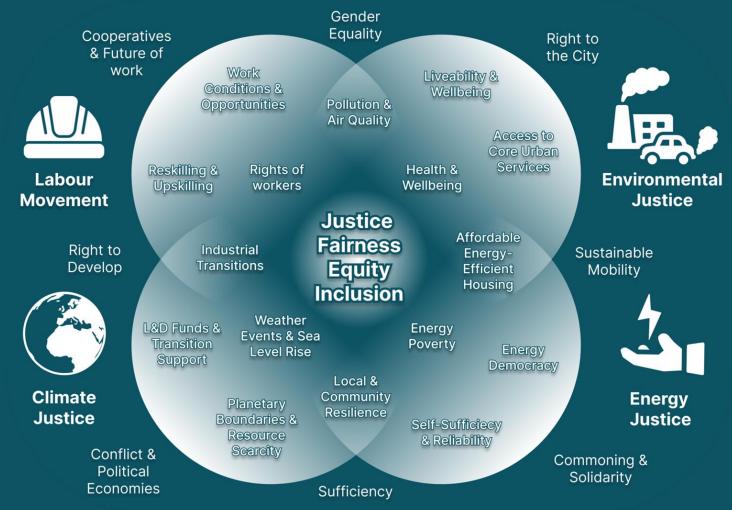
# Diverse starting points

Shaped by diverse movements & disciplines, converging on demands for *equity & fairness*.

- Labour movements advocating for worker protections in the face of industrial transition
- Environmental activists calling for healthy safe living environments
- Climate advocates demanding accountability for the uneven impacts of climate change globally
- Energy experts pushing for inclusive access to clean affordable energy

The *just transition* has become a central priority in global decarbonisation efforts, recognised in the **Paris Agreement**, referenced in the **European Green Deal**, and operationalised locally in commission task forces, and policies.

In cities today, these claims intersect with urban agendas such as affordable housing, accessible mobility, and inclusive public spaces.

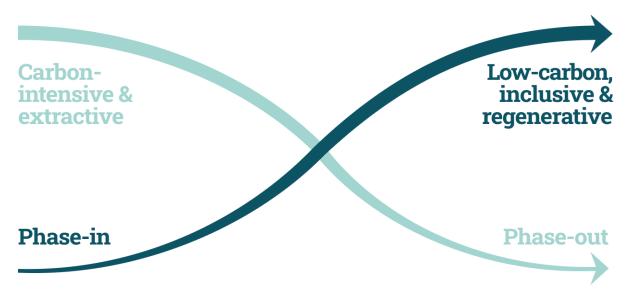


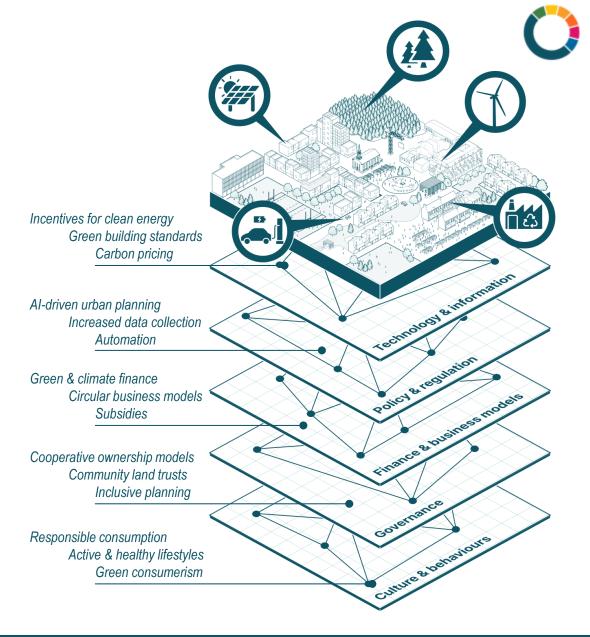
# A deep shift across systems

The transition is often described as phasing out carbon-intensive structures, by replacing them with low carbon alternatives

- In cities, where systems are interconnected, this shift requires multiple & deep changes, with significant impacts on how people live, work, and move.
- At the same time, carbon-intensive practices are already linked to negative externalities, often treated as an unfortunate but necessary cost of development, which tend to burden disadvantaged groups

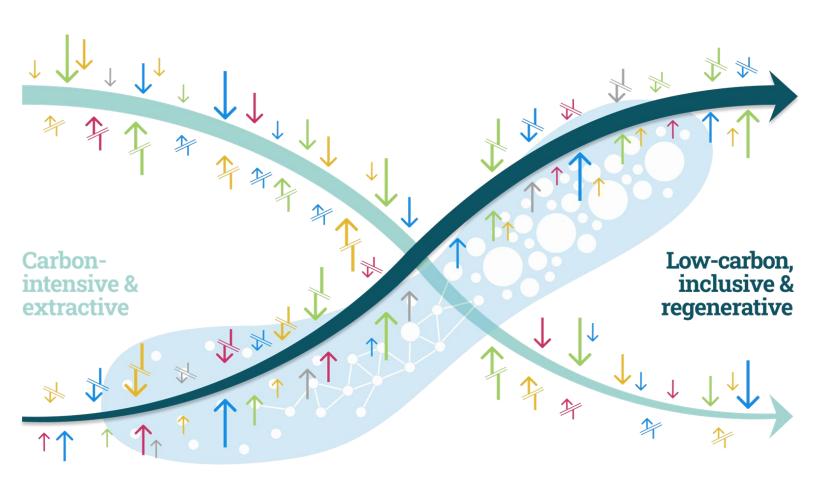
A just transition is therefore not only a fair and equitable shift to low-carbon, but also a shift to fairer, more inclusive urban systems.







# A collective effort: multiple actions across multiple actors



The transition requires action on both sides of the curves:

- ♣ Pressure to accelerate change
  ♠ While removing the barriers that keep old structures in place.
- **† Enabling innovation** to grow & spread **‡While creating the conditions for** new models to **emerge & stabilise**.

No single actor or sector can drive all these on their own



Governments



Academia



**Businesses** 



Investors



Civil society



## **Addressing structural** inequities & reducing vulnerability

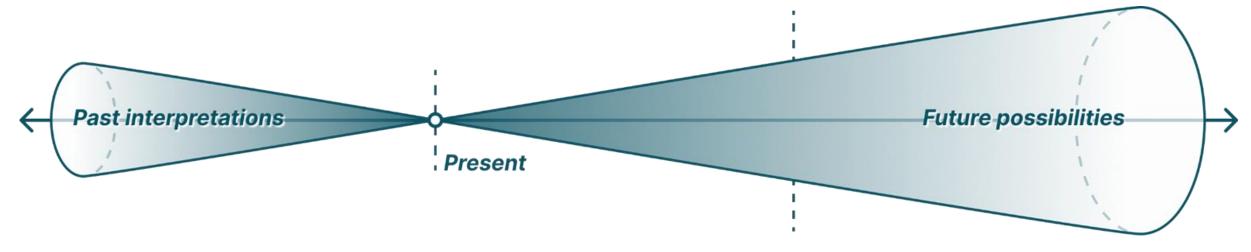
- Historic inequities continue to shape urban vulnerability today
- · Leaving less advantaged groups, who are often less responsible for emissions, more exposed & less able to benefit
- · If underlying disparities are unaddressed, transition outcomes will remain uneven

## Mitigating negative impacts & preventing new inequalities

- Climate change and the transition create gains and burdens that are distributed unevenly across groups
- · Without deliberate safeguards, new systems can reproduce or create new inequities
- · A just transition requires more than inclusion, it must lead to equitable outcomes

## **Building long-term adaptive** capacity, agency & resilience

- · Future conditions are uncertain, risks cannot be fully anticipated or prevented
- At the same time, today's decisions have long-term intergenerational consequences
- · A just transition requires building long-term resilience: communities' capacity to adapt, & thrive under changing conditions.



Functional zoning → Segregation & urban sprawl Post-war social housing → Energy poverty

*Industrial transition* → **Job loss in legacy sectors** *Large-scale retrofitting* → **Green gentrification** 

Climate-induced migration ~ Resource scarcity & competition (e.g. minerals) ~





# Four lenses for a just transition



# Whose needs and realities are recognised and acted on?

**Justice as recognition**: Whose lives, needs and lived impacts are acknowledged, counted and made visible in the evidence, goals and narratives we use.



**Procedural justice:** Who can access the process, be heard and meaningfully influence decisions through through fair and transparent decision-making.





# How are benefits of the transition shared and burdens shared?

**Distributive justice:** How gains, risks and trade-offs are shared across groups, places and generations, and by what principle.

# How can harms being addressed and prevented from recurring?

**Restorative justice:** Rectifying past and present harms by addressing structural inequities, and ensuring the new systems do not recreate them.



# Why the built environment

The just transition challenges become tangible in our built environments.

The built environment is both a major GHG emitter with significant environmental footprint, and it is also where current social inequalities become visible.

Unfortunately, business-as-usual solutions still fail to integrate planetary boundaries and social equality into urban planning, development and policy.

How, by whom and for whom our cities are planned today creates the pathways for our future cities. Decisions for the built environment today impact what is possible tomorrow.





# Some types of just transition initiatives













Orchestrating just transition in the built environment: What is necessary?

- Creating shared direction and joint vision for fair future built environment within planetary boundaries
- Practices and structures for continuous learning and impact evaluation
- Concrete joint action



# TRANSITION BLOCKS Neighbourhood accelerators







# Tangente

ESS intercooperación

# **Cooperative group**

13 entities

170 professionals working

Ecology
Gender and equality
Collective entrepreneurship
Agroecology and food
Community participation
Collaborative housing
Organizational development



# Tangente

ESS intercooperación

#### **OUR WORK IN JUST TRANSITION**

Develop transformative social innovation projects, carry out training and support processes for initiatives, and provide consulting services for institutions.

**Strong links with social movements** 

In addition to promoting and strengthening Social and Solidarity Economy initiatives.





# **CERTAINTY**

In the near future, we will live with less energy, fewer resources and in more ecologically hostile environments.

# **HYPOTHESIS**

By working on a block-by-block basis, we can save money, reduce impacts and improve quality of life.







# **CHALLENGES**

Recovering the collective and community spirit as the main factor for resilience.

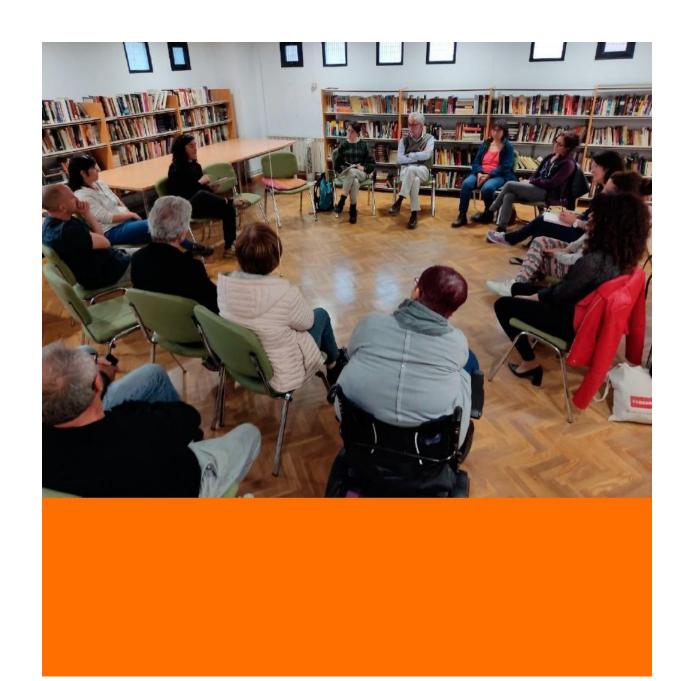
Accompanying and democratising architectural, technological and lifestyle changes.

**Anticipating and accelerating change.** 

Strengthening the agenda for a just transition in the consolidated city and its suburbs.

Supporting and reinforcing the social fabric.

Promoting cooperative dynamics and the social and solidarity economy.



#### **FAIR TRANSITION OFFICE**

Dozens of awareness-raising activities and community actions, with more than 600 participants:

- Workshops on electricity bills
- Sessions on energy saving and efficiency measures
- Community Actions

Support for blocks with energy and renovation issues, to democratise access to public aid in vulnerable neighbourhoods like Vallecas

Visits to Good Practices

Strengthening and greening the neighbourhood association

Supporting social economy and cooperative projects

There is no similar measure in public policy in Madrid

# **VALLECAS** EN RUTA HACIA LA TRANSICIÓN ENERGÉTICA

Visita a proyectos vecinales inspiradores

#### Domingo 19 de noviembre 2023















#### **BLOQUES EN TRANSICION ACTIVIDADES MAYO 2023** ALLER AUTOCONSUMO DE RENOVABLES EN COMUNIDADES DE MARTES PROPIETARIAS Y PROPIETARIOS 16 sportunidad que no distemes perdert ¿que inveniones son necesarios? ¿Cuáles son los plases de amortisación enlenativos? Delgido a bioques 18:00h ALLER MAPEO PARTICIPATIVO DE REFUGIOS CLIMÁTICOS JUEVES ¿Qué lugares un el barrio son nuestros allados herre a las altas 25 temperatures? "Dônde los ercontramos? Sirigisto a público general. Dingmiss Coottonse-UPM ALLER REVERDECER BLOQUES Y VIVIENDAS MARTES ¿Cómo mojora nuestra vida la presencia de plantas:" ¿tatrategias extoso 30 para reverdecer nuestros bioques? ¿Cómo oprovechar espacios reducidos para la jardineria? ¿Cultivos en reacetohueros? Regalo de una plorta para una die suesitas correspidant. Dirightis di Mogama, Directios, Des

# Energía vallecana para una transición

SOBERANÍA, SOSTENIBILIDAD Y COMUNIDAD

**JUEVES 4** MAYO **DE 18 A 20H** 

Q LUZ VALLECAS. C/ MELQUIADES BIENCINTO, 7 (M) PUENTE DE VALLECAS

#### EXPERIENCIA INSPIRADORA

La Pablo Renovable (Rivas Vaciamadrid)

- . Enrique Martin
- Begoña Pineda

#### MICROPONENCIAS Y TALLERES PARA AVANZAR EN VALLECAS

Autoconsumo colectivo

Laura Felióo (ECOOO)

Dinamización vecinal y transición energética

Manuela Navarro (FRAVM)

Rehabilitación energética de edificios

• REVIBE



# SAFARI TERMOGRÁFICO

EN LA SEMANA DE LUCHA CONTRA LA POBREZA ENERGÉTICA SALIMOS A FOTOGRAFIAR LOS EDIFICIOS DE NUESTRO BARRIO PARA COMPROBAR POR DÓNDE SE NOS ESCAPAN LOS EUROS Y LA ENERGÍA



















DEL 30 DE ENERO AL 5 DE MARZO 2024

TODOS LOS MARTES DE 18 A 20:30H EN AV PALOMERAS BAJAS INSCRÍBETE YA!



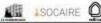
(Tro de Felipe de Diego, 31, posterior, 28018, Madrid) Cercanías: El Pozo













#### **FAIR TRANSITION OFFICE**



# Catálogo de acciones Bloques en transición TRANSICIÓN

#### **CATALOGUE AND DEMOSTRATIVE BLOCKS**







# **Demostrative Blocks**

Catalogue of initiatives:

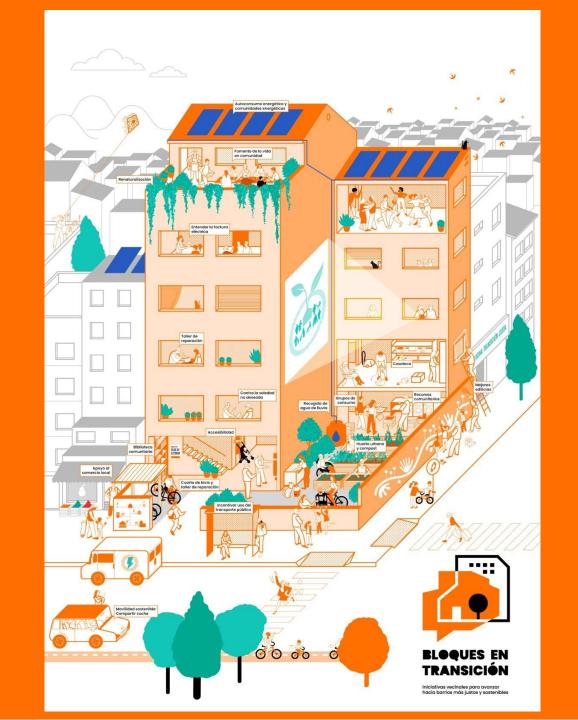
Energy, Mobility, Care, Food,
 Renaturalisation, Common resources

Support and small investments

Measuring and monitoring changes...

Neighbourhood learning communities

3 comprehensive pilot projects + several partial projects





## **CLIMATE ADAPTATION PLANS IN PUBLIC EDUCATIONAL CENTRES**



28 OCTUBRE (9:00 H)

Taller sobre renaturalización y refrigeración de nuestro patio

**4 NOVIEMBRE (9:00 H)** 

Taller de diseño participativo para transformar nuestro patio

¡Ven a las dos actividades que organizamos desde el cole e infórmate!



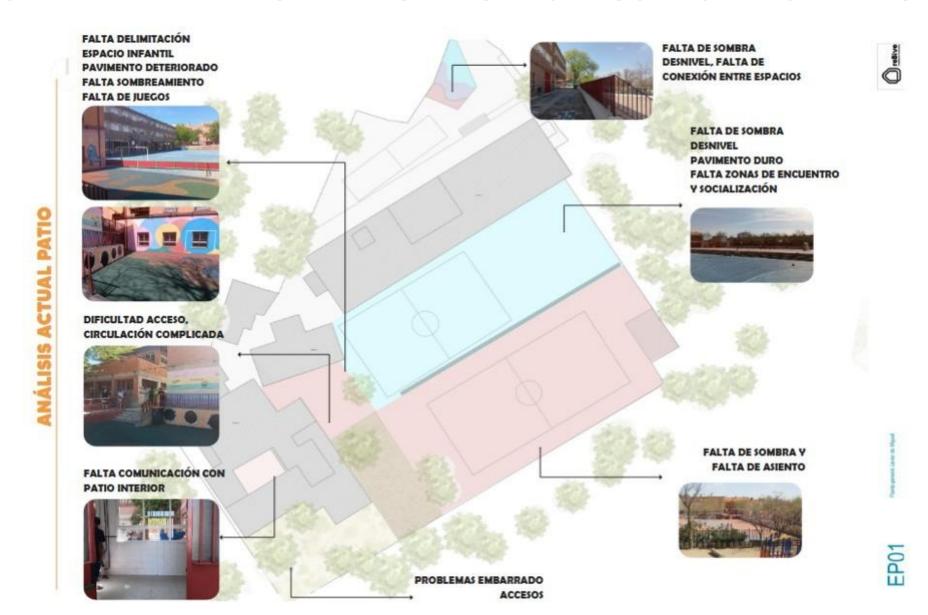
# **CLIMATE ADAPTATION PLANS IN PUBLIC EDUCATIONAL CENTRES**

Participatory process with educational communities:

- Proposal for bioclimatic renovation of buildings
- Installation of renewable energy sources
- Renaturalization of school playgrounds



## CLIMATE ADAPTATION PLANS IN PUBLIC EDUCATIONAL CENTRES



## **CLIMATE ADAPTATION PLANS IN PUBLIC EDUCATIONAL CENTRES**





3

#### **Demostrative Blocks**

214 Houses

3 Solar panel installations approved, 1 Renovation process initiated, 1 Group for the prevention of unwanted loneliness, 1 Self-built pergola for heat waves in common areas, 1 Optimisation of bicycle storage rooms, 2 Agroecological consumer groups, 5 Neighbourhood exchange corners

Reactivation of cooperative dynamics, inter-block relations and increased social resilience

50

Advised and supported housing blocks

6

Climate adapatation plans in public educational centres



**Energy community in progress** 



# ¡GRACIAS!

# Just Transition approach





# Our carbon journey



c60,000 tCO<sub>2</sub>e saved

2017
Work
commences on
CarboniCa

2010
Sustainability
Roadmap
developed

2021 CarboniCa launched

Carbon Literacy Project partnership established

10 Tonne Carbon Challenge launched

1st Circular Twin R&D project completed

2020

CarboniCa third

party validated

by Arup to RICS

standard

Group achieves 'A'

rating in CDP and

makes first TCFD

submission

Platinum status

under CEMARS for 10

years of emissions

reductions

Dorn Valley
Woodlands planted on

the Blenheim Estate

RSPB wetlands

Great North Bog peatlands restoration partnership

2022

Carbon Reduction Code 'CHAMPION' status achieved

500 staff trained in supporting customers to decarbonise

2nd and 3rd Circular Twin R&D projects completed

CarboniCa re-built as web application

Innovate UK

2023

BRE IMPACT compliance achieved for CarboniCa

GROUP achieves new Science Based Targets 'Net Zero' standard

Net-Zero Innovation

of the Year
edie award winner
for Dorn Valley
Woodlands Project
at Blenheim
Groundwork UK
Anti-Greenwash
Charter partnership

2024

Sitka Spruce

Children's Book

Regenerative Twin

R&D Project

Partnership with

2025

Net zero across the entire value chain

2045

2030

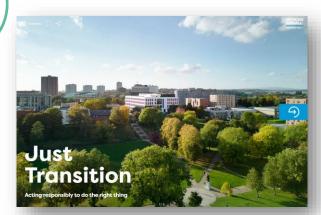
MORGAN SINDALL GROUP

Net Zero Target

**BridgeAl** 

As the built environment and related sectors transition to a low carbon economy, public sector authorities are starting to consider how to mitigate the negative effects of that transition on vulnerable communities, businesses and individuals.



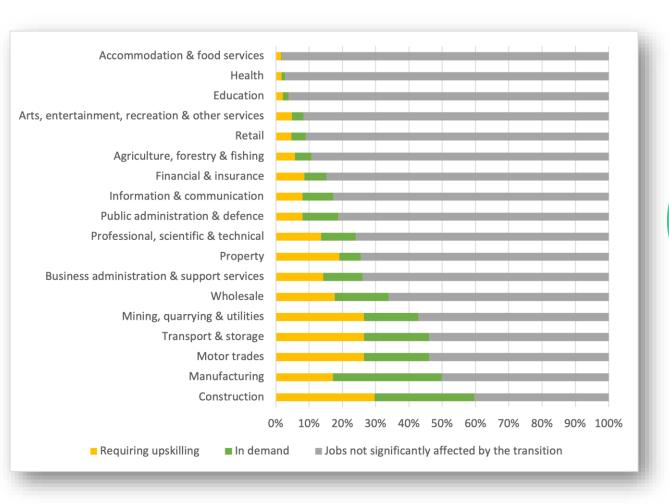


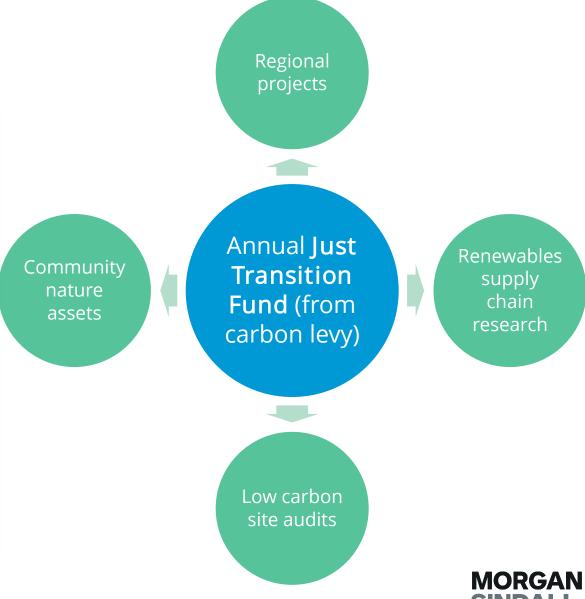






# Why should we care?

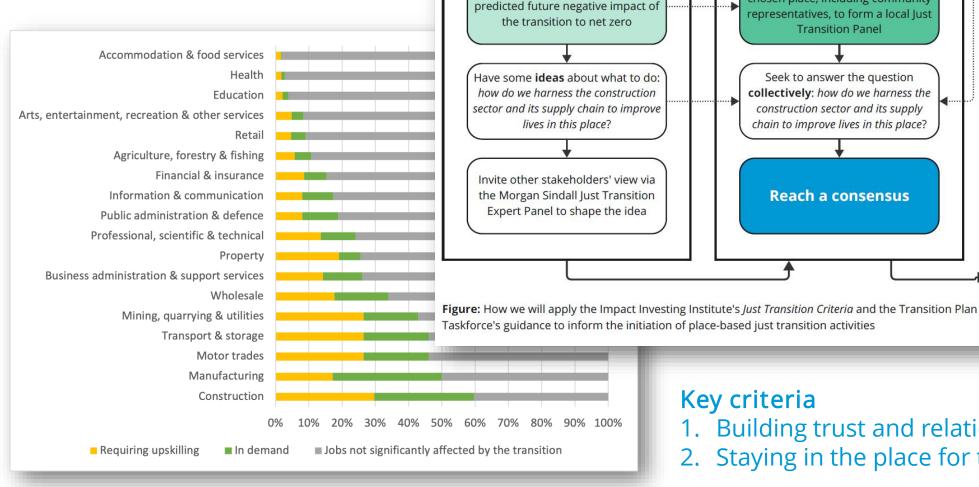




**CONSTRUCTION** 

# Morgan Sindall Construction Regional projects

connecting & organising stakeholders in a local area to co-create and deliver Just Transition activities



#### Where? How? Climate and environmental action Community voice Greenhouse gas emission mitigation, Social dialogue and stakeholder engagement reduction, and removal through a participatory voice and inclusion in decision making for those affected and those Adaptation and resilience frequently excluded and/or marginalised, Biodiversity and natural capital - climate and including communities and people environmental effects Reduction of pollution or degradation of natural environments Bring stakeholders together in the Pick a place based on past or chosen place, including community predicted future negative impact of representatives, to form a local Just Transition Panel Have some ideas about what to do: Seek to answer the question how do we harness the construction collectively: how do we harness the construction sector and its supply sector and its supply chain to improve chain to improve lives in this place? Invite other stakeholders' view via

Key criteria

1. Building trust and relationships

Reach a consensus

2. Staying in the place for the long term

What?

Socio-economic distribution and equity

Fair distribution of climate change costs

developing countries and between regions

and communities within countries, based on

and benefits between developed and

Inclusive opportunities for decent jobs

delivering fair income, security in the

and services

underserved groups

economic effects

(including re-skilling where jobs are lost),

workplace and social protection for families

Accessibility and affordability of products

Livelihood enhancement and social justice

for all, across regions, communities, and

individuals, including marginalised and

Biodiversity and natural capital - socio-

Conduct an assessment of social

risks & opportunities associated with area and with the idea

Apply for seed funding from the

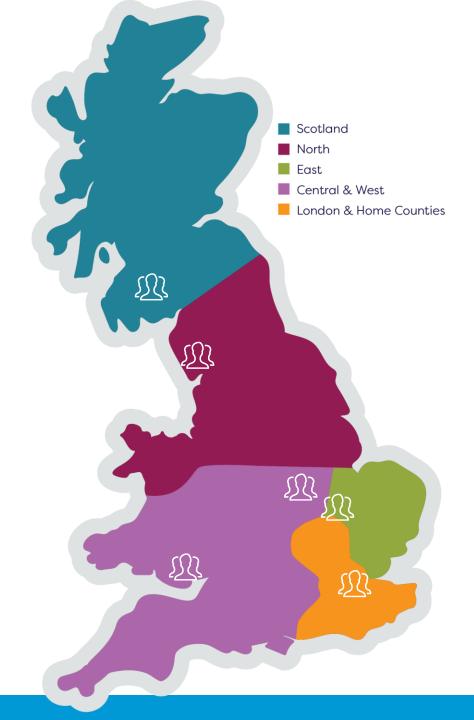
Morgan Sindall Just Transition Fund

Deliver agreed activity, measure

wellbeing impact and publish

outcomes

# 2025 projects





# **Regional Projects**



# Connecting & organising stakeholders in a local area to cocreate and deliver Just Transition activities

**Dumfries & Galloway:** Financial literacy to break cycles of deprivation

Cleator Moor: Creating a long-term community investment model in a left behind post-industrial town

Mansfield: Creating a local retrofit workforce by improving community assets

**Peterborough:** Supporting economically inactive young women to re-imagine their future

Crystal Palace: Creating real job opportunities in retrofit and green skills for disadvantaged local people

Port Talbot: Empowering children in an area of abrupt de-industrialisation to re-imagine their future



# NZC CoP webinar on Just Transition

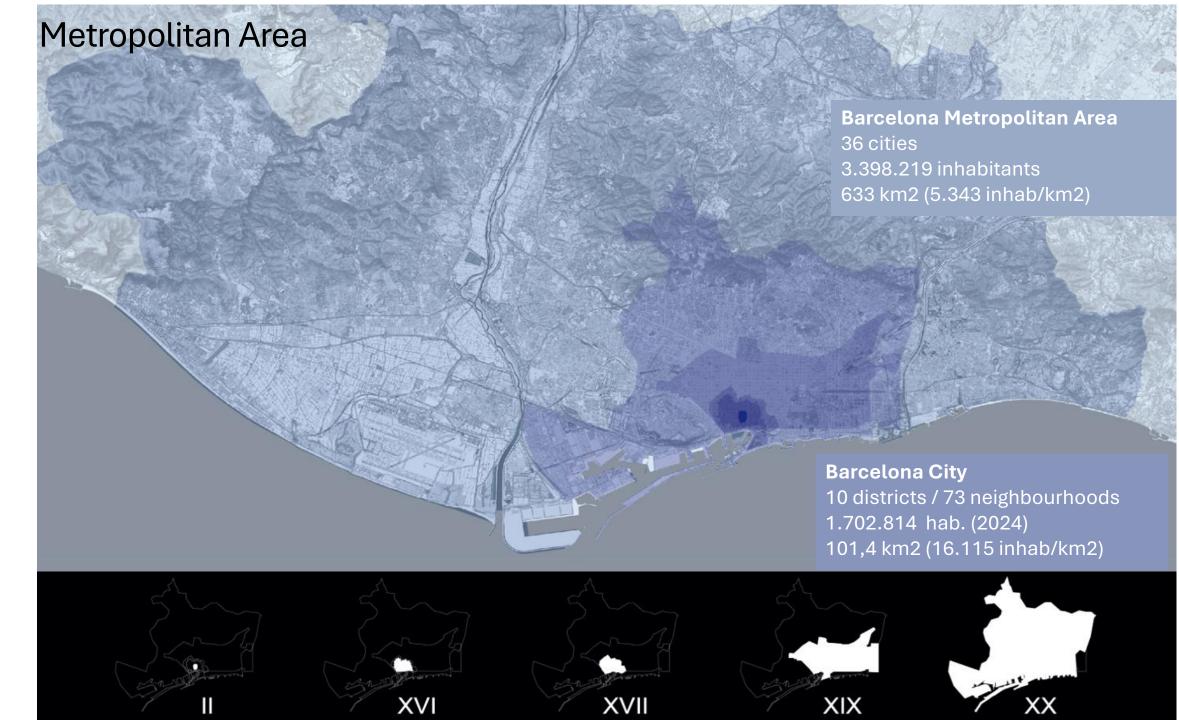
"Just transitions in Barcelona: Public Space Transformation and Housing Strategies"

13/11/2025
Neda Kostandinovic
International relations, Office of the Chief Architect
Barcelona City

















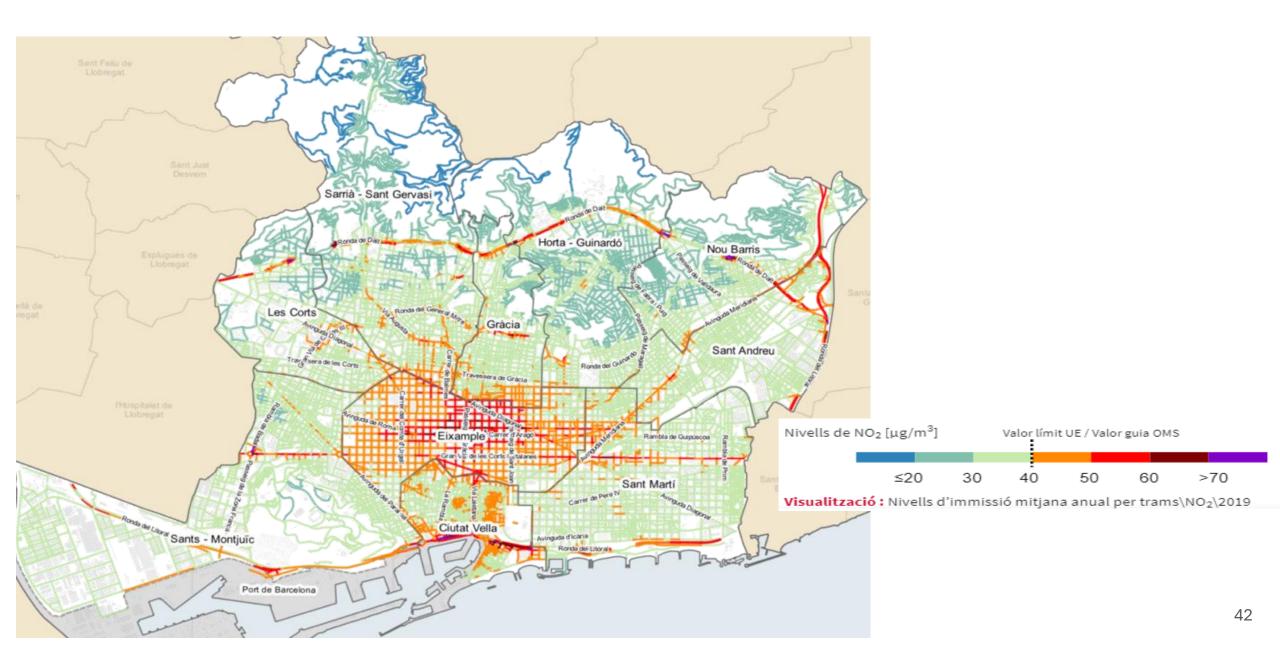






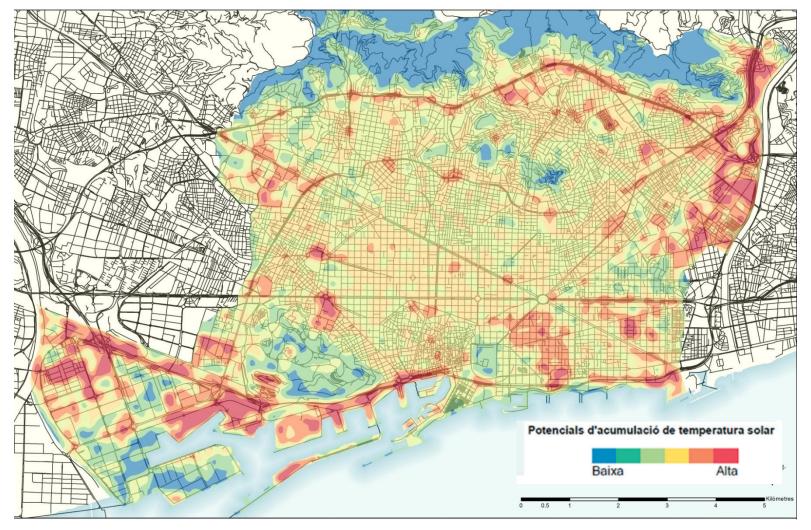


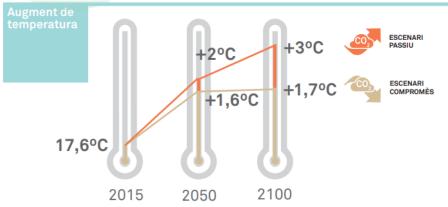
# Air pollution

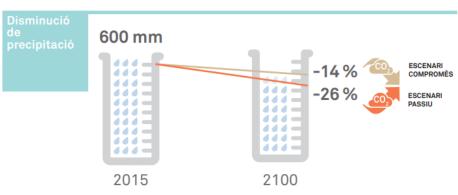




# Climate challenges









# Social Challenges



# L'ANY 2030 GAIREBÉ UN DE CADA TRES HABITANTS DE BARCELONA TINDRÀ 60 ANYS O MÉS.

Actualment, dues de cada tres persones de 80 anys i més són dones.



Més de la meitat de les persones d'entre 60 i 79 anys disposen d'estudis obligatoris o superiors.



A més, un terç de les persones adultes joves són de nacionalitat estrangera.



I a partir dels 80 anys augmenten exponencialment les necessitats de cura de les persones grans.



**GENTRIFICATION** 

**LONELINESS** 

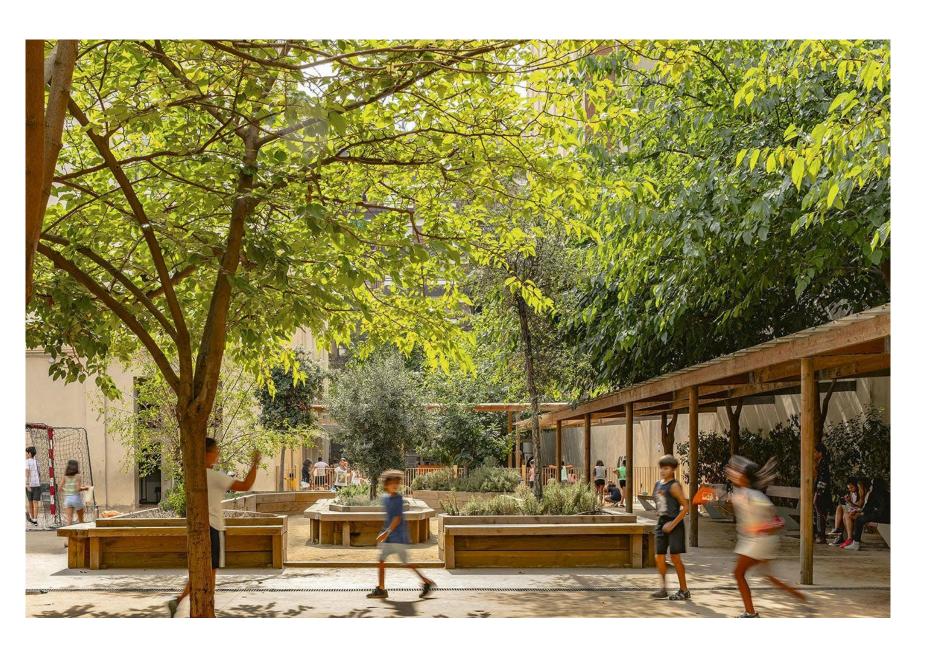
**MULTICULTURALITY** 

**INEQUALITIES** 

**AGING** 

**HOUSING** 

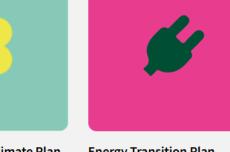




# REDEFINING URBAN QUALITY

# ADAPTING THE EXISTING CITY





### **Barcelona for Climate**



### 6 lines of action



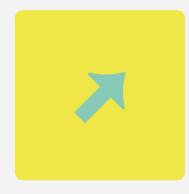
### Let's change for the climate plan

Per promoure la cultura de la sostenibilitat entre la ciutadania i predicar amb l'exemple



**Heat Plan** 

Per adaptar Barcelona a les altes temperatures



**Mobility Plan** 

Per fomentar el transport públic, la mobilitat elèctrica i en bicicleta



**Resilience Plan** 

Per preparar la ciutat per a futures sequeres, inundacions o incendis



Neighbourhood Climate Plan

Per garantir la justícia climàtica i no deixar a ningú enrere



**Energy Transition Plan** 

Per potenciar l'energia renovable i eficient, i reduir el consum energètic





# **HEAT PLAN**

# Barcelona, a city vulnerable to heat



21%

of the population of Barcelona is over 65



20%

The Mediterranean basin is heating up 20% more quickly than the global average



22.7%

of the population of Barcelona is in a situation of energy poverty



1.8°C

increase in the average temperature in Barcelona compared to the pre-industrial age



300 deaths

In 2023, the heat was calculated to have caused 300 deaths



17,000 inhab/km<sup>2</sup>

The city of Barcelona is one of the densest in the world



+3°C

Urban heat island effect: the average temperature in Barcelona is 3°C higher than outside the city, with maximum differences of 7-8°C

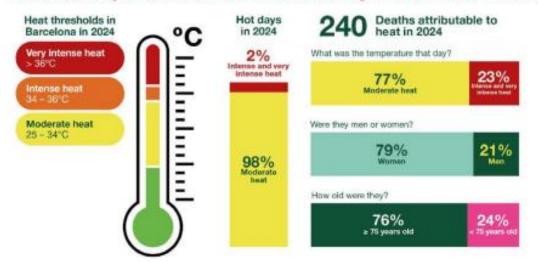


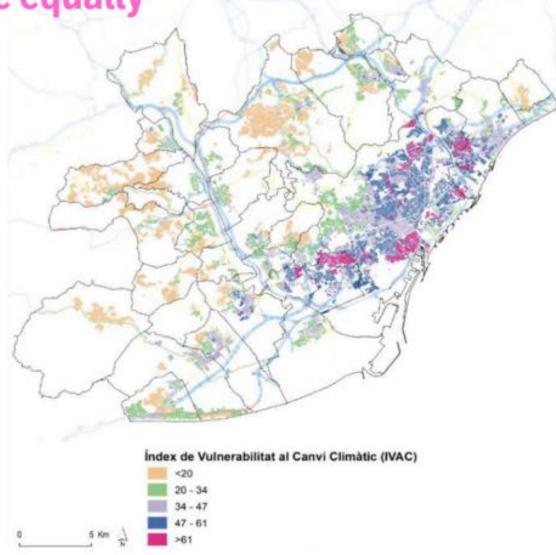
# **HEAT PLAN**

Climate change does not effect everyone equally

- Individual factors: age, gender and economic position
- Temporal factors: physiological adaptation, change of habits, structural improvements
- Territorial factors: physical, urban, social

### Relationship between heat and mortality in Barcelona - 2024







# What are climate shelters?

They are spaces to protect from excessive **heat or cold**, especially for people that do not have homes adapted to thermal confort.

They are spaces that keep his **usual use**.

They can be indoor spaces, like libraries, civic centres or museums. Minimum space of 50m<sup>2</sup>.

They can be **outdoor** spaces, like parks or inside blocks of buildings (only during the summer). Minimum space of **0,5 Has**.

Novelty 2025: micro-shelters with less than 50m<sup>2</sup>.

All are free except the municipal swimming pools, that have fixed public prices and discounts for vulnerable people.

They can be **public or private**.



Illimate shelter at the municipal swimming pools Bernat Picornell, without Paola of Grenet





# What are climate shelters?

Preferably, they need to have good accessibility, chairs or banks to seat, toilets and availability of drinking water.

In indoor spaces, it is recommended to keep a temperature of 26°C during summer and of 21°C during winter.

They are recommended for **vulnerable people** to heat or cold, like babies, elders or people with chronic diseases, whenever they do not require medical attention.

Some climate shelters can close on weekends or on August.

Opening hours can be freely checked at barcelona.cat/refugisclimatics or dialing the free phone number 010.



Climate micro-shelter in Pharmacy Torre.

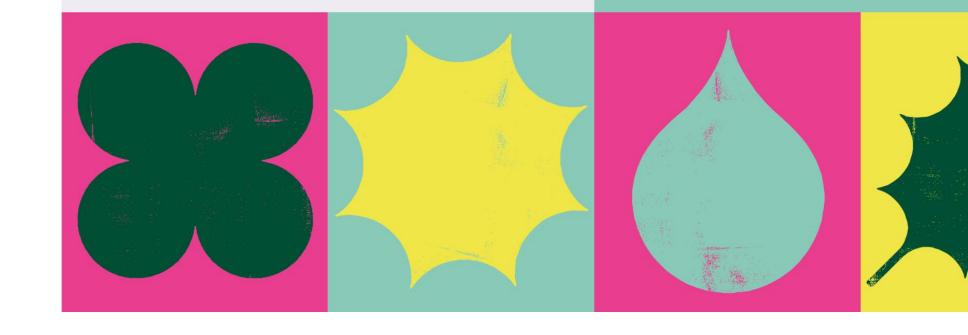


Climate micro-shelter in Bookshop Alib



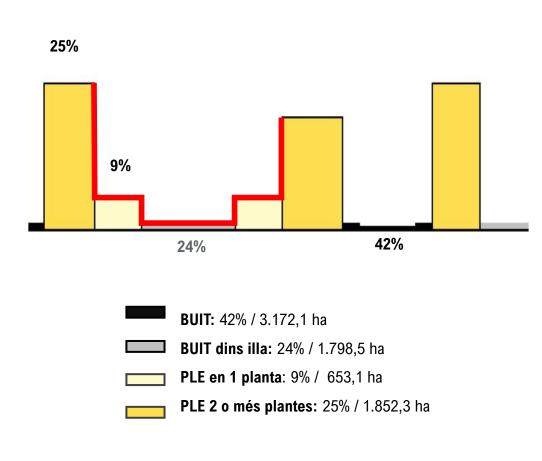
# PLA CLIMA Programa d'Espais de Proximitat

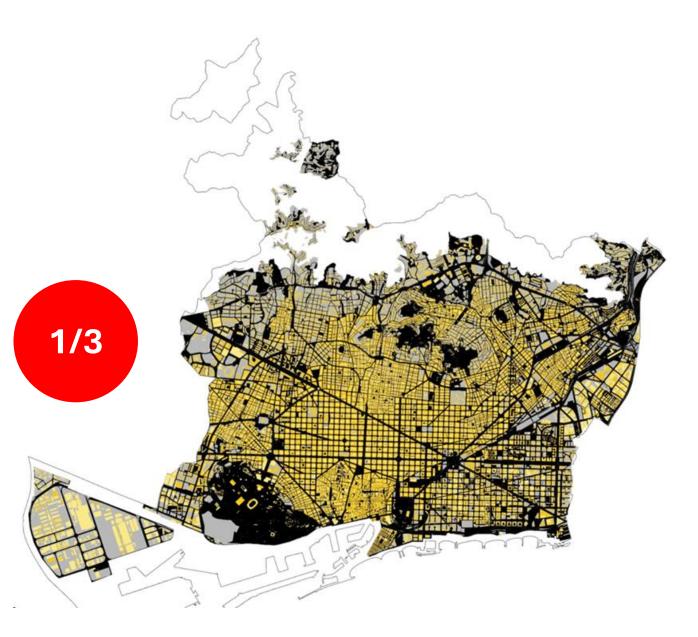
i Interiors





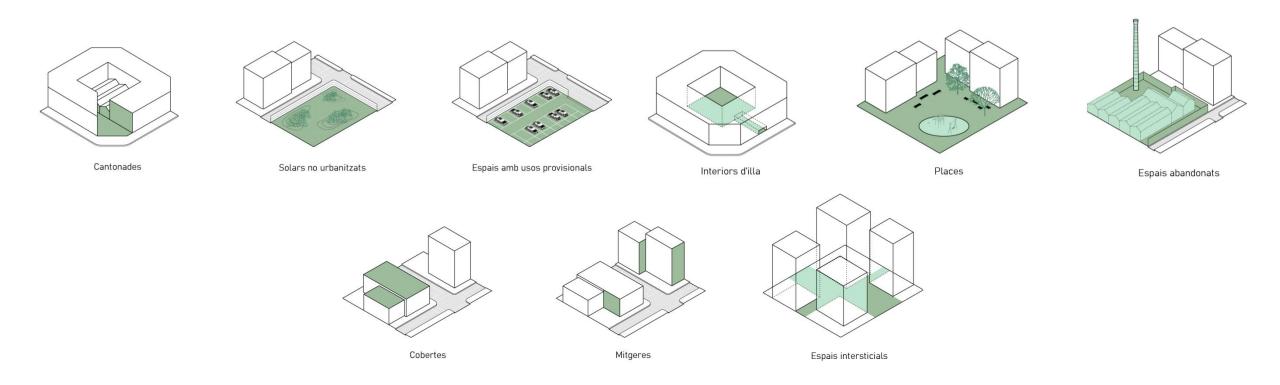
# The potencial of the urban fabric







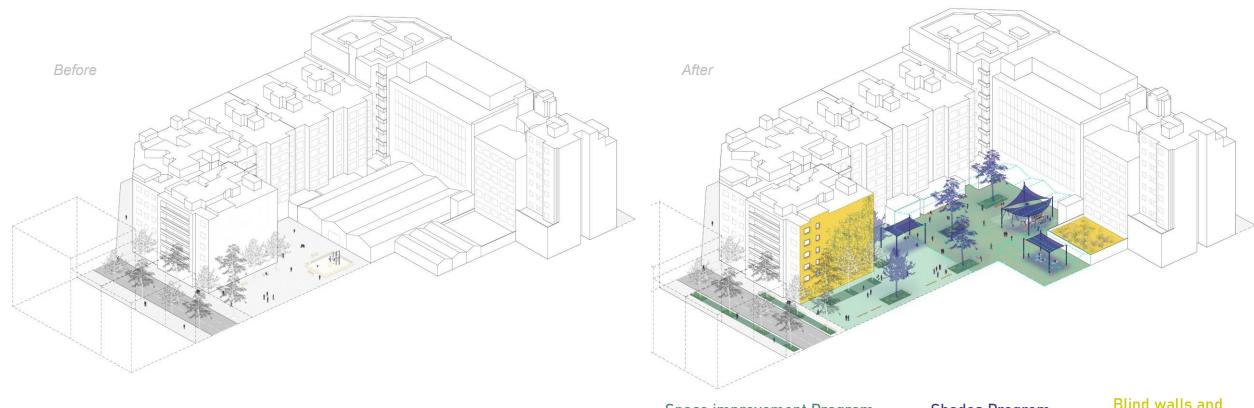
The city has a potential of about **100 ha** of qualified green land pending development.



Spaces without category, the leftovers such as **block interiors**, **spaces between blocks**, **undeveloped areas**, **courtyards**, **corners**, **blind walls**, **roofs**, **plots**... distributed throughout the city.



### **Block interior**







Improvement and Repair



in soil



Permeabilisation

**Shades Program** 























# Blind walls and Roofs Program







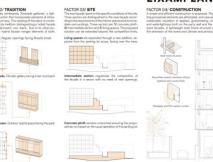


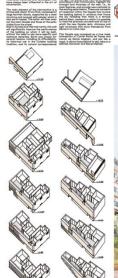










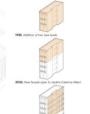






Azure
Where City Walls Blossom









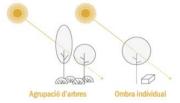












Tree planting



Fixed system + FV



Seasonal system







# **Shades Program**

# Children's play area













# Shades Program

# **School playgrounds**















# **Shades Program**

BITHabitat Shades Prototypes Competition

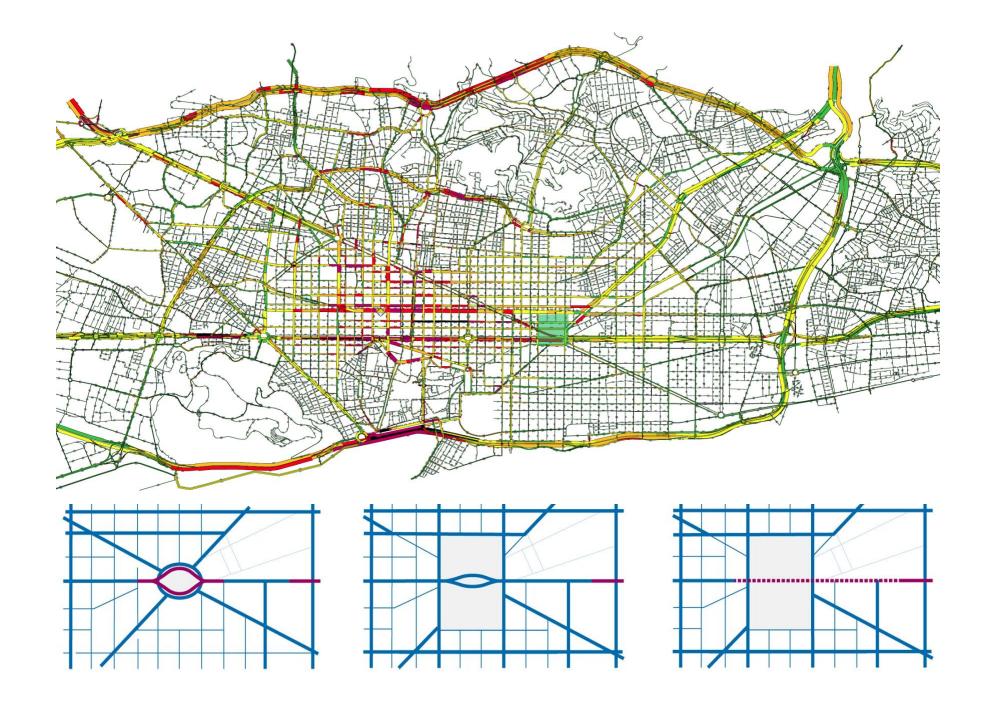




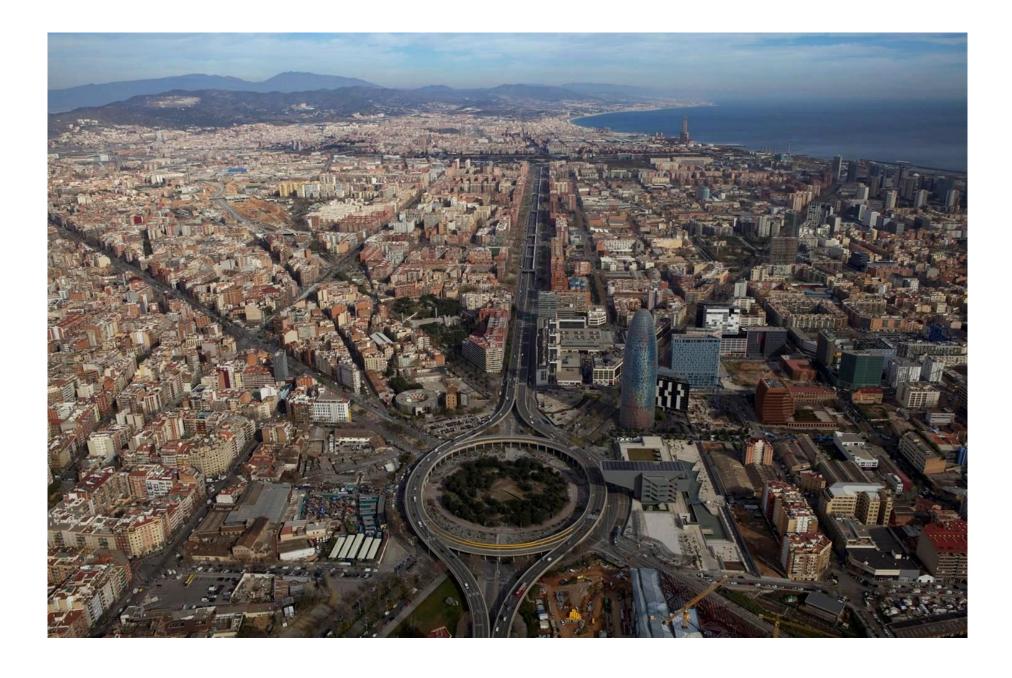




# New Glòries Park









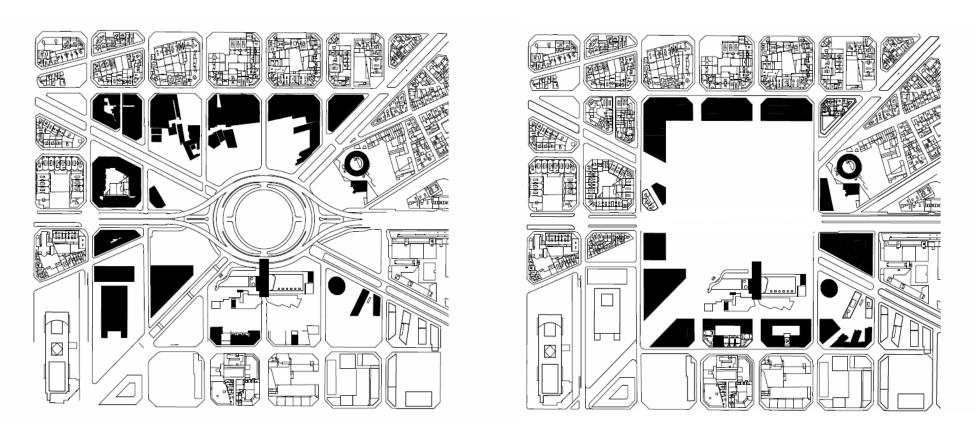












The new part of the park covers **4.3 hectares, including over 9,000 square meters of green space, a broad promenade and new spaces for community activities**. This means that with the opening of the central part of the Parc de les Glòries, **Barcelona will have gained 9 hectares for community use, 30,000 square meters of green space and more than 1,000 trees.** 

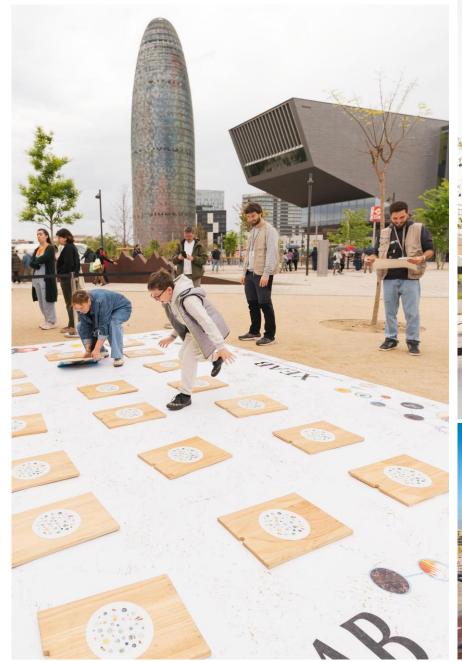












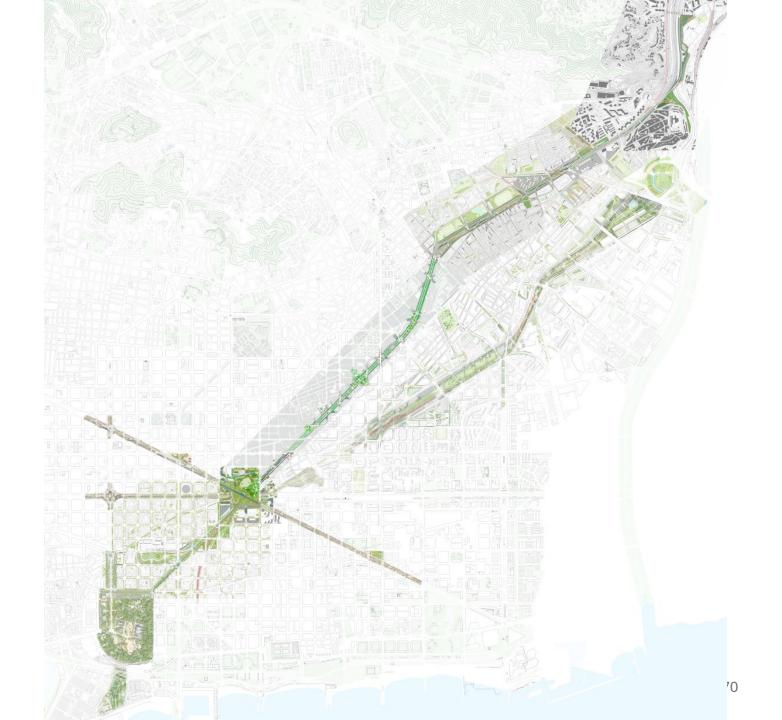




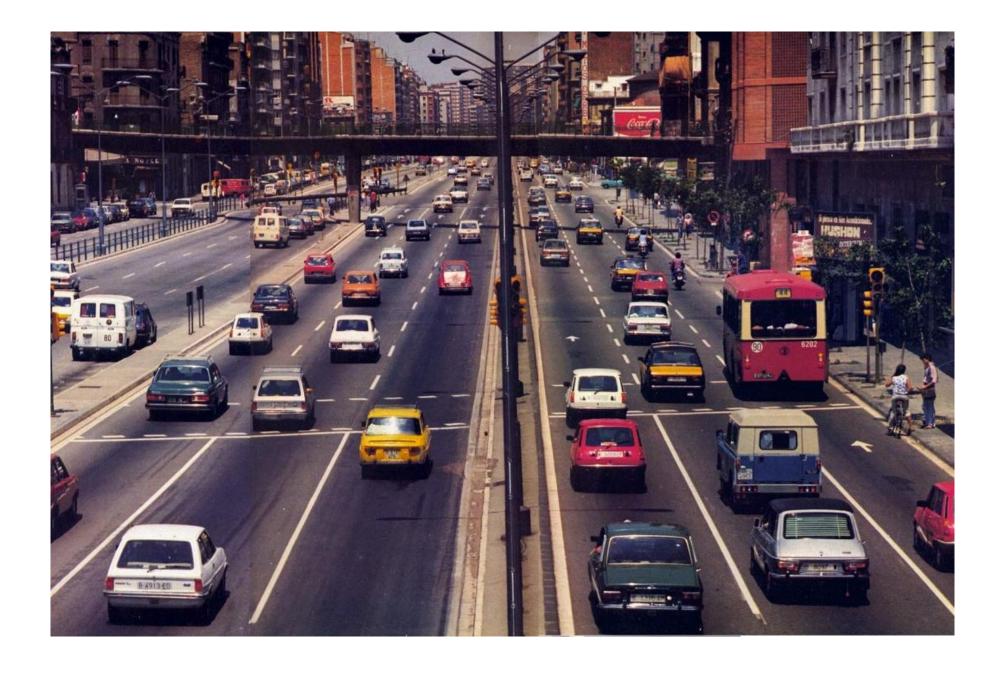




# **Meridiana Avenue**











Before



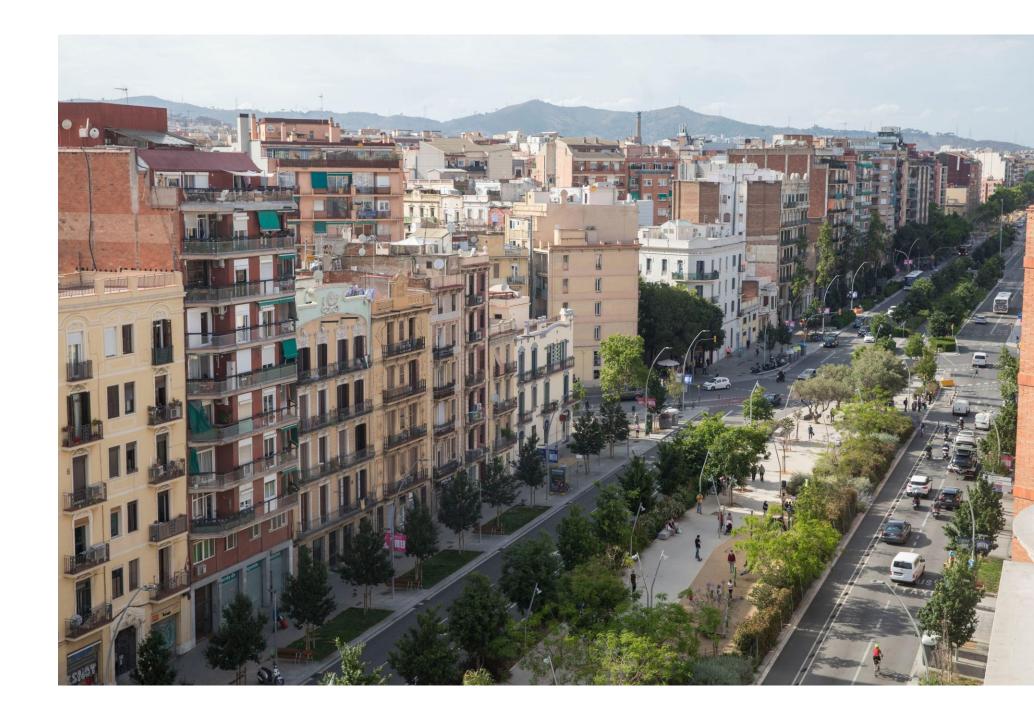


After



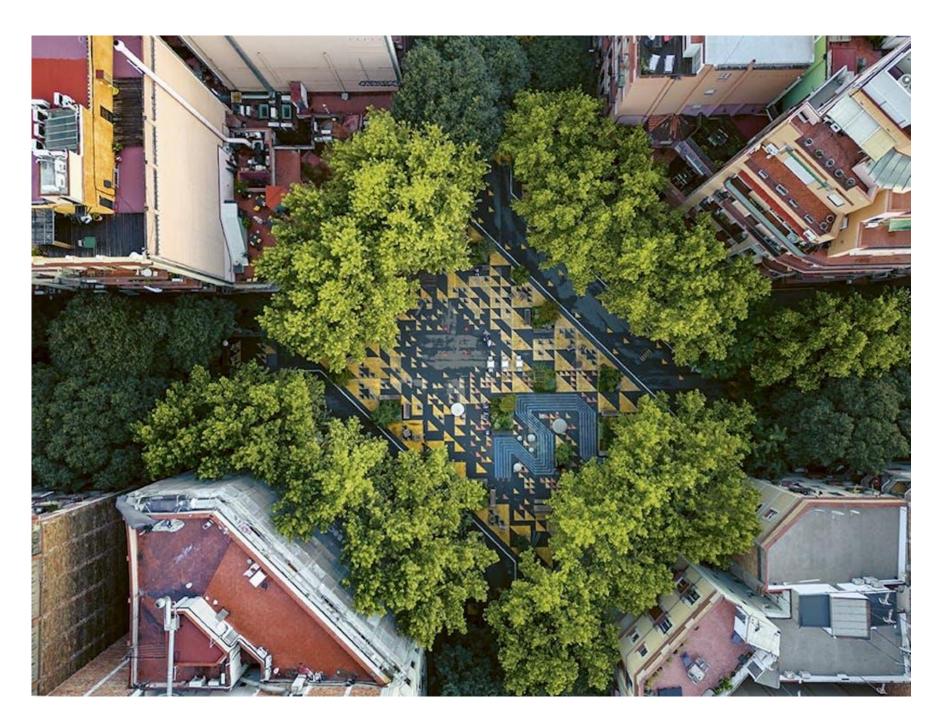






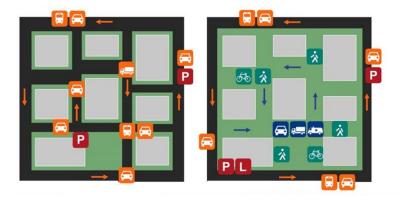


# Street Pedestrianizations Superblocks





# Poblenou 2016















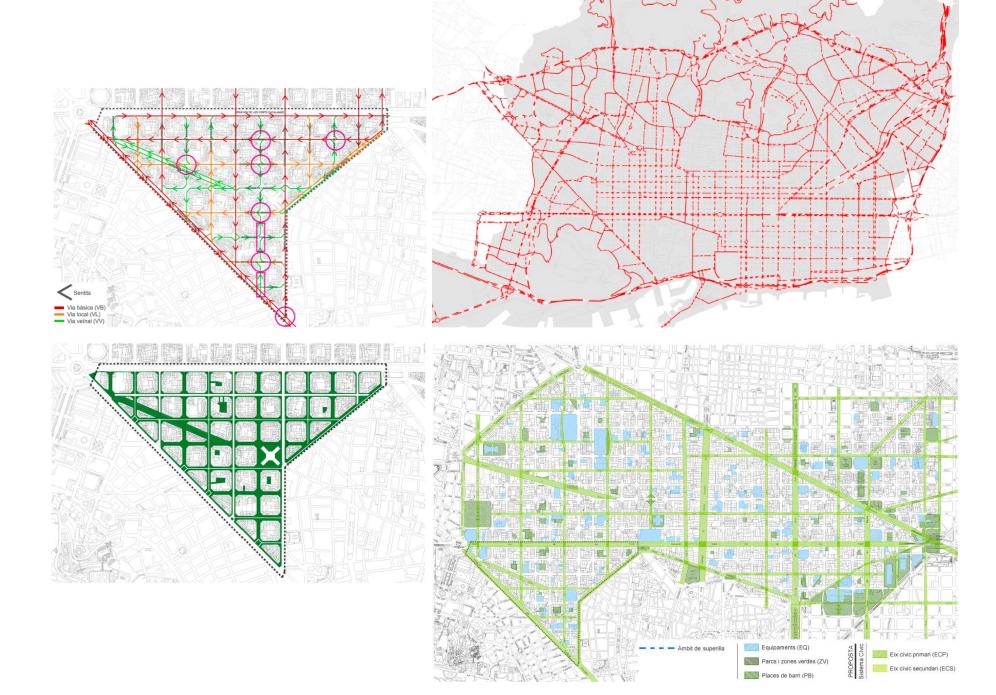




# Sant Antonih 2018















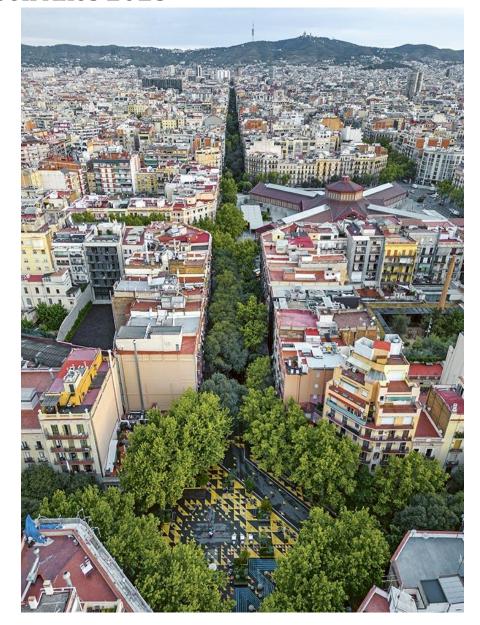


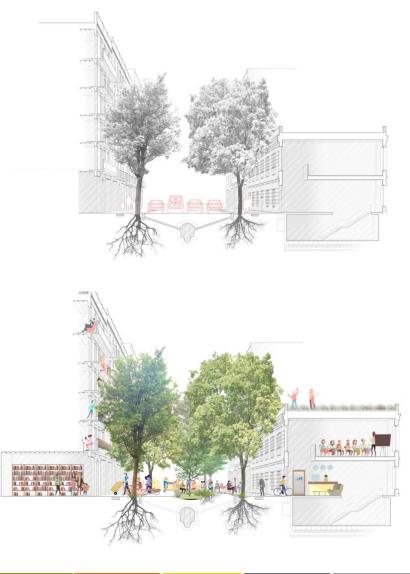






# **Green Axes 2023**





NOVA INFRAESTRUCTURA AMBIENTAL PROXIMITAT Àrees d'estada Àrees de joc

nova materialitat Permanències

Accessibilitat



















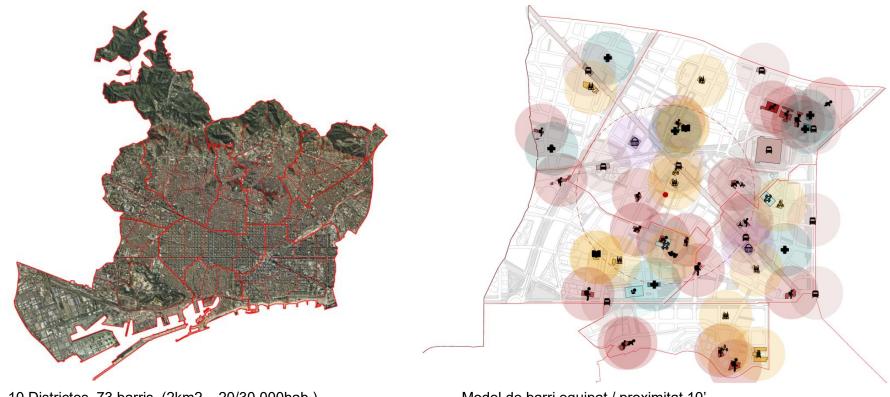
# **Barcelona proximity**



Proximity facilities. Public markets and public libraries



# **Barcelona proximity**



10 Districtes, 73 barris. (2km2 – 20/30.000hab.)

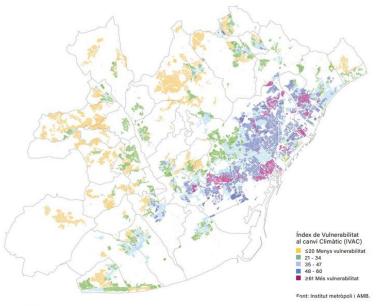
Model de barri equipat / proximitat 10'

### Neighbourhood Climate Plan



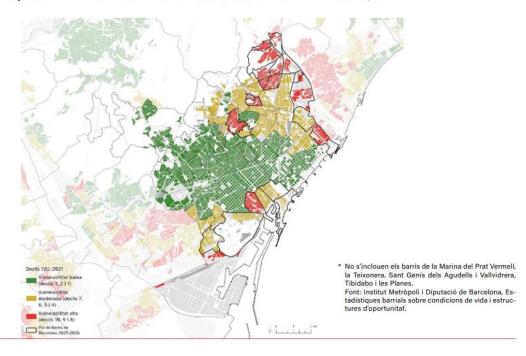
The Neighbourhood Climate Plan, part of the broader Climate Plan, is the municipal strategy aimed at reducing socio-environmental inequalities and improving city residents' quality of life in the context of climate change.

Barcelona is already experiencing the effects of climate change, with more frequent extreme temperatures and a significant decrease in rainfall. This situation particularly affects lower-income neighbourhoods, where climate vulnerability is compounded by energy poverty, job insecurity and a lack of green infrastructure.



### Vulnerabilitat urbana i els barris del Pla de Barris 2025-2028

Barris segons grau de vulnerabilitat urbana (baixa, moderada i alta) i barris participants en la nova edició del Pla de Barris de Barcelona 2025-2028\*. Barcelona, 2021



Noticias



438.000

personas beneficiadas



200

millones de euros



3

ejes estratégicos

educación y cultura, espacio público y accesibilidad, vivienda y rehabilitación





perfiles prioritarios

personas mayores, mujeres, la adolescencia y la juventud, personas migradas



13

planes de barrios



2

planes singulares



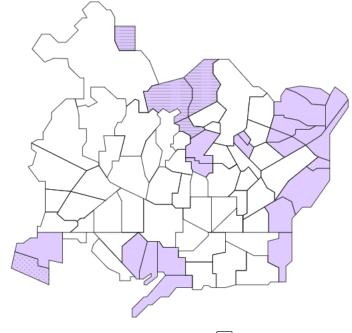
1

plan especial para Ciutat Vella



27

barrios participantes



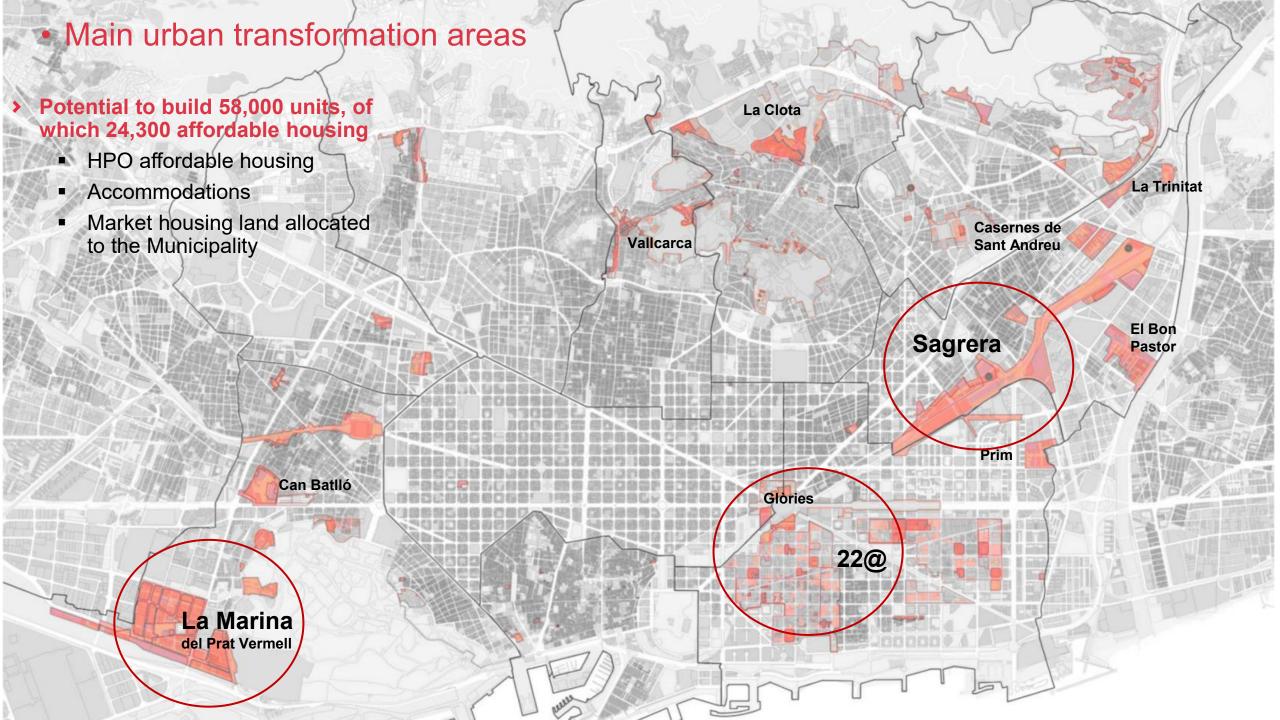
El Plan singular de barrios de montaña

Pla singular de la Marina



- Pla Viure: 2024-2027 strategies
- Mobilization of resources and internal and external coordination to guarantee the universal right to housing.
- > Priority in mobilizing land to be made available to developers for housing development.
- > Key Figures:
  - 3,000 homes completed
  - 5,000 homes under construction
  - o 10,000 homes ready to start construction
- > New Strategic Housing Plan 2025-2032.



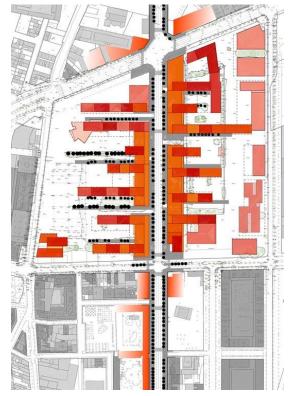




# La Sagrera



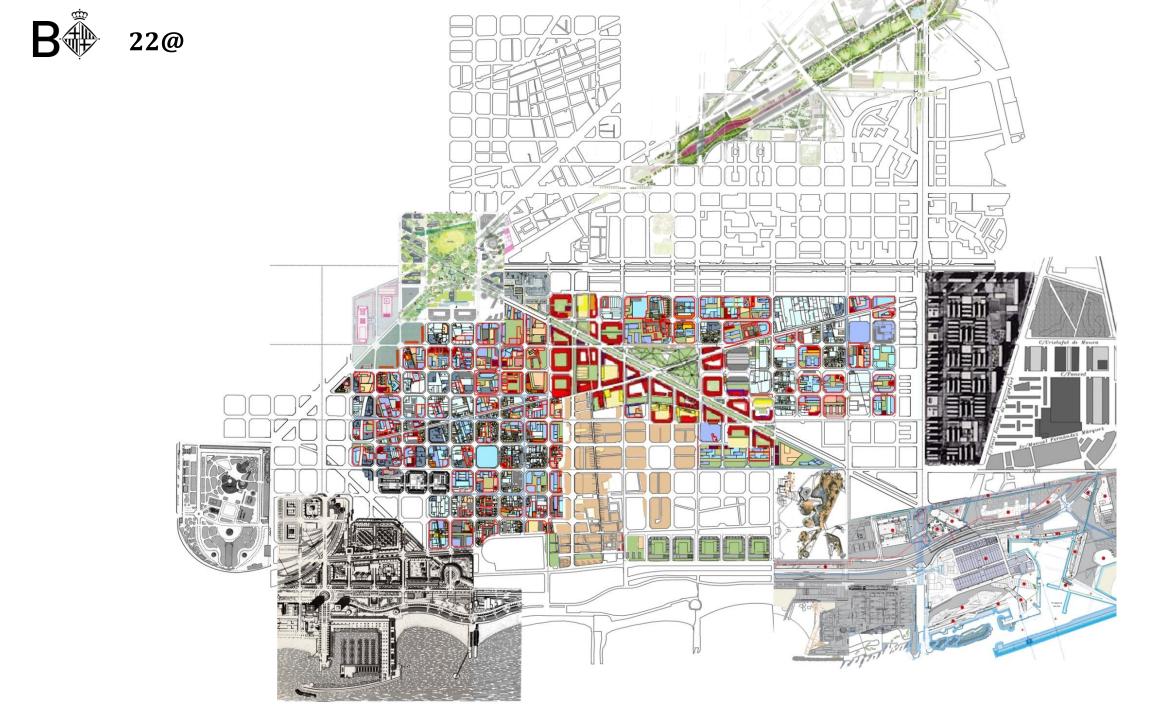








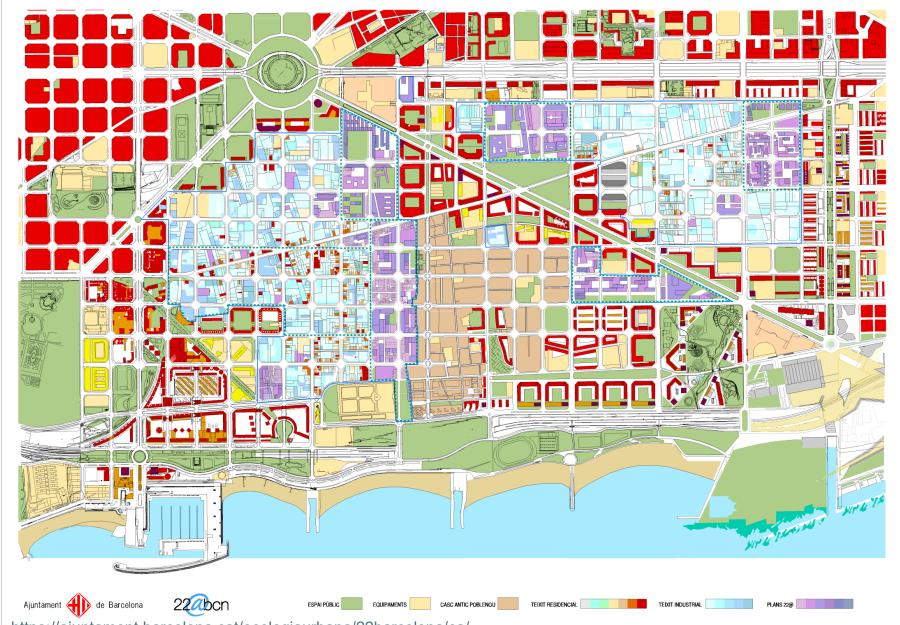












https://ajuntament.barcelona.cat/ecologiaurbana/22barcelona/ca/























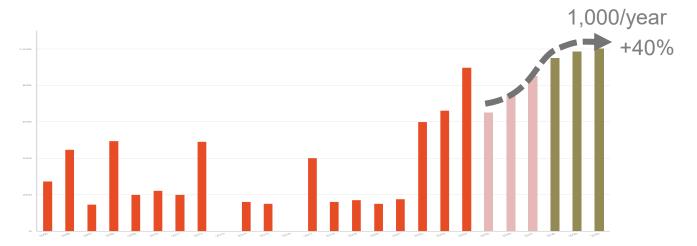






# Direct development by IMHAB

- ➤ IMHAB has increased exponentially its housing development and management capacities, 80% of the new units being in rental.
- ➤ At the end of 2024 there were 105 projects underway on municipal land, which will generate 6,054 units.
- > 30% of the new housing units will be for the youth.
- > Goal: 1,000 units/year





Bon Pastor





C/ Tànger





### Direct development by IMHAB

- Innovation through industrialized construction (more than 500 units, 10% already finished) is allowing to:
  - Minimize the environmental impact of the buildings through their life cycle.
  - Reduce time, from 5 to 2 years on average.
  - Reduce costs.
  - Improve the quality, control and efficiency of the construction works.
- Development has also accelerated thanks to the use of joint project + construction procurement.



**APROP Ciutat Vella** 





# Industrialized construction







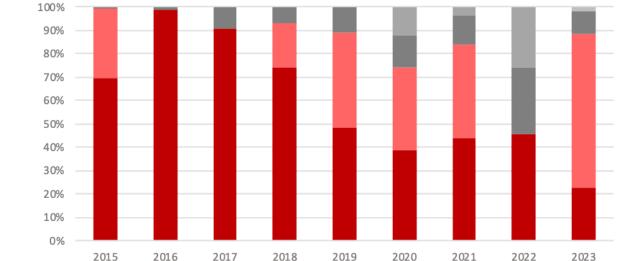




# Renovation grants

- **Goal**: Promote housing and neighborhood improvement, particularly in terms of accessibility and energy efficiency.
- ➤ Policy tools (2016 2023):

•	Total	67,093 units
•	Renovation of mobilized private units	1,061 units
•	Vulnerable environments	2,760 units
•	Unit refurbishment for vulnerable households	664 units
•	General call	62,509 units



Distribution of subsidies across renovation programs

- > 171M€ in the period 2016-2023.
- > Some 67.100 beneficiaries.



Entorns vulner ables

Vallcivera Ciutat Meridiana Renovation project



■ Captació ■ Interior vulnerables ■ Interior eficiència

Fortuna la Marina Renovation project



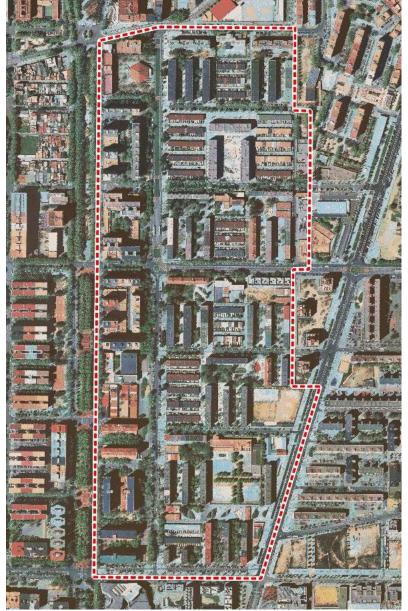
# Urban Regeneration programs

- > High Complexity Estates (FAC).
- Urban Regeneration and Renovation Areas (ARRUs)
- Renewable Barcelona 2030 Plan (Next Generation EU)





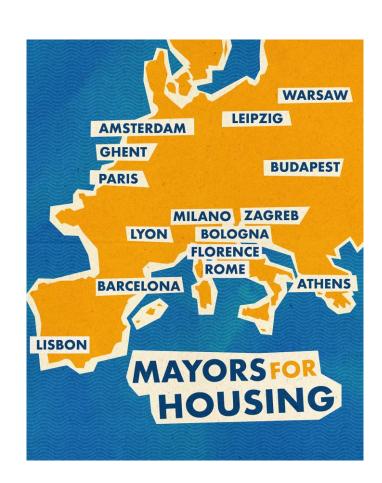






### Mayors for Housing

- Mobilization of large European metropolises: common strategy with European institutions. Barcelona, Paris, Rome, Amsterdam, Milan +11 EU cities.
- ➤ European Housing Action Plan by the Mayors for Housing alliance: Joint request to improve the role of cities in the definition and implementation of the EU housing agenda.
  - Mobilise €300 billion annually to build 188,000 new social and affordable housing by 2030, and renovate 4.7 million housing units every year.
  - Activate the national escape clause to enable investment in sustainable social and affordable housing.
  - Designate stressed housing market areas as the cornerstone of the new Agenda for Cities and the future of cohesion policy.
  - Reform of State Aid rules for Services of General Economic Interest to enable greater investment in social and affordable housing.
  - Recognise cities as partners in the design and implementation of European housing programmes.





# Thank you!

Barcelona 2026 UIA World Congress of Architects UNESCO Capital of Architecture



# Panel - Q&A





Neda Kostandinovic International Relations Coordinator, Office of the Chief Architect, Barcelona City



Jose Luis Fdez.
Casadevante Kois
Técnico,
Grupo Cooperativo
Tangente



Timothy Clement
Director of Social Value &
Sustainability for Morgan
Sindall Construction



# C

## **Community of Practice Webinar**

# Built Environment: Retrofit in Real Life II - Challenges, Champions & City Solutions

Retrofitting our buildings is one of the most powerful tools cities have to reduce emissions - but it's also one of the hardest to scale. It requires coordination, creativity, and commitment from every part of the urban system.



Thursday **27 November 2025** 



10:00-11:30 CEST





### Meet the speakers:



Fernando Sigchos Jiménez
Secretary General at
European Builders
Confederation EBC



Cristina Jareño Escudero
Valencian Institute of
Construction INSIDE-CoVE





#EUmissions #MissionCities #EUGreenDeal