

# NET ZERO CITIES



**EU MISSION PLATFORM**

**CLIMATE NEUTRAL AND SMART CITIES**



NetZeroCities has received funding from the H2020 Research and Innovation Programme under grant agreement n°101036519.

# WELCOME The NetZeroCities Community of Practice



EU CITIES MISSION

Shape the future of urban sustainability  
**NetZeroCities Community of Practice**



Funded by  
the European Union



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# Community of Practice

## What is a Community of Practice?

A **community of practice (CoP)** is a **space gathering city officials, experts, and stakeholders from all sectors**—energy, mobility, circular economy, construction —to accelerate climate action. Community members engage in learning and collaborating to enhance their knowledge and skills in that area.

## Purpose

- Knowledge Sharing and learning
- Peer-to-peer exchange through engagement & collaboration
- Support for Climate Neutrality Goals

## How

Many communities of practice rely on face-to-face meetings as well as web-based collaborative environments to communicate, connect and conduct community activities.



# Social Innovation & Urban Mobility: Insights from Turku & Zaragoza



**Paula Salo**

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**Felipe Del Busto**

Project leader, Sustainable  
Urbanism team, CIRCE  
Centro Tecnológico



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Urban Mobility



This webinar is done in collaboration with CIVITAS Initiative and the ELABORATOR project.



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# Agenda

- Icebreaker & Introduction to Social Innovation (5 min)
- Presentation by EIT Urban Mobility (5 min)
- City of Turku (10 min) + Q&A (5 min)
- City of Zaragoza (10 min) + Q&A (5 min)
- Open Q&A and Discussion (20 min)





# Icebreaker & Introduction to social innovation



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# What does social innovation mean to you?



**Are you or have you been involved in social innovation projects? What kind?**





# What is Social Innovation about?

**Social Innovation** is *not* Social Impact *or* Social Entrepreneurship.

...is about changing how society works.  
...is about getting people to act **NOW** – changing social practices.  
...is systemic.

Is about the end result (e.g. how many lives were impacted by an initiative or program).

Is about new forms of value creation based on social and economic principles. Social impact is the final goal of social enterprises and profit is essential towards guaranteeing continuous social impact.





# What is Social Innovation?

Fosters inclusive and collaborative approaches to tackling climate challenges, making solutions more effective and rooted in community needs. It is **a bottom-up, collaborative, systemic and human-centered approach to innovation**. In short, it is social in its means and its ends.

## Fostering Collective Action

Invites citizens to actively contribute to the mission through lifestyle changes, participation, entrepreneurship

## Building Active Community Structures

Creating new structures for communities to act positively for the climate and together (e.g. energy communities)

## Collective sense of agency

Creating a more collective vision to development and ways of being/living

## Inclusion and Diversity

Reflects demographic diversity and addresses the needs of underrepresented or vulnerable groups.

## Meets Social Needs and Overall Wellbeing

Innovations that satisfy "real" unmet needs of society, considering the economic development and overall wellbeing of people and planet at every step

## Increased capacity to act

Building new skills and knowledge that allow for broader participation

## Improved Policy Quality

Incorporates diverse perspectives and evidence, leading to more effective, transparent, and responsive policies.

## Creates new relationships

Engages different actors in new relationships giving space for new collaboration and further innovation and a more vibrant ecosystem

## Social Cohesion

Enhances trust in democracy and combats disinformation, fostering unity and civic engagement.





# Social Innovation is about...



... creating collective sense of agency

**City Labs**







# Social Innovation is about...



... creating new relationships and increasing the capacity to act

**Municipalities as platforms for collective urban action - participatory budgeting**

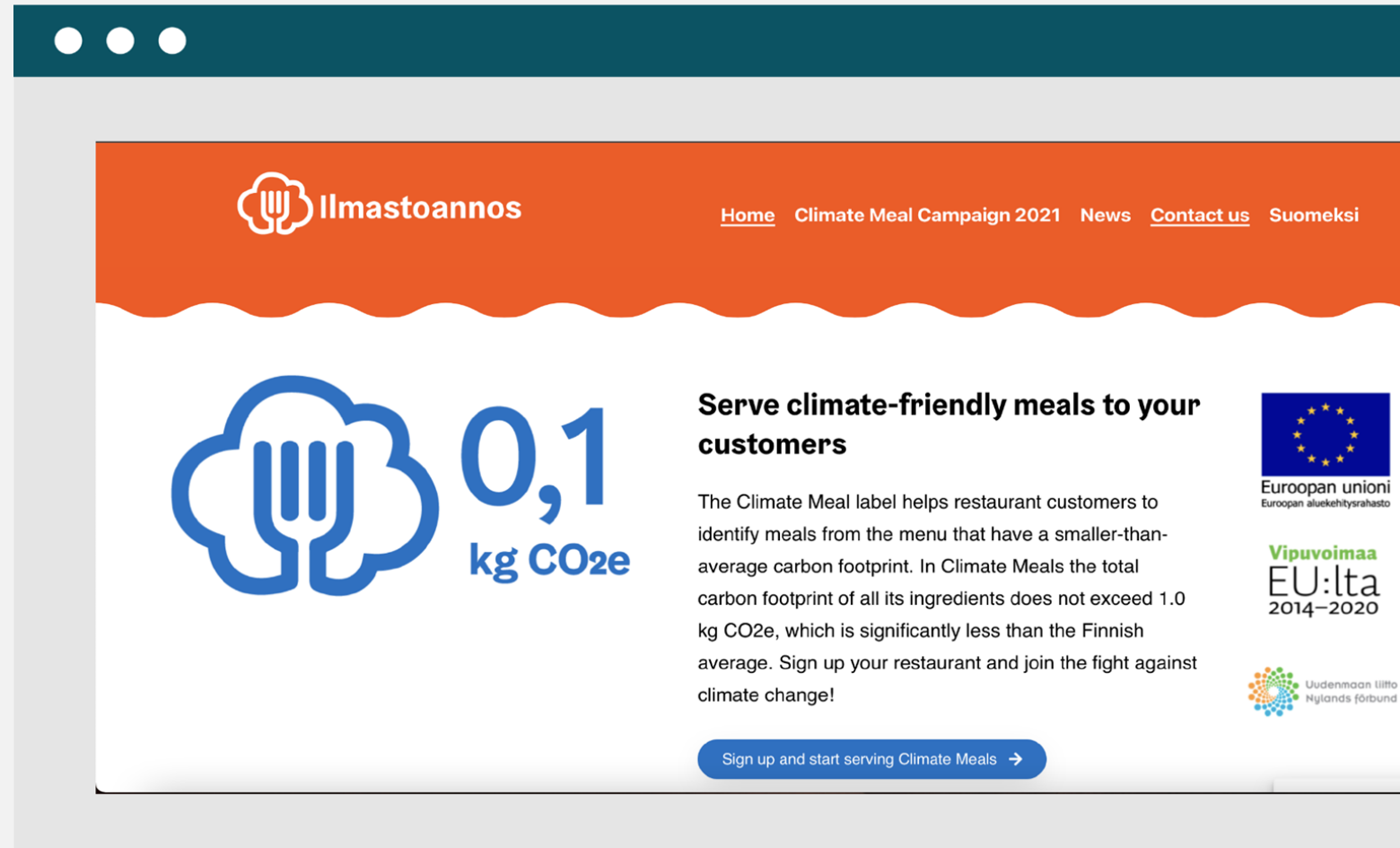




# Social Innovation is about...

... fostering collective action

## Climate Labels

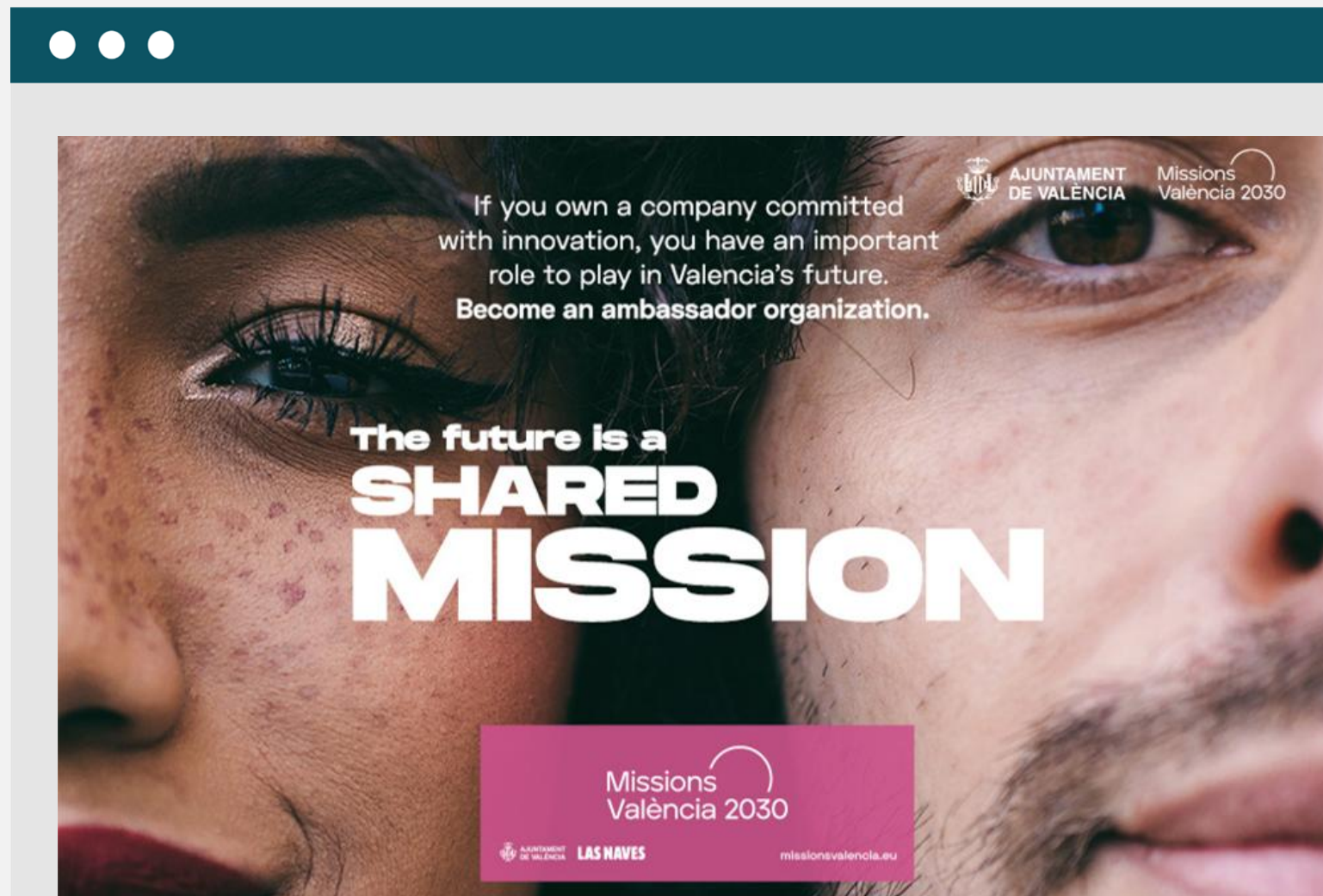


# Social Innovation is about...



... Building active  
community structures and  
creating new relationships

**Climate Labels**



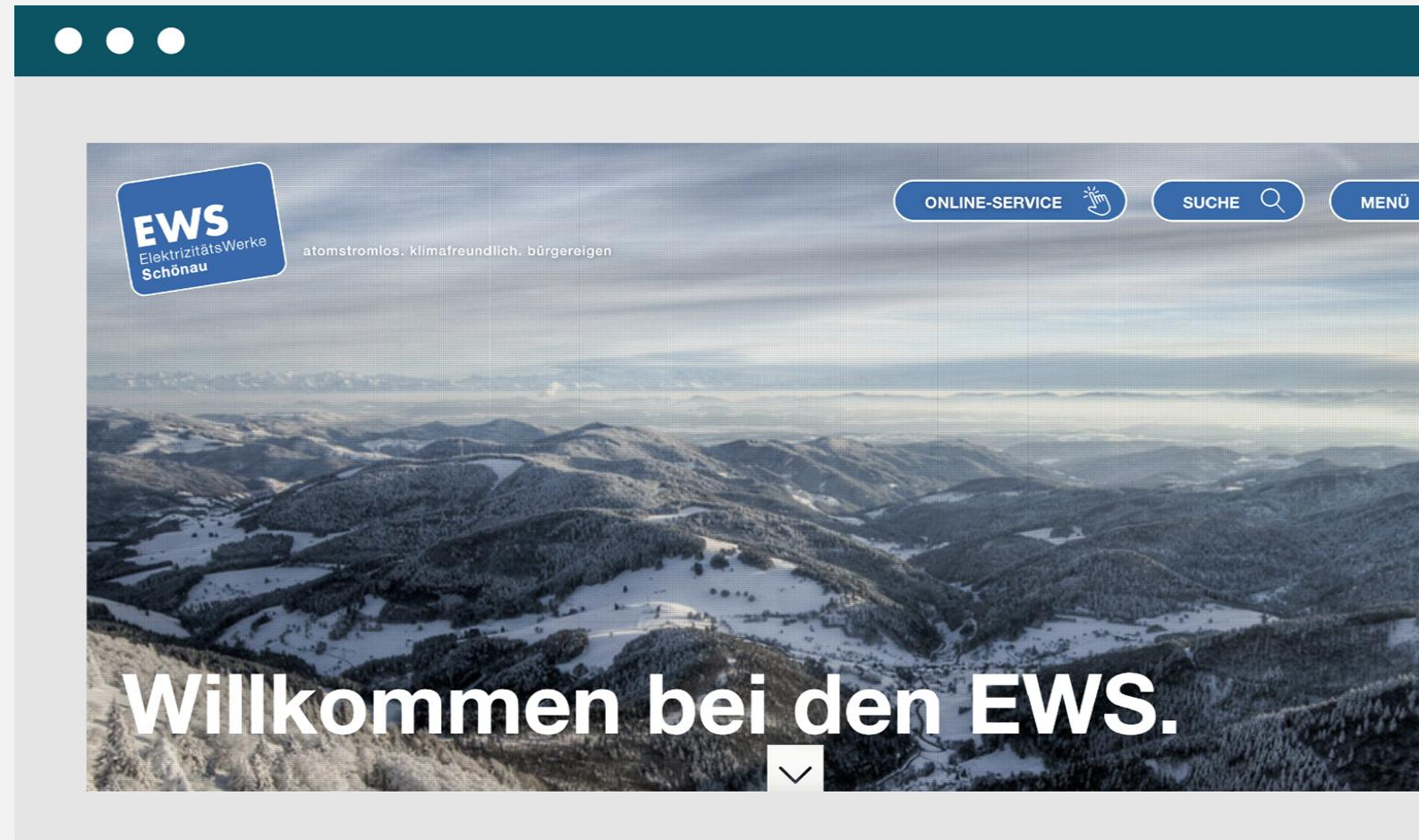




# Social Innovation is about...

... Building active community structures, creating a collective sense of agency and an increased capacity to act to meet social needs

**New Business Models –  
eg. Energy Communities**





# Social Innovation is about...



... creating spaces for new relationships and collective action

**Superblocks**





# Social Innovation in NZC



**Learn**  
Explore our Knowledge Repository to learn from technical resources, case studies and approaches to climate action that you can use to support your work.

You can also contribute your own resources and publications to strengthen knowledge sharing for all.

**Knowledge Repository**  
Climate Neutrality Resource Search Engine

**Focus on: Social Innovation**  
People based solutions

**Focus on: Financing**  
Financial approaches for climate neutrality

**Quick Reads**  
Key focus areas of NetZeroCities at a glance

**Focus on: Impact Pathways & Monitoring**  
Indicators to evaluate the effectiveness of urban sustainability initiatives

**Focus on: Citizen Engagement**  
Citizen and urban stakeholder participation

**Focus on: Technical Solutions**  
Define and implement advanced and innovative solutions supported by technology



## Social Innovation for Climate Neutrality: full collection of resources, cases and methods

On this page you can find the list of all NZC resources on social innovation for climate neutrality in cities: (1) quick read; (2) video; (3) Social Innovation Actionable Pathways map; (4) NZC Seasonal Schools resource; (5) Social Innovation Learning Club; (6) case studies; (7) methods to implement social innovation in cities; (8) Social Innovation assessment: process and outcome indicators; (9) NZC Deliverables on Social Innovation; and (10) scientific publications

1. **Quick read** on Social Innovation
2. **Video:** Creating an Ecosystem for Change: The NetZeroCities Approach to Social Innovation
3. **The NZC Social Innovation Actionable Pathways map**



### NetZeroCities Social Innovation Actionable Pathways.



#### Authors

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**Angelica Gomez**

Last update: February 9, 2025

#### Tags

**Social Innovation**

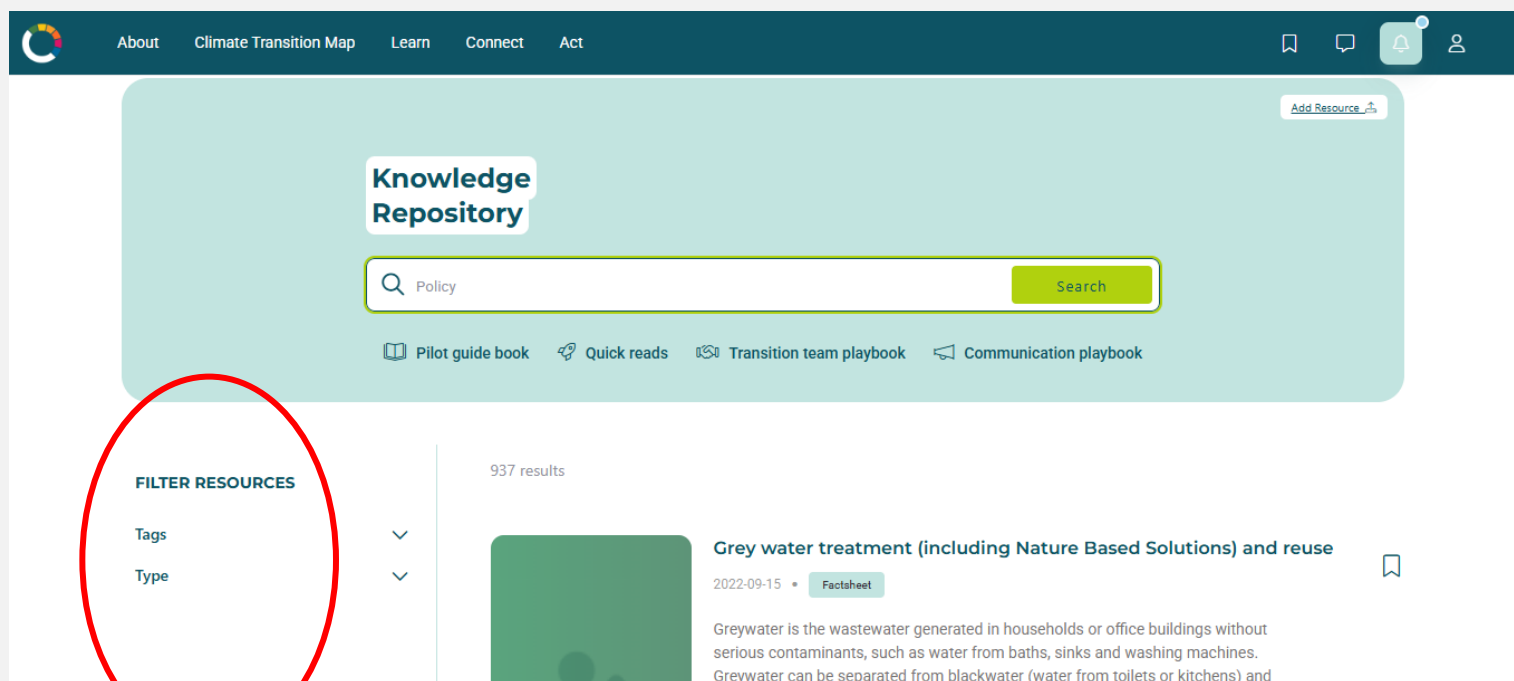
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NetZeroCities has received funding from the H2020 Research and Innovation Programme under grant agreement n°101036519.

# Social Innovation case studies in NZC



 Social innovation

253

 Visual case studies

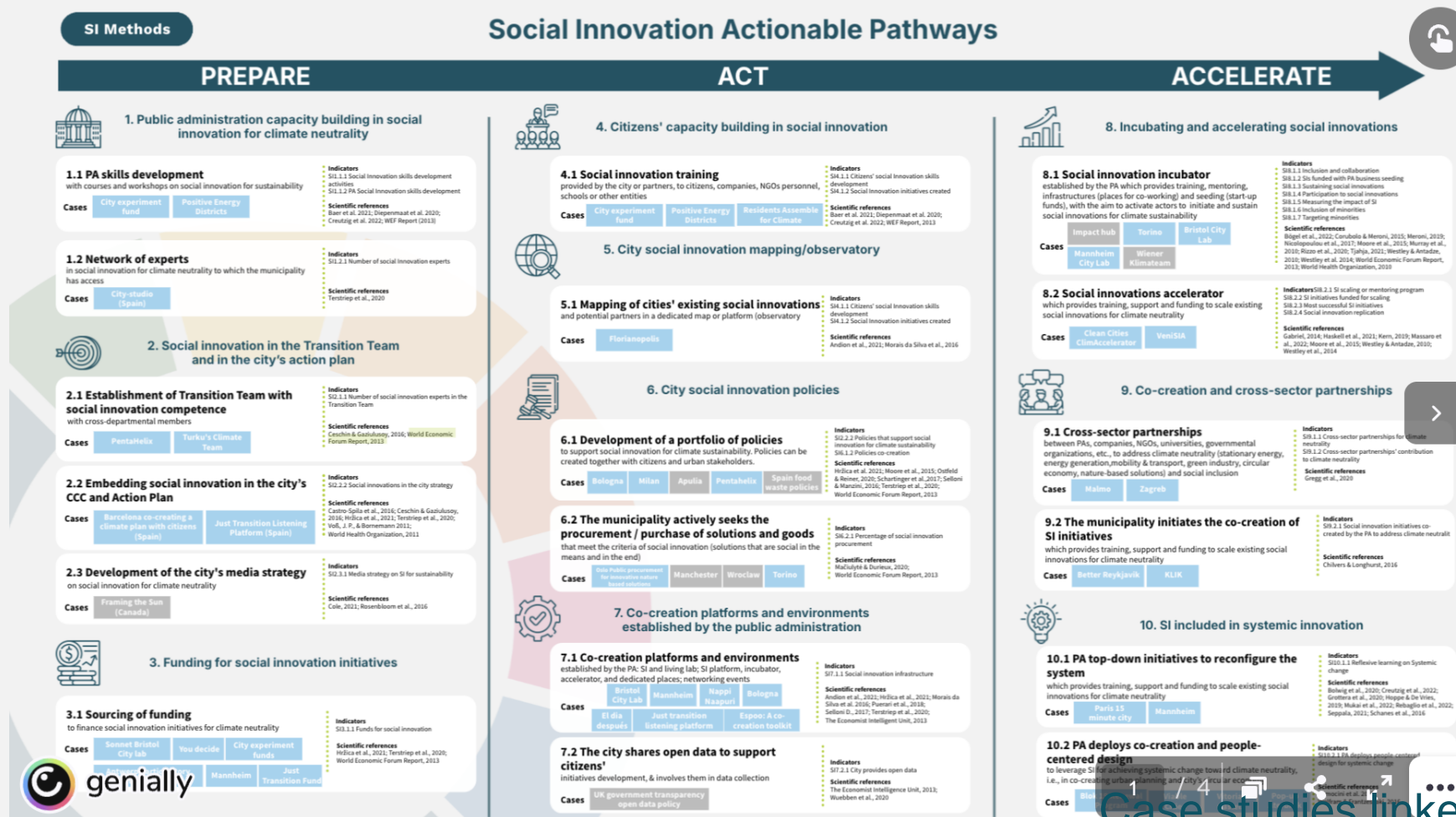
35

 Case studies

27



# Social Innovation case studies in NZC



Case studies linked with different actions ([link to Genially](#))



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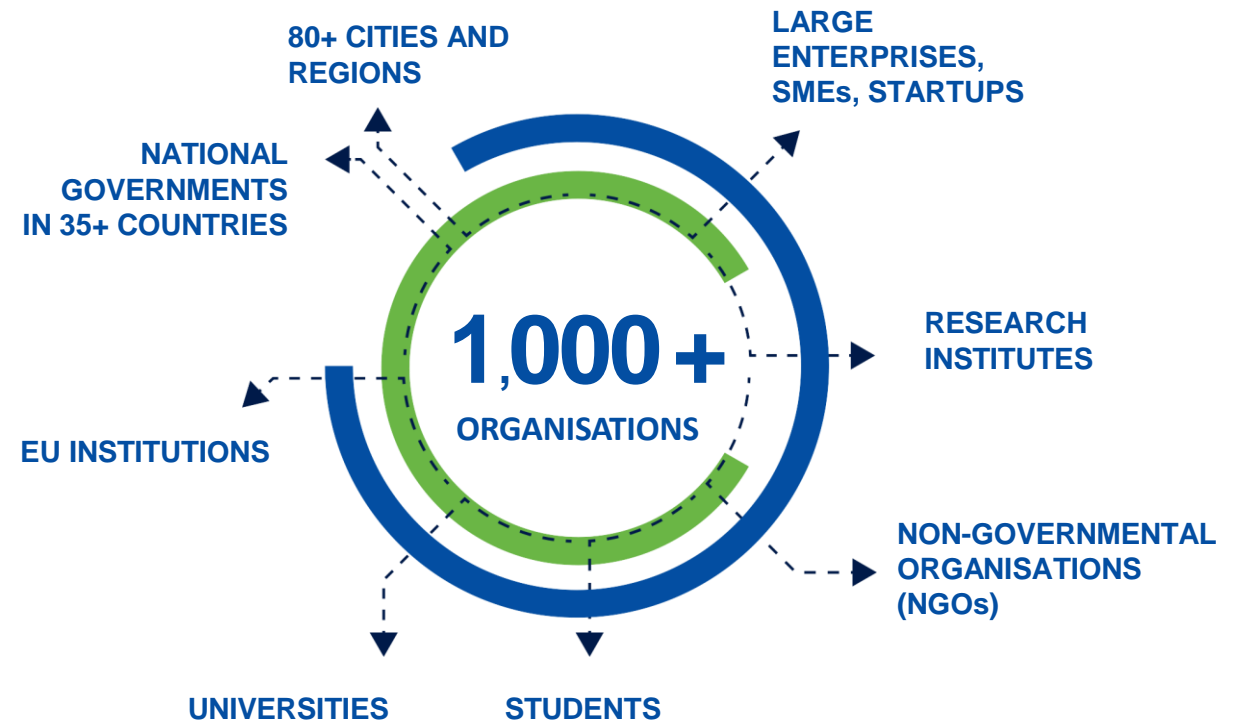
# NZC Mobility Domain Working Group – Mobility Insights

Sigrid Ehrmann, EIT Urban Mobility  
29 April 2025



# EIT Urban Mobility

We are the **largest**  
**European**  
**innovation**  
**community** for  
urban mobility



# NZC Mobility Domain Working Group



## EIT Urban Mobility (Convenor)

Climate KIC, Bankers without Boundaries, Democratic Society, TNO, Tecnalia, UITP, VTT, Rupprecht Consult

- Direct support for Mission Cities with mobility-related activities
- Support of mobility-related activities across the programme
- Best practice examples and resources (Mission Portal and knowledge repository)
- Collaboration with CIVITAS platform and cluster projects (e.g. Mobility Policy Lab and Policy Brief)





# Mission Cities mobility insights - **Barriers and mobility measures and activities\***

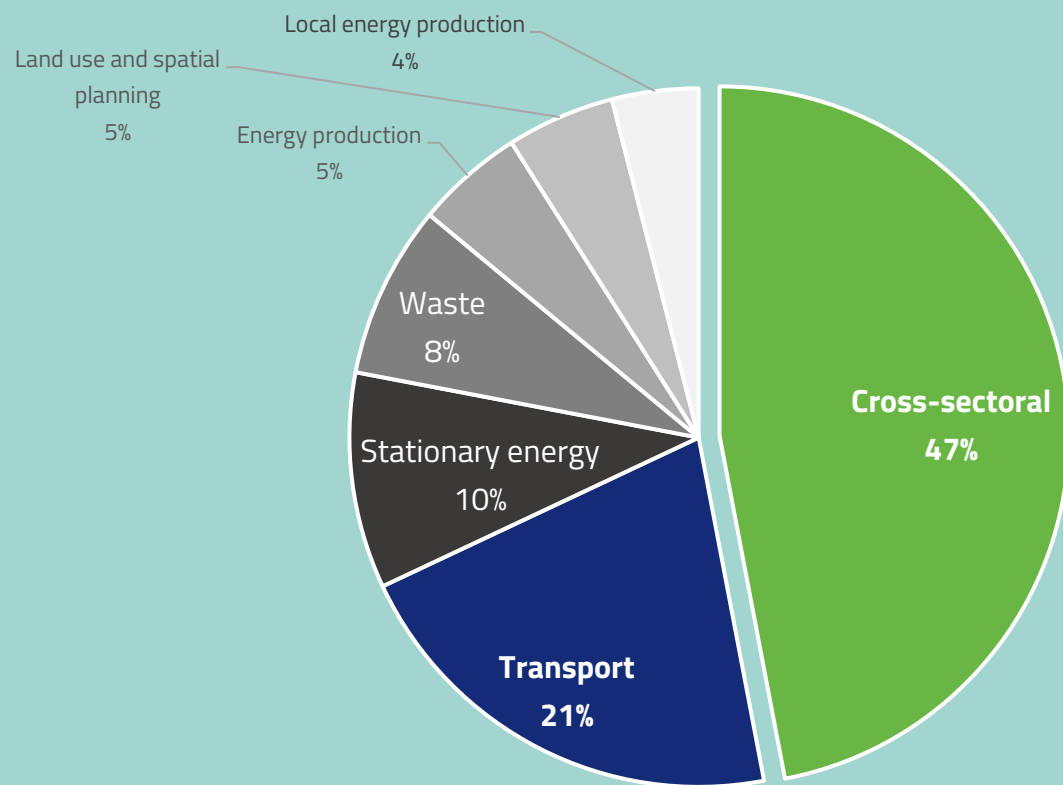
\*Analysis of 21 Mission City Climate City Contract (CCCs) Action Plans by Viable Cities, ICLEI & UPM as part of the 'CCC Trend Report' – SGA1 - D1.1, informal review of data by EIT Urban Mobility, 68 NZC Pilot Activities and 26 ECT Activities



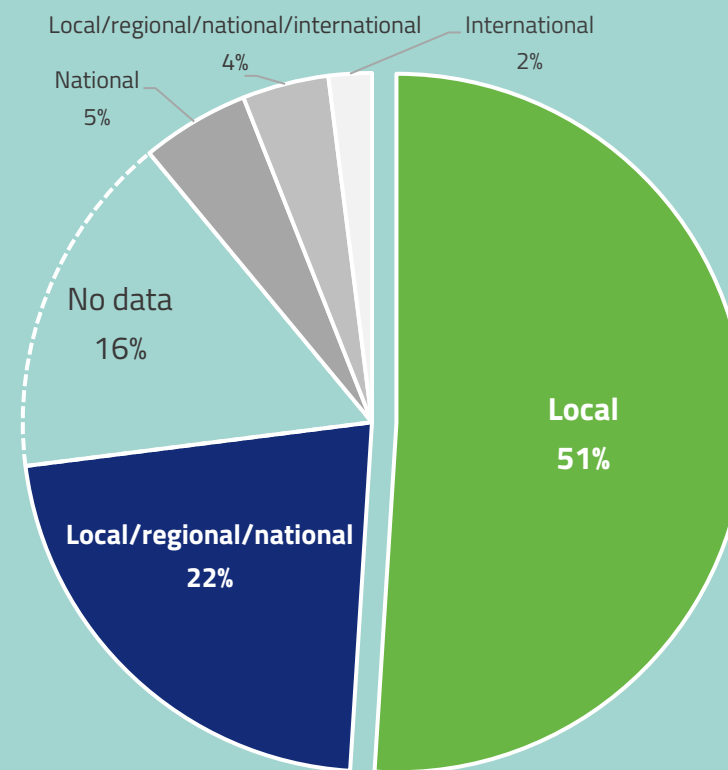
# City barriers by sector



## Sectors (global data)



## Governance barriers



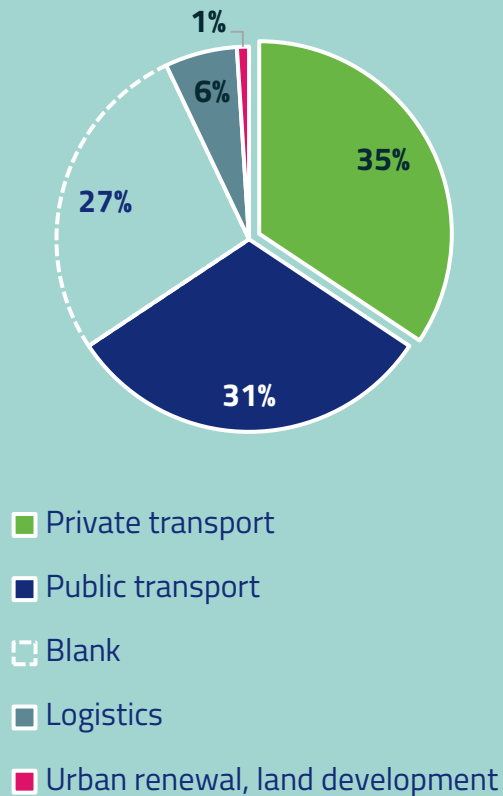


# Transport barriers overview

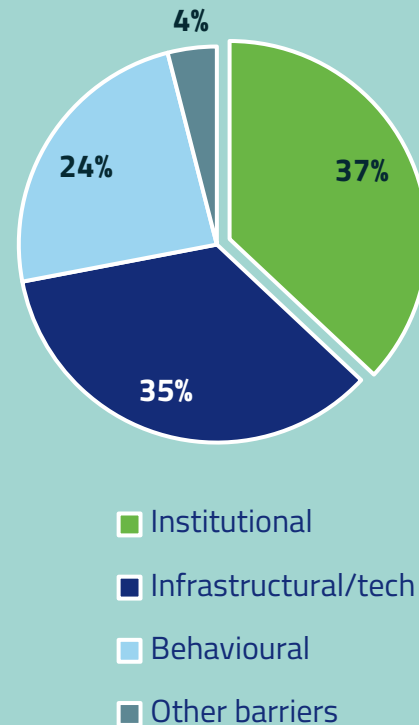


Cities have highlighted **barriers** that pertained to **private transport and public transport** far more than any other area.

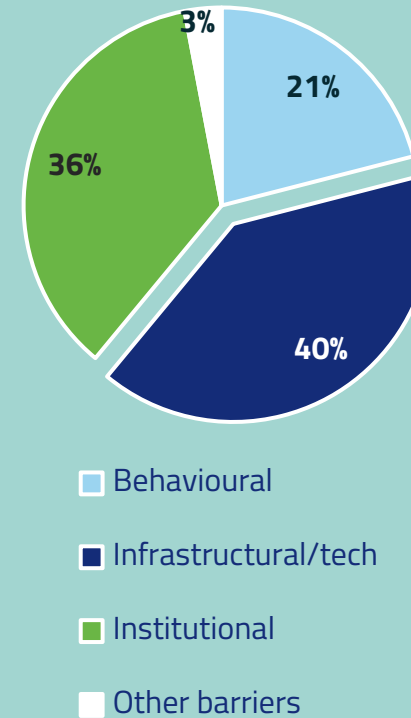
Subsector



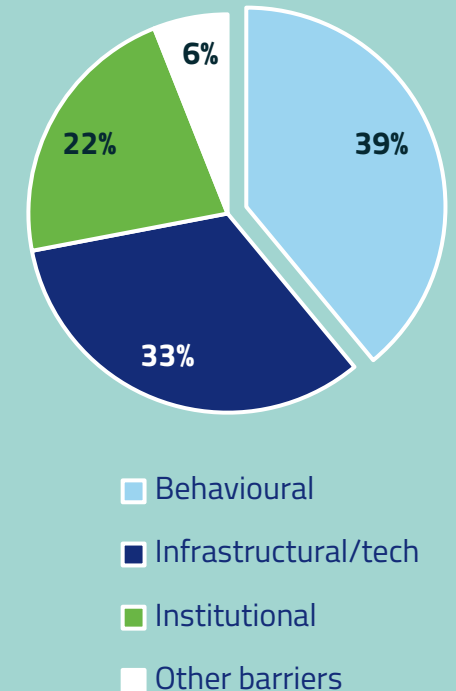
Type of barrier



Public sector transport



Private sector transport

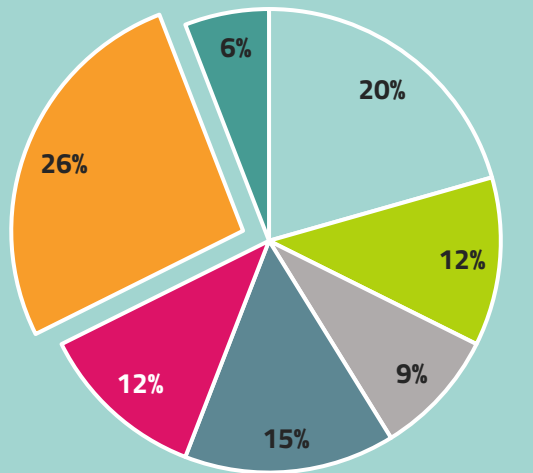


# Pilot Cities Programme



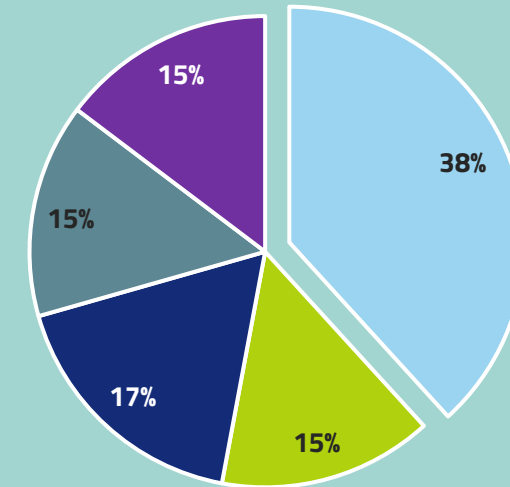
Overview of types of mobility and types of action through analysis of **68 Pilot Cities Activities**

Pilot Activities - Type of mobility



- Active mobility
- Electric Vehicles
- Logistics
- Multimodality
- Private vehicles
- Public Transport
- Shared mobility

Pilot Activities - Type of Action



- Behavioral & Economic Incentives
- Electrification & Sustainable Mobility
- Infrastructure & Public Space Redesign
- Mobility Management & Optimization
- Regulation & Policy Frameworks

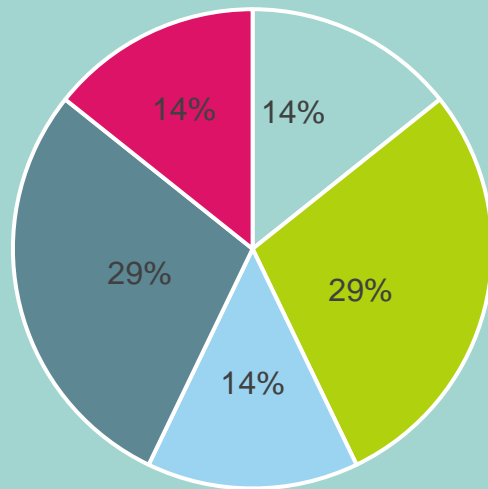




# Enabling City Transformation

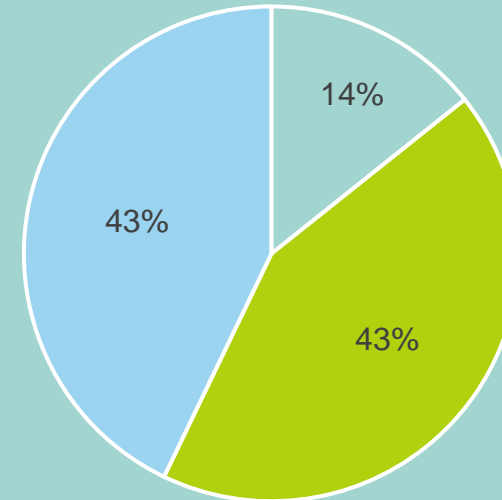
Overview of types of mobility and types of action through analysis of **26 ECT proposals**

ECT proposals - Type of mobility



- Active mobility
- Digital Mobility
- Electric Vehicles
- Logistics
- Private vehicles

ECT proposals - Type of actions



- Electrification & Sustainable Mobility
- Mobility Management & Optimization
- Regulation & Policy Frameworks



# Nudging 1.5 degree life in Turku, Finland

E-bike pilot, co-creation, and nudge playbook

Paula Salo, Professor  
Department of Psychology  
University of Turku, Finland



UNIVERSITY  
OF TURKU

# What is nudge?

A nudge is  
any aspect of the choice architecture that  
alters people's behaviour in a predictable  
way without forbidding any options or  
significantly changing economic incentives.  
To count as a mere nudge, the  
intervention must be easy and cheap to  
avoid.

*Thaler & Sunstein (2008)*





# E-bike pilot

- Car service customers were offered a free e-bike trial instead of a courtesy car
- A critical moment in typical car-use behavior (when one's own car is unavailable) to encourage trying a new, more sustainable mode of transport
- September – November 2024

The background of the slide features a close-up, low-angle shot of a bicycle's rear wheel and chain drive, partially submerged in a thick layer of white snow. The tire has a prominent tread pattern. Overlaid on the right side of the image is the logo for 'LMS Service'. 'LMS' is written in a large, white, bold, sans-serif font, while 'Service' is written in a blue, cursive script font directly beneath it.

**LMS**  
*Service*

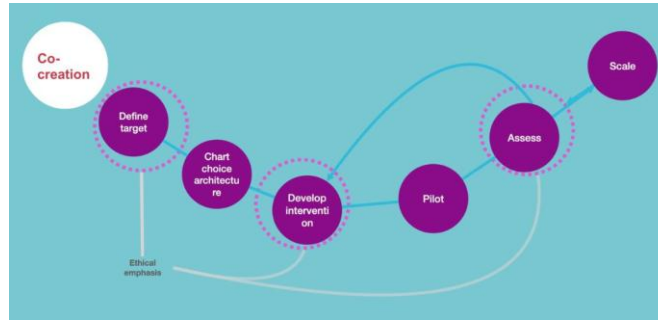
# E-bike pilot

- Top 3 reasons to choose e-bike
  1. Wanted to try out an e-bike **78%**
  2. E-bike seemed most convenient option **78%**
  3. Trial was free **44%**
- User satisfaction
  - **66%** were satisfied
  - **33%** were very satisfied
- Experiences
  - The service was popular
  - Impact evaluation is difficult
  - Unexpected outcomes – The experiment even opened up a business opportunity for a competing bike rental company





# Co-creation



## Define the problem

- What is the intervention aiming to achieve?
- What kind of behavior do you want to change, and what do you want people to do instead?
- Who is the target group?

## Understand the choice architecture

- Gather information from various sources to understand the target group's operational environment and decision-making situations.
- What are the critical decision points related to the target behavior?

## Develop the intervention options

- Understand how and why a particular measure affects behavior.
- What are the key factors influencing behavior and how to modify those?
- What ethical challenges are relevant for the intervention?

## Pilot the intervention

- Test whether intervention is affordable, easily implementable in practice, and considered meaningful and acceptable by both the target group and the implementers.
- What are recruitment and dropout rates?

## Evaluate

- Are the evaluation instruments acceptable, feasible, and reliable?
- Is it possible for the intervention to achieve the desired effects?
- By what mechanisms, on whom, and under what conditions the intervention does or does not work?

## Scale up the interventions

- Prepare a careful and comprehensive implementation planning and evaluation process
- Collaborate with the staff of the operational environments targeted by the intervention



# CO-CREATION PLAYBOOK

Nudges and other  
behavioural interventions for  
sustainable mobility

1.5 degree city project

**NET ZERO CITIES**

EU MISSION PLATFORM | CLIMATE NEUTRAL AND SMART CITIES



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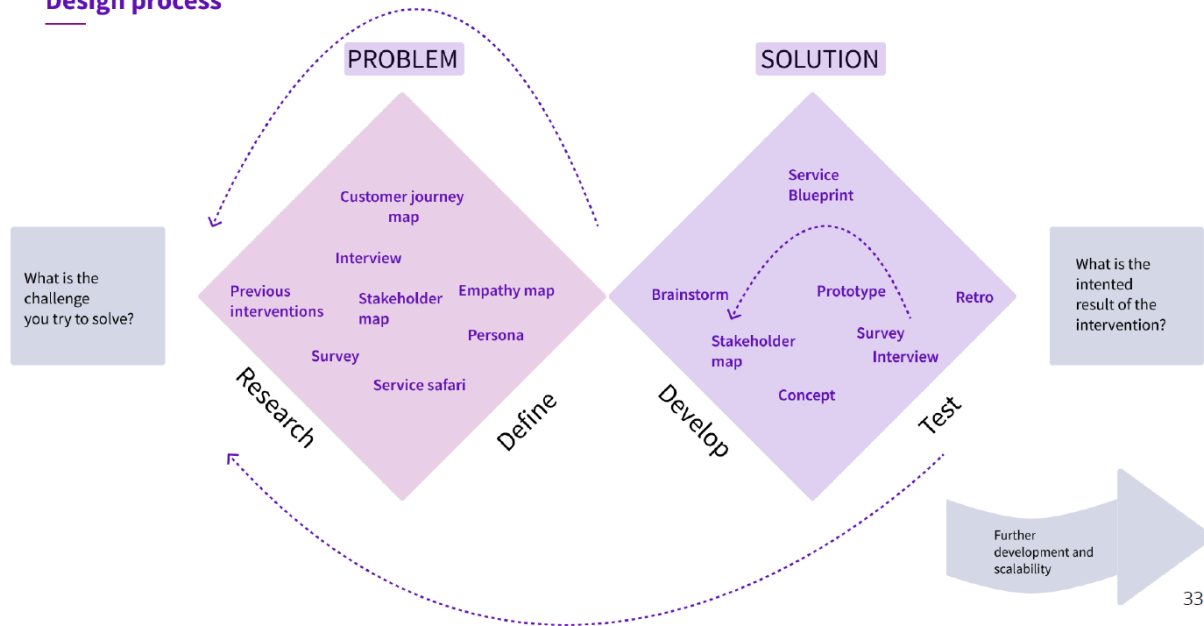
- **What is Co-creation Playbook** 4
- **What is nudging** 5
  - Nudging in choice architecture
  - Design, implementation and evaluating of intervention
  - How to encourage behavior change?
  - How to nudge ethically?
  - What does science tell us about public transportation nudges?
  - Is nudging a useful method for behavior change?
- **Nudges for public transportation** 17
  - Why promote public transportation
  - How can behavioral science to be used to promote sustainable transportation?
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  - Design thinking methods and tools
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Jump to the  
content by  
clicking it!

climate  
nudge



## Design process



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## Persona

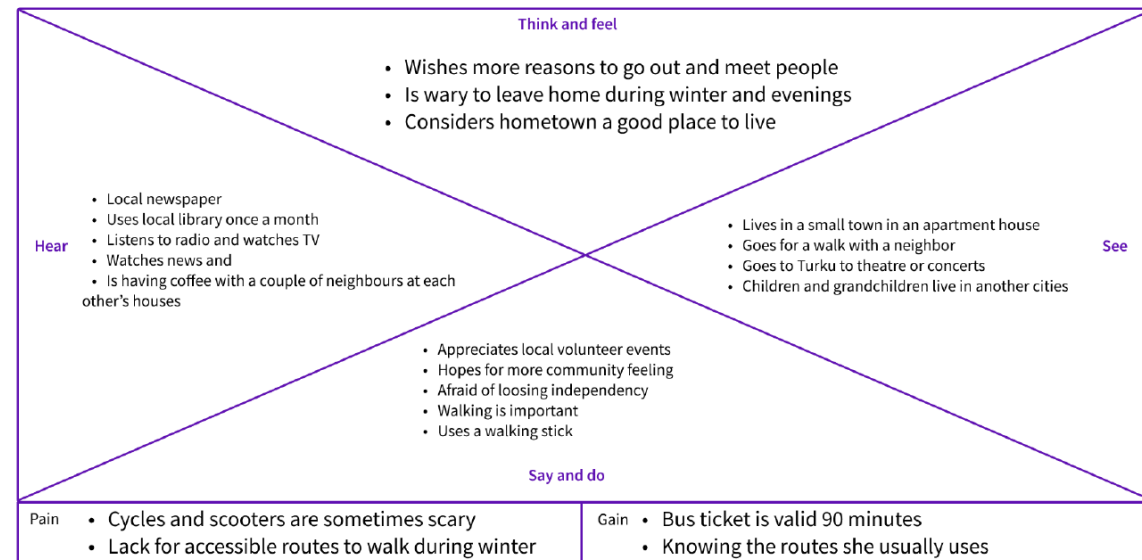
Persona type: Leena, 77 years, lives near Turku city centre

<p><b>Name:</b> Kaarina <b>Age:</b> 77 <b>Family:</b> widow, lives alone <b>Occupation:</b> pensioner, previously nurse in the hospital <b>Internal trigger:</b> Wants to stay active, meet people and to join the events in the home city.</p>	<p><b>Statement/behaviour:</b></p> <ul style="list-style-type: none"> <li>"I wish I had other reasons to go out than just to meet a doctor"</li> <li>"Having a cup of coffee with friends makes my day"</li> </ul>	<p><b>What I am like:</b></p> <ul style="list-style-type: none"> <li>Widow</li> <li>Some health issues that affect the ability to active movement</li> <li>Feeling lonely</li> <li>Interested in events and encountering other people</li> <li>Wants to stay active, but needs some nudging and company</li> </ul>	<p><b>What do I like to do in my free time:</b></p> <ul style="list-style-type: none"> <li>Daily household chores</li> <li>Phone calls to friends and family</li> <li>Reading (news, magazines and books)</li> <li>Theater and concert</li> <li>Senior activities organized by city or congregation</li> </ul>
	<p><b>Where to reach me:</b></p> <ul style="list-style-type: none"> <li>Notice boards of libraries</li> <li>Congregations</li> <li>Activities (clubs, hobbies) for elderly</li> </ul>	<p><b>What makes me involved:</b></p> <ul style="list-style-type: none"> <li>Possibility to go to meeting with the bus</li> <li>Avoiding problems with car parking</li> <li>Going to take care of some things, like visiting the doctor downtown</li> <li>Frequent routes to the city centre</li> <li>Organised events, for example activities together with children</li> </ul>	<p><b>Challenges to engagement:</b></p> <ul style="list-style-type: none"> <li>During winter, slippery roads and snow are challenging</li> <li>Not willing to go out in the evenings due safety reasons</li> <li>Not sure if there is room in the bus when going with a walker</li> <li>Needs to take a rest, but there is not so many benches on the bus stops</li> </ul>
	<p><b>Reasons to use the service where nudging happens:</b></p> <ul style="list-style-type: none"> <li>With one ticket is possible to travel to neighbour cities</li> <li>Going to the city centre is more pleasant with the bus than with the own car</li> <li>In summertime, visiting Ruissalo, an island with parks and cafes</li> </ul>		
	<p><b>Reasons not use the service:</b></p> <ul style="list-style-type: none"> <li>Not knowing which are the right buses and where to get out</li> <li>How and where to download the travel card</li> <li>Weather conditions make walking to the bus stop dangerous</li> <li>Distance from home to the bus stop is too long</li> <li>Changing the bus feels uncomfortable</li> <li>If using the bus requires using app or internet</li> </ul>		

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## Empathy map

Persona type: Leena, elderly person living in Kaarina, Finland



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## Nudge concept

<p><b>Service:</b></p> <p>Gamified lesson for elementary school:</p> <p>Engagement to traveling with local bus and learning the traveling practices.</p>	<p><b>Problem statement</b></p> <p>Define the problem you aim to influence</p> <ul style="list-style-type: none"> <li>South-West Finland's local bus company and schools have an established and well working practice: interactive and playful local bus lessons for the first grade pupils.</li> <li>However, things learned are forgotten if they are not reviewed, so 4th graders in elementary school need review.</li> <li>In the background, we have the fact that people often travel to school by car, even though the journey could easily be made by bus, on foot or by bike.</li> </ul>	<p><b>Target behaviour</b></p> <p>What and who's behaviour you aim to nudge</p> <ul style="list-style-type: none"> <li>The aim is to provide schoolchildren (10-11 years old) with information about using the bus and sustainable mobility.</li> <li>Since the game is played at school, it may also have an impact on teachers, as well as on the pupils' families through a possible homework assignment.</li> <li>The goal is to lower the threshold for adopting the use of public transport.</li> </ul>	<p><b>Behavioural barriers</b></p> <p>What obstacles prevent the target behaviour</p> <ul style="list-style-type: none"> <li>Pupils: parents are primarily responsible for their children's transportation habits. Children may have fears about public transportation and are unfamiliar with the practices.</li> <li>Teachers: Adults' travel habits are influenced by adopted routines, which take time to change.</li> <li>Parents: Adults' travel habits are influenced by established routines that take time to change. Parents may be hesitant to let their schoolchildren ride the bus if they have no experience of their own.</li> </ul>
	<p><b>Nudge mechanism</b></p> <p>What behavioural ideas is the nudge based on</p> <ul style="list-style-type: none"> <li>Pupils: Gamification is used to highlight the benefits of public transport and good travel practices in an age-appropriate and fun way.</li> <li>Teachers: Gamification helps to highlight the benefits of public transport and good travel practices. The game is easy to implement in school lessons and supports a variety of learning objectives.</li> <li>Pupils' families: through a possible homework assignment, information about the benefits and ease of public transport will also be spread to families (for example, a joint route search or travel assignment).</li> </ul>	<p><b>Ethics</b></p> <p>Is the nudge ethical and transparent</p> <ul style="list-style-type: none"> <li>The game's players and teachers are informed about what the game encourages, so it is transparent.</li> <li>The game is designed to be as equal and accessible as possible.</li> <li>Information security issues are taken into account when planning the tasks.</li> <li>The content does not deviate from the approved educational content for comprehensive schools in terms of social acceptability.</li> <li>Playing the game is voluntary, and the class teacher decides whether to play based on his or her own professional skills.</li> <li>During the game's design phase, the game is tested with teachers and students, so it supports user-centricity.</li> </ul>	<p><b>Expected outcome</b></p> <p>How to define success and measure it</p> <ul style="list-style-type: none"> <li>Success is recognized by the fact that people want to play the game, find it interesting and useful. In addition, the willingness of players and possibly their families to use public transportation improves.</li> <li>Success is measured by the number of players, which indicates teacher approval.</li> <li>At the end of the game, players are asked for feedback on their gaming experience in a child-oriented manner.</li> </ul>

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# Thank You!

Paula Salo, professor, University of Turku  
[paula.salo@utu.fi](mailto:paula.salo@utu.fi)







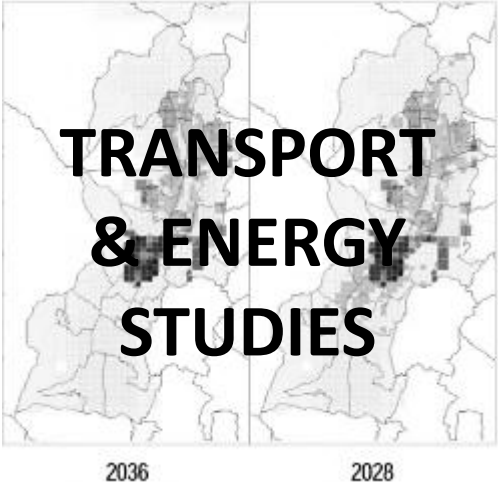
# ZARAGOZA LIGHTHOUSE


Felipe Del Busto



Co-funded by  
the European Union

# SUSTAINABLE MOBILITY





ELABORATOR

# Designing sustainable urban mobility towards climate-neutral cities



Co-funded by  
the European Union



# Ambition

Holistically plan and deploy innovations to foster urban mobility in our cities that are **safe, inclusive and sustainable**

**Co-create** measures with different stakeholders to ensure no one is left behind in our mission towards **climate neutrality**

Demonstrate the innovations in diverse **European cities** with the definition and application of a **twinning methodology**



# Approach

## 6 Lighthouse cities will pilot key interventions.

They will be specifically co-designed and co-created with identified vulnerable to exclusion user groups, local authorities and other relevant stakeholders.

## 6 Follower cities will learn and exchange with the Lighthouse cities to plan and implement their own sustainable solutions.

📍 ELABORATOR Lighthouse cities

📍 ELABORATOR Follower cities



# Cities

LIGHTHOUSES



Copenhagen | DK



Helsinki | FI



Milán | IT



Zaragoza | ES



Issy-les-Moulineaux | FR



Trikala | GR

FOLLOWERS



Velenje | SI



Lund | SE



Liberec | CZ



Krusevac | RS



Ioannina | GR



Split | HR



# CIVITAS – UPSD Cluster

## CIVITAS

### Sustainable and Smart Mobility for All

- A flagship initiative of the European Commission implementing projects to achieve ambitious mobility goals
- A network of 380+ local authorities committed to sustainable urban mobility

#### It does...

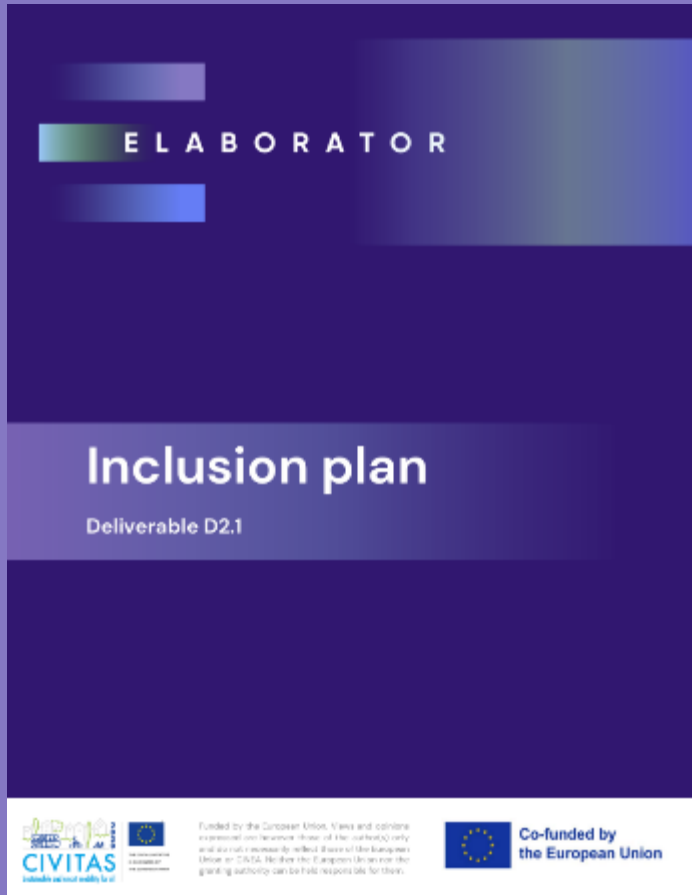
- Monitor, extract, and communicate project results
- Disseminate the state of the art of urban mobility
- Enhance operational structures
- Improve collaboration groups
- Guarantee innovation replication via deployment planning
- Promote solution-specific learning and skills development

#### It does *not*...

- Fund or implement mobility measures on-the-ground



# ELABORATOR Inclusion Plan



# ELABORATOR Co-creation Playbook





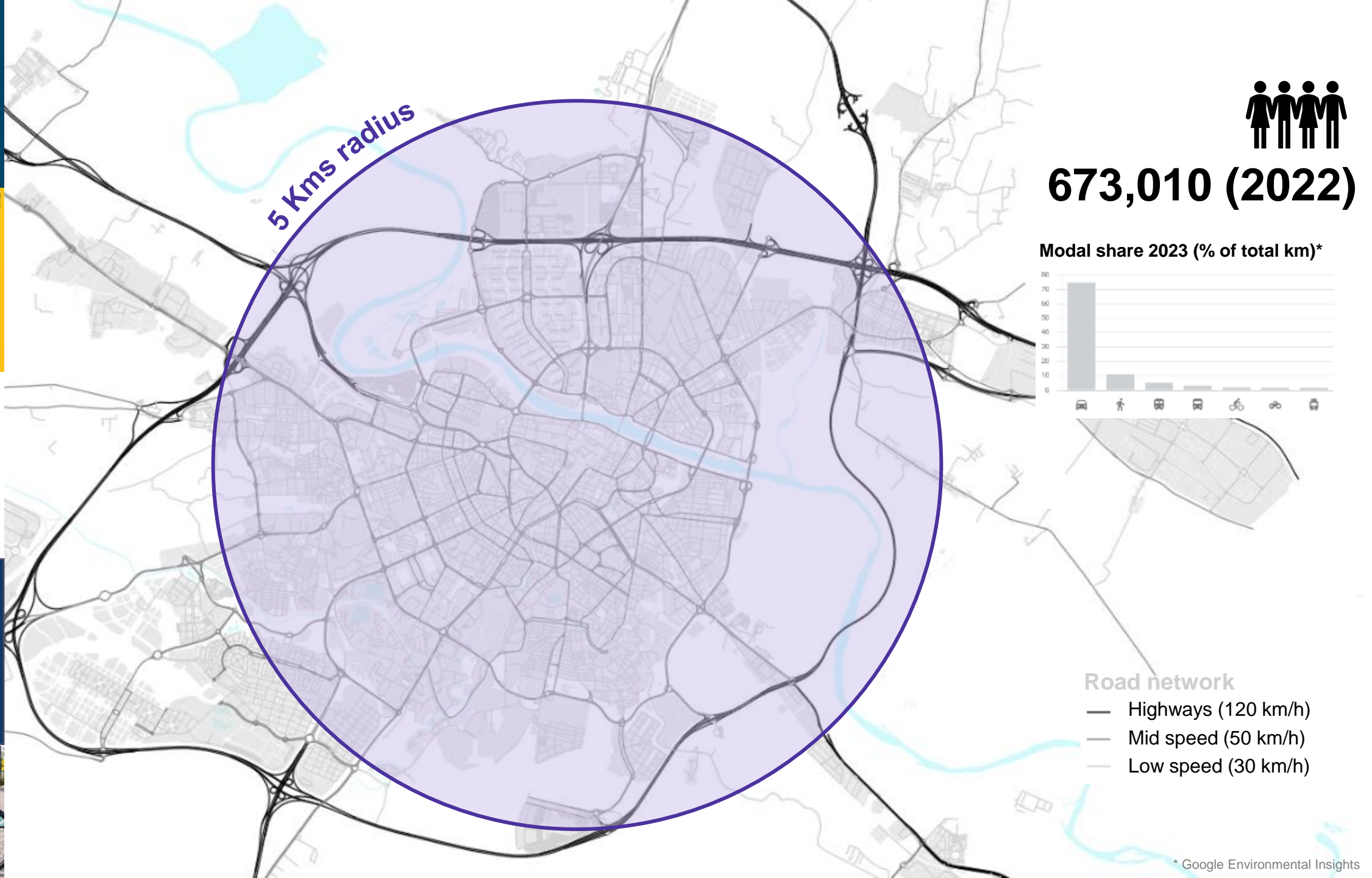
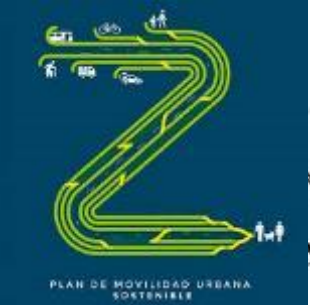
ELABORATOR

# ZARAGOZA LIGHTHOUSE



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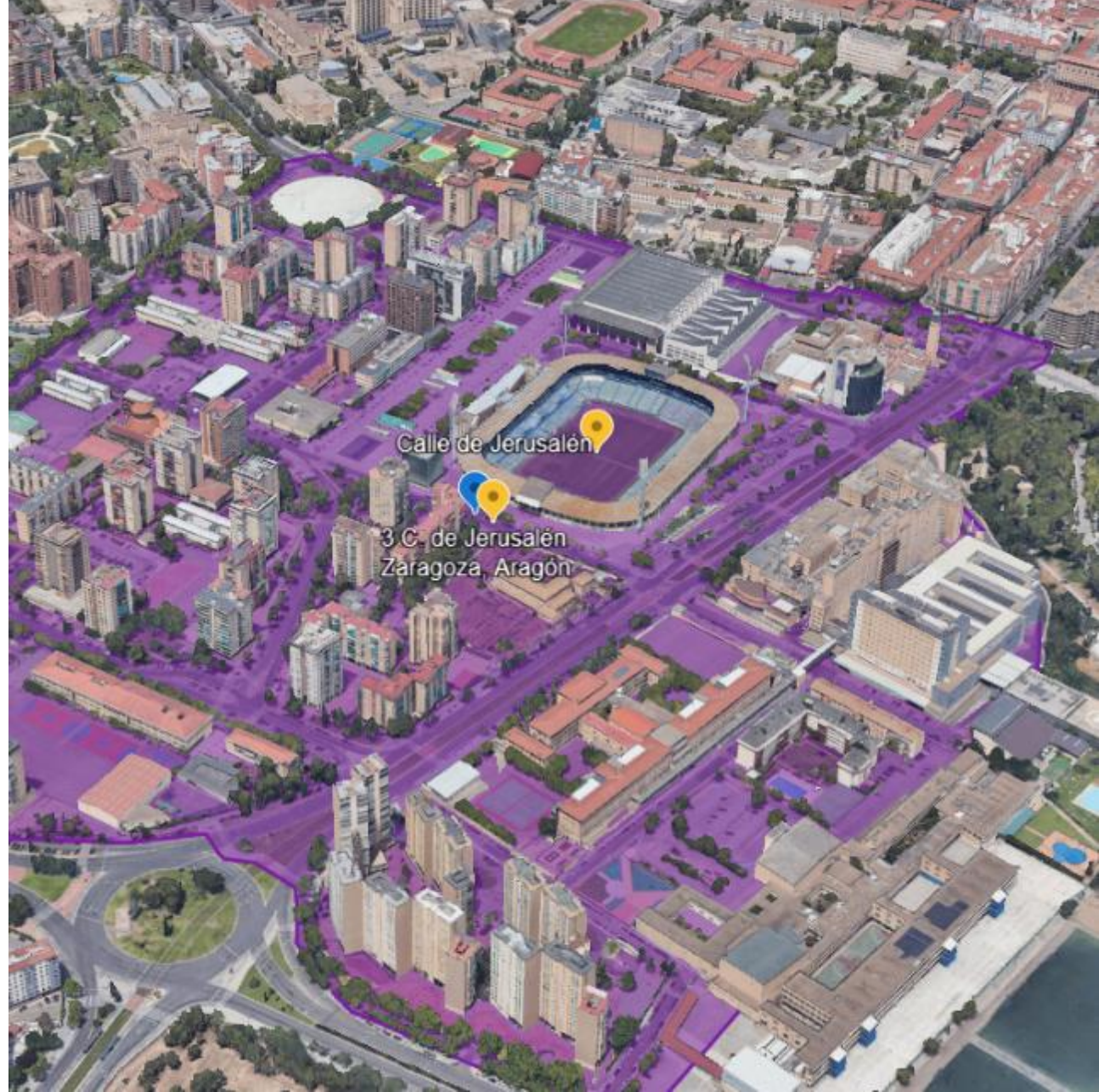




# ZARAGOZA LH

## New Romareda Stadium

- Strategic city project.
- Highly(-est) dense school district.
- LH partners:



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the European Union



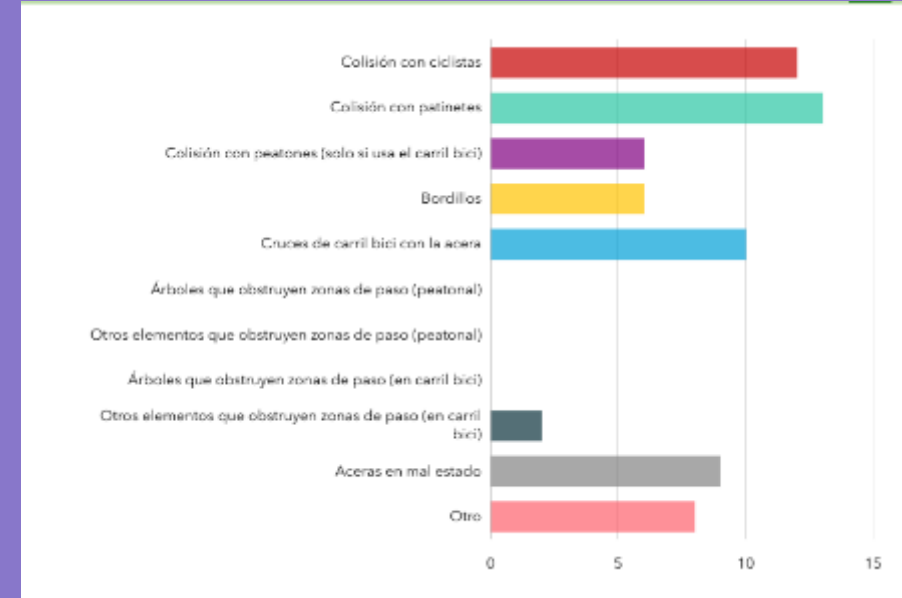
# Tactical Urbanism around schools



Co-funded by  
the European Union



# Pedestrian areas at the stadium



Co-funded by the European Union



# Traffic management at Hospital



ESTUDIO TRÁFICO Y MOVILIDAD EN EL ENTORNO Y  
EL ACCESO DEL HOSPITAL MIGUEL SERVET.



Sensor installation plan

- Conteo neumático de bicis
- Conteo neumático de coches
- Radar tráfico de coches
- Conteo manual
- Estación de calidad del aire
- Infrarrojo de peatones
- Radar de peatones
- TELRAAM



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# Safe bike parking

Propuesta estaciones  
nuevo servicio biZi Zaragoza



biZi

LEYENDA

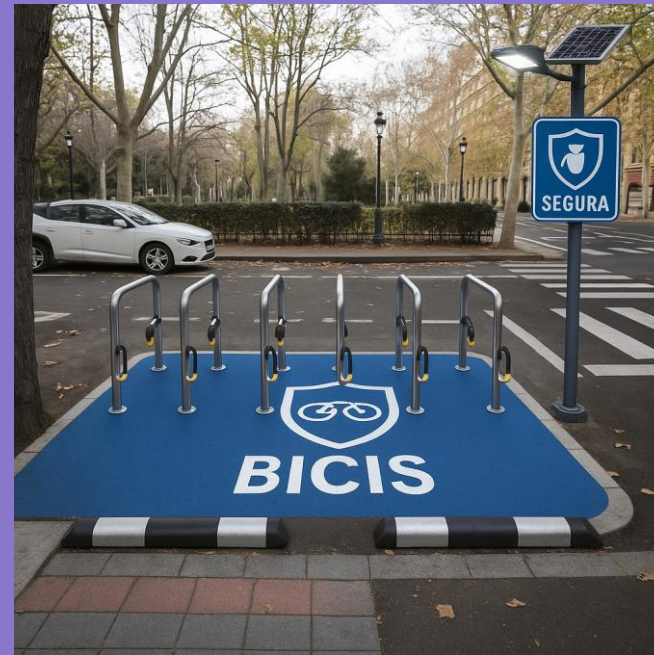
● FASE 1  
100 Estaciones (enero 2025)

● FASE 2  
175 Estaciones (diciembre 2025)

— (límite, 1000)

0 500 1.000 1.500 2.000 m

- 1º fase 100 estaciones, enero 2025
- 2º fase hasta las 275 estaciones,



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# Thank you

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ELABORATOR contributes to achieving the aim of CIVITAS initiatives and the goals of the EU Mission: Climate-Neutral and Smart Cities



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**What's one key insight or idea  
that resonated with you?**



# Q&A



NetZeroCities has received funding from the H2020 Research and Innovation Programme under grant agreement n°101036519.



# Get Involved!

## Supporting the EU Mission for “Climate Neutral and Smart Cities by 2030”



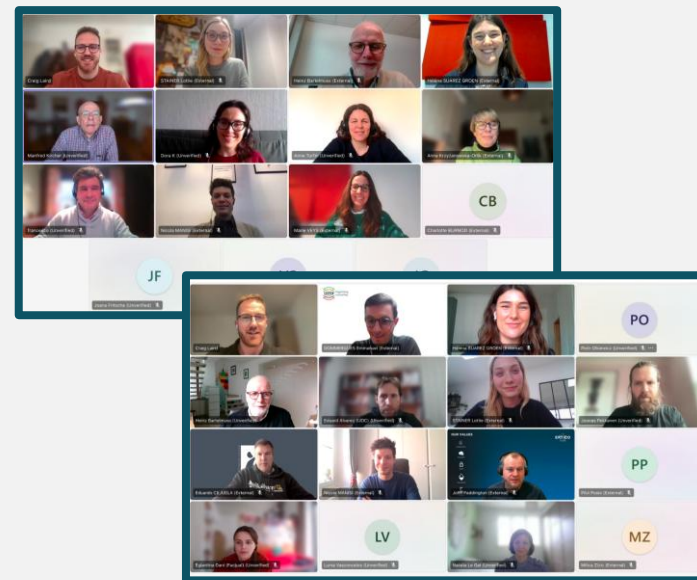
Share your resources, tools publications and city case studies to support **climate-neutral transformation** in cities



**Connect with other experts & cities** and explore opportunities to collaborate and drive impact



**React to call for tenders** & help cities build capabilities and ways of working to advance **systemic change** using innovation



**Organize the next city data webinar with us!**



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Organize the next city data  
webinar with us!

**Stay  
Connected!**

NZC Community of Practice





# Retrofit in Real Life: Challenges, Champions, and City Solutions

**Date: June 10<sup>th</sup>**  
**Time: 10:00-11:30**

**REGISTER NOW!**

Exploring the complex landscape of home and infrastructure retrofitting.

The journey of retrofitting: perspectives of home-owners, industry players and public bodies.

Do you have a city case study to present?  
Contact: [helena.suarezgroen@lgi.earth](mailto:helena.suarezgroen@lgi.earth)



NetZeroCities has received funding from the H2020 Research and Innovation Programme under grant agreement n°101036519.



# Social Innovation: People-Based Solutions for Climate-Neutral Cities

## *Upcoming webinars*

### Highlights from the Pilot Cities program

Date: June 17<sup>th</sup> 10:00 – 11:00

- Registration open!

### Social innovation and behavioral change

Date: September TBC





# THANK YOU!



**Hope you enjoyed the webinar,  
and are excited to be part of this  
community to drive climate  
neutrality!**

