# NET ZERC EU MISSION PLATFORM

**CLIMATE NEUTRAL AND SMART CITIES** 







# **EUCITIES MISSION**Investment Planning

21 October 2022, 10:00-12:00





## Welcome





## Agenda and objectives of this training

### **Objectives**

- Providing overview and knowledge
- Empower cities to take first steps towards the development of the IP

### Agenda

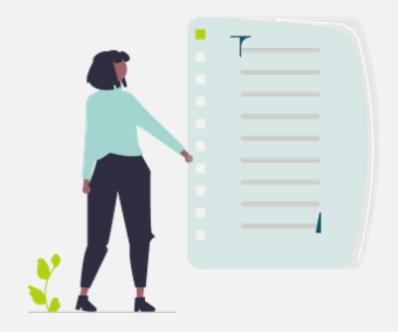
- Overview of modular roadmap to the Investment Plan
- Deep dive into the pillars
- Peer-to-peer learning elements
- Q&A session



## Agenda



10:00 - 10:05	Welcome, Introduction & Housekeeping Thomas Osdoba - Climate KIC
10:05 - 10:07	Poll
10:07 – 10:15	Introduction to the IP Asen Charliyski – BwB
10:15 – 10:30	Part A – Current State of Climate Investment Harry Wain – BwB
10:30 - 10:40	Poll and Q&A on Part A
10:40 - 11:00	Part B – Investment Pathways Towards Climate Neutrality by 2030 Matteo Scalabrino – BwB
11:00 - 11:10	Poll and Q&A on Part B
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11:55 — 12:00	Wrap-up and Key Takeaways Thomas Osdoba – Climate KIC







## Introduction

**Investment Plan Webinar** 



#### Aligned with the Action Plan

The Investment Plan should not be mistaken for the Mission Plan, but a Plan aligned with the Mission plan, since the two will impact each other



#### **Long Term Planning**

This Investment Plan is a long-term planning exercise and not short term operational budgetary planning

#### Multistakeholder Participation

This will involve contributions from the city administration, as well as outside stakeholders – including private actors

#### **Catalyst for Capital**

The Investment Plan will act as a catalyst to optimize capital and help cities seek more funding & financing



#### **Iterative Process**

The Plan will be an iterative process, grounded against a set of indicators and reviewed at regular cadences

#### **Economic and Financial Planning**

This will be through providing the city with cost, impact and capital allocation guidance

#### **City-Wide Approach**

This integrated approach can subsequently be complemented with a bottom up (portfolio) project approach

#### **Captures all Sectors**

This Investment Plan captures both the public and private sectors



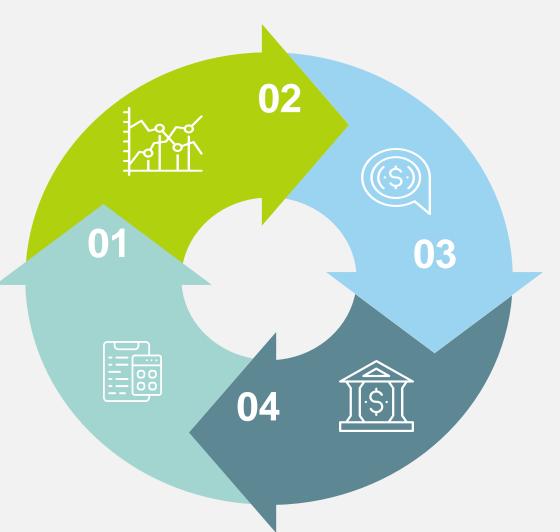
## **Iterative Process between Action & Investment Plan**





### **Action**

Actions a city takes to transition to Net Zero



#### Cost

The cost required to meet the Actions and generate **Impact** 

## **Capital**

Capital (public & private) required to meet the costs to Net Zero



## **Investment Plan Template**





A1: Current Capital Allocation

A2: Current Strategic Financial Policy

A3: Barriers to Funding & Finance

Part B: Investment Pathways towards
Climate Neutrality by 2030

B1: Cost Analysis Scenarios

B2: Portfolio Capital Planning

B3: Economic & Financial Indicators MEL

Part C: Enabling Conditions for Climate Neutrality by 2030

C1: Enabling Funding & Financial Policies

C2: Risk Identification & Allocation

C3: Capacity Building & Stakeholder Engagement

Alignment with Mission Action Plan

Stakeholder Engagement Capacity
Building &
Assessment

**Data Collection** 

**Financial Policy** 

**Risk Analysis** 

Cost, Impact & Capital Planning

Impact Monitoring Framework





## Part A

**Current State of Climate Investment** 



## Part A: Expected Content Current State Climate Investment





Describe Funding and Financing Access and Activities

Produce a Breakdown of Capital Flow and Investments

Assess Climate Mitigation Funding Programmes

Identify possible barriers that impact capital formation





# Part A1: Existing Climate Action Funding and Financing





## A1 - Aims

- Summarise current actions and activities related to the funding and financing of your climate actions.
- Baselining capital allocation towards funding and financing.
- This summary should create a foundation on which to build future work to identify and utilise various capital sources for climate actions.



## Template for Existing Funding and Financing



Fields of Action	Sector Subsection	% Current Budget / Investment Allocation
	(e.g. Walking)	
	(e.g. Cycling)	
Transportation	(e.g. Car)	
	(e.g. Light Rail / Metro)	
	(e.g. Residential)	
Built Environment	(e.g. Commercial)	
	(e.g. Public Buildings)	
	(e.g. Solar Thermal / Solar PV)	
	(e.g. Oil)	
	(e.g. Natural Gas)	
Energy Systems	(e.g. Coal / Lignite)	
	(e.g. Wind)	
	(e.g. Hydro)	
Green Infrastructure and Nature Based Solutions	(e.g. Parks, Green Roofs, Community Gardens, Rivers, Protected Areas, Forestry)	
Waste and Circular Economy	(e.g. Household Waste, Industrial Waste, Other Commercial Waste, Sectoral By-products)	



## **Activities to Map Existing Climate Funding**





#### Map current sources and uses of funding

The municipality will need to consider how to resource the transition and what sources of finance are available.



#### Breakdown budget by field of action

Breaking down the budget and investments by field of action enables the city to benchmark financing climate neutrality



#### Breakdown investments by field of action

Breaking down capital stock will enable the city to view its more static holdings against field of action.



#### Initial review of budgeting capacity

The city can use this as an opportunity to review its capacity for climate intervention.





# Part A2: Strategic Funding and Financing Evaluation





## A2 - Aims

- Summarise the income sources for the municipality and identify how these form the city's budget.
- Identify the sources of capital available to the city, this may change down the line as the transition is carried out
- Characterise and assess existing policies, regulations and financing strategies and sources that are contributing/can contribute to climate neutrality
- Only share details that are not confidential and to the extent you are comfortable.



## Template for Strategic Funding and Financing



Income Category	City income	% of city budget
Source of City Income		

Туре	Size Range	Level	Description
Source of Capital	Quantum of Capital Accessible to the city through this source	Private or Public	(Description of capital source e.g. cost & provider)

## Evaluate your city's existing financial policies



- How?
  - Describe the city's climate neutrality financial planning processes and mechanisms together with the capital that is moved through the use of funding and procurement strategies
  - Assess and characterise current sources of incomes (for investment and operation): leases, taxes, tariffs/pricing, instruments, exceptional incomes, grants, loans etc.
  - Identify critical areas of policy or regulatory action for climate
     neutrality: enabling and hampering policies and regulations = supporting actions
     that are not aligned with net zero objective



## **Activities to Evaluate Strategic Climate Funding**





#### **Assess climate funding programmes**

The municipality will need to consider where they can resource their transition and what their sources of finance are.



#### Highlight municipality income

Breaking down the budget and investments by field of action enables the city to benchmark financing climate neutrality



#### Identify critical policy actions

Breaking down capital stock will enable the city to view its more static holdings against field of action.



#### Assess capacity to deploy and receive capital

The city can use this as an opportunity to review its capacity for climate intervention.





# Part A3: Barriers to Climate Investment





## A3 - Aims

- Based on work done so far, identify possible barriers to deploying and receiving capital.
- Consider how these barriers could be mitigated or overcome.
- This exercise will help you identify how the policy landscape could be used to facilitate greater access to climate funding and finance.



## **Template for Barriers to Climate Investment**



Financial Barriers to achieving Climate Neutrality	Typology of Barrier	Sector and stakeholders involved

You will need to evaluate and identify the range of structural, policy, economic, and financial barriers for capital deployment in support of climate action.



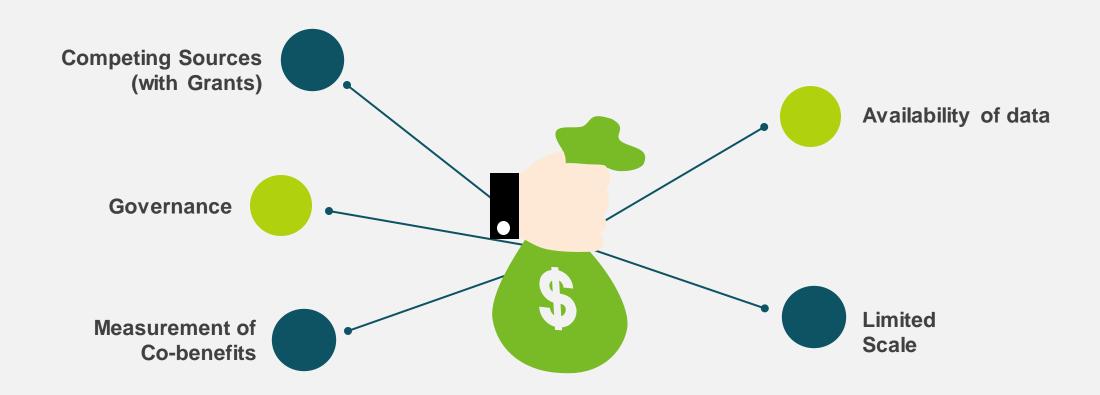
## **Barriers at Municipality Level**





## **Barriers from Financiers Perspective**







## **Activities to Assess Funding Barriers**





#### **Build on above strategic assessment**

This is the opportunity to test work done in A1 & A2 and consider what "breaks"



#### **Identify barriers for capital deployment**

Identifying barriers for financing Net Zero should consider the barriers of receiving and deploying capital



#### Consider if there are options to mitigate

This is an opportunity for cities for review these barriers and how they could be mitigated



#### Assess capacity to overcome these barriers

The city can use this as an opportunity to review its capacity for mitigating these options.





## **Questions & Answers**

Ask your questions in the chat!

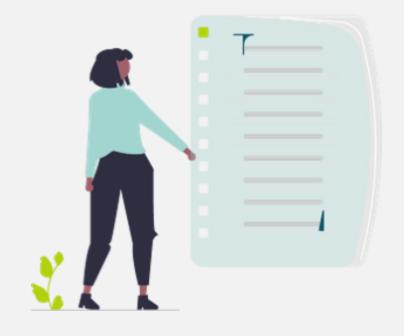




## Agenda



10:40 - 11:00	Part B – Investment Pathways Towards Climate Neutrality by 2030 Matteo Scalabrino – BwB
11:00 – 11:10	Poll and Q&A on Part B
11:10 – 11:15	BREAK
11:15 – 11:30	Part C - Enabling Conditions for Climate Neutrality Fedra Vanhuyse - VC, SEI
11:30 - 11:40	Poll and Q&A on Part C
11:40 — 11:50	Finance Guidance Tool in IP Context Sabine Schneider – FS
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## Part B

**Investment Pathways towards Climate Neutrality by 2030** 



## Part B: Expected Content Pathway to Climate Neutrality





Estimate and analyse overall costs to achieve climate neutrality

Based on Capital needs, plan the implementation of funding and financing mechanisms/instruments

Implement Monitoring Evaluate Learning Framework

List Financial and Economic Indicators





## Part B1: Cost Analysis Scenarios





## **B1 - Aims**

- The city should aim to capture the actions and needs for mobilising and delivering the funding and financing needed for climate neutrality.
- This module focuses on efforts to estimate and analyse the overall costs to achieve climate neutrality, and to implement the activities described in the Action Plan. Particularly those actions with a Cost Implication.
- You have the option to provide cost estimates at your own discretion on the measures disclosed in the Action Plan template.



## **Template for Cost Analysis Scenarios**



Fiel Acti	lds of ion	Action / Indicator	Implementation Costs	Operational Costs	Direct impacts (Emission reductions)*	Indirect impacts (co-benefits)*
	Transportation	e.g. Pedestrian and Cycling Infrastructure			Impacts in terms of monetary savings**	Job Creation**
Tran		e.g. Metro / Light Rail			(list more direct impacts as needed)	(list more indirect impacts as needed)
	e.g. Fleet Electrification					
		e.g. Shift to public & non- motorized transport				

<sup>\*</sup>Referring to the Action Plan



<sup>\*\*</sup>Indicative indicators

## What Investments, Costs and Savings do Each Area of Action Entail?



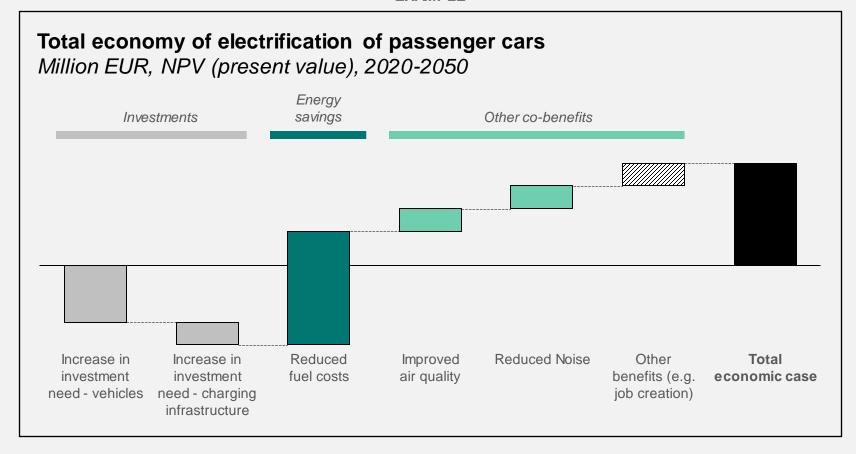
**EXAMPLE** 

What new investments or adjustment of planned investments<sup>1</sup> are required to reach the climate goals, according to the climate roadmap?

How do the investments affect ongoing energy and other costs for each area?

What other savings are created?

Which need owners need to invest in what?





## **Activities for Initial Cost Analysis**





#### **Identify Actions for Costing**

Identify the possible actions from the Action Plan which can be costed



#### **Initial Cost Assessment**

Carry out an initial cost assessment at your discretion of the measures disclosed in the Action Plan



#### Take time to include additional costs

Additional costs such as those from stakeholder engagement and data collection



### **Identify capacity issues**

The city can use this as an opportunity to review its capacity for costing actions and projects.





## Part B2: Portfolio Capital Planning





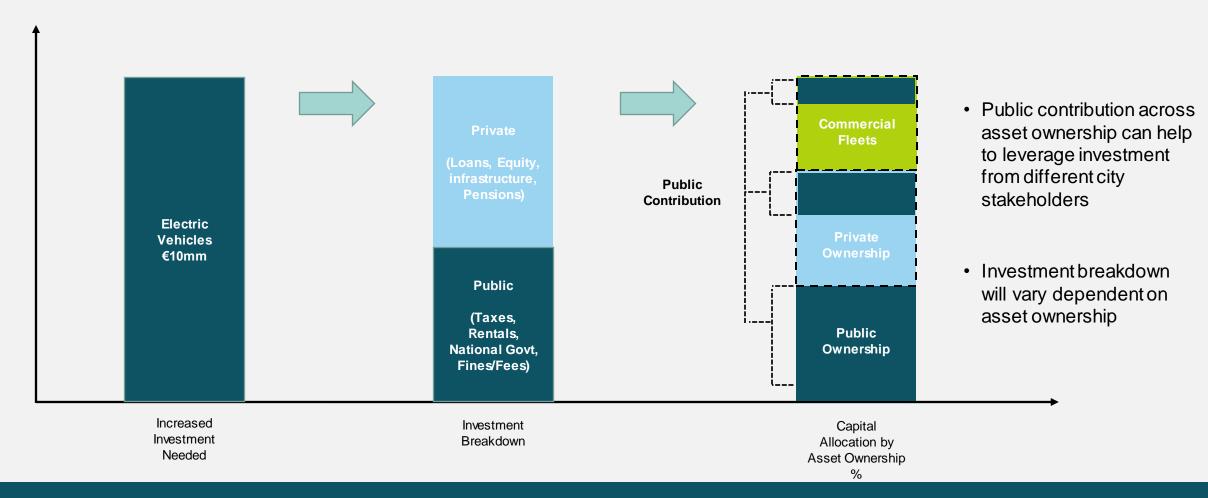
## **B2 - Aims**

- The aim in B2 is to build on estimated breakdown of capital allocation between public and private sources.
- This module focuses on capital planning and design of specific funding and financing mechanisms and instruments.



# Illustrative Breakdown of Capital Allocation Towards Net Zero (outputs)







## **Template for Cost Analysis Scenarios**



Capital need	Possible Sources of Capital	Sector allocation

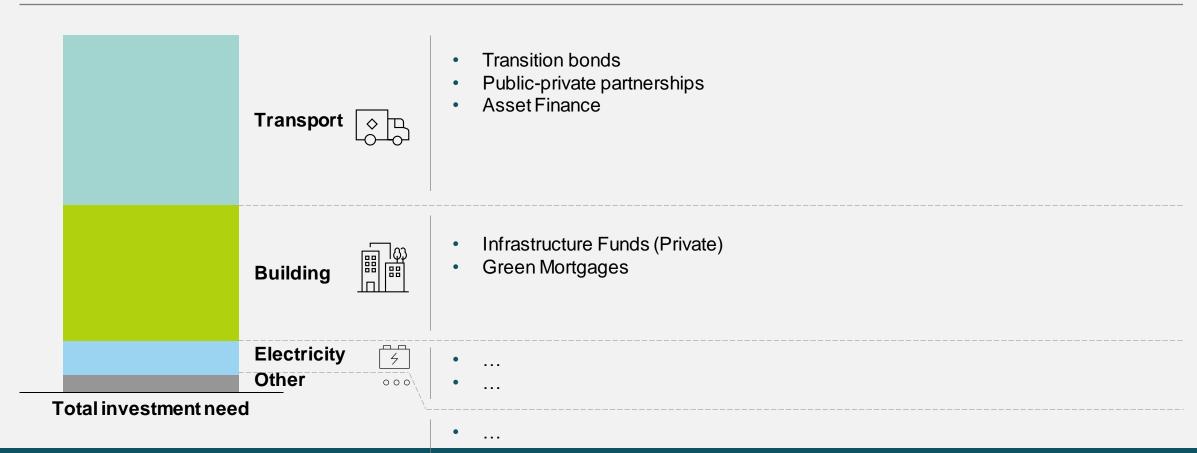
# Illustrative Breakdown of Financial Instruments – Example City



### Investment need for city

MEUR per sector

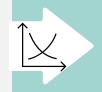
### Source of capital





## **Activities for Portfolio Capital Planning**





### Identify sources of capital needed

Based on the actions and projects identified link costs to a potential finance source and the field of action



### Identify actions that fall in the city budget

Some actions can be financed based on the current city spend in the event there exists a budget surplus



### Identify optimal financial instruments to source capital

This is the opportunity to test work done in A1 & A2 and consider what "breaks"



### **Consider capacity in capital formation**

The city can use this as an opportunity to review its capacity for Portfolio Capital Planning.





# Part B3: Monitoring Evaluation and Learning





## **B3 - Aims**

- The aim in B3 is to provide a monitoring and evaluation framework for you to track progress of the implementation of the Investment Plan.
- The municipality should identify and apply leading and lagging financial and economic indicators which can be used to baseline the city situation and monitor progress.



## **Template for Economic Indicators**



Fields of Action	Indicator	Indicator Unit	Indicator Baseline*	Indicator Target 2030*
	e.g. Pedestrian and Cycling Infrastructure	% of total vehicle kms electrified (alternatively % of fleet of electric vehicles	1%*	30%*
Tuesday autoticus	e.g. Metro / Light Rail		0%*	25%*
Transportation	e.g. Fleet Electrification		5%*	50%*
	e.g. Shift to public & non- motorized transport	% of passenger-kilometres as public transport or walking/cycling		

<sup>\*</sup>Indicative indicators



## **Template for Financial Indicators**



Fields of Action	Indicator	Indicator Unit		Indicator Target 2030*
	Capital Investment	% of capital invested in green transportation (over the all-city budget)	1%*	30%*
Transportation	Private to Public Capital	% private capital to public capital ratio in green transportation	0%*	25%*
	Carbon x Capital Invested	Unit of carbon abated per unit of currency spent in green transportation	5%*	50%*

<sup>\*</sup>Indicative indicators



## **Activities for Monitoring Evaluation and Learning**





### **Identify Actions which can be monitored**

From the actions, identify which have sufficient data to be monitored



### Identify and apply economic indicators

Apply relevant economic indicators to the actions



### Identify and apply financial Indicators

Apply relevant financial indicators to the actions



### **Consider capacity for MEL**

The city can use this as an opportunity to review its capacity for monitoring and evaluation





## **Questions & Answers**

Ask your questions in the chat!

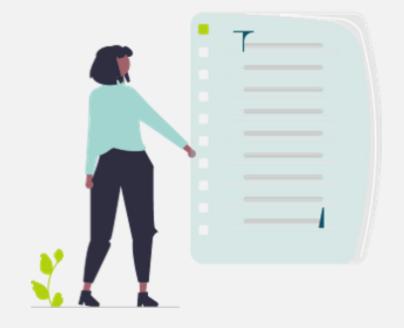




## **Agenda**



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# Part C

**Enabling Conditions for Climate Neutrality by 2030** 



## Part C: Expected Content Enabling Conditions for Climate Neutrality





List Climate Policies that can move capital

Map risks for identified projects

**Review internal capacity** 

Map stakeholders needed for engagement





# Part C1: Climate Policies for Capital Formation and Deployment





## C1 - Aims

- Align policies and regulations to attract more capital by uncovering the ones that support or hinder deployment of capital, such as:
  - Green funding policies: e.g. redirect existing revenue streams or fee mechanisms, adopt green taxes and subsidies, adjust/remove hampering policies and subsidies/taxes/userfees
  - Use local policy and regulation as non-market instruments towards climate neutrality: adopt enabling building and planning regulations and standards,
  - Adapt your procurement strategy for green and innovative procurement, using all the options available for Green Public Procurement
  - Facilitate finance paired with governance innovation: e.g. cooperative of renewable energy, housing, One stop shop for retrofitting mixing public, private and financing entities, collective investment vehicles



## **Activities for Climate Policies on Capital Formation**





### Identify policies that could facilitate the IP

Consider local policies and national policies. Considering procurement as well.



### Review policies by sector and target

Produce a description of these policies including implementation.



### Consider intended outcome of policies

Qualify the outcome of implementing these policies and for what they would be solving.



### Consider capacity to implement policies

The city can use this as an opportunity to review its capacity for policy implementation.



# Template for listing the climate policies to enable capital deployment



Climate Policy	Description of the policy (sector, targeted audience, etc.)	Intended Outcome for Capital Formation

TIP: Involve a wide climate transition team





# Part C2: Risk Analysis

**Identification and Mitigation of Risk** 





## C2- Aims

- Understanding internal and external risks for the deployment of capital, across different categories:
  - Likelihood of occurrence
  - Impact on the investment plan
  - Mitigation measures
  - Monitoring process



## Template for Identification of Risks



Fields of Action	Sectoral Project	Risks Identified	Description of Risk (likelihood and impact)	Mitigation of Risk
Transportation				
Transportation				
Duilt Environment				
Built Environment				
Energy Generation				
Green infrastructure and Nature Based Solutions				
Waste and Circular Economy				
City Wide Risks (Cross Cutting)				





# Part C3: Capacity Building and Stakeholder Analysis



## C3 - Aims



- Similar stakeholders as in the climate action plan, but with a focus on those who could support the investment plan
- Aim:
  - Understand ability and willingness to make the investments needed to achieve climate neutrality
  - Engage on the risks associated with climate action and investment plan;
  - Agree on feasibility of the investment plan, including how capital will be redirected, and how financial instruments will be used
  - Align on priorities
  - Uncover also the equity and equality consequences (for the "have nots")



## **Actors in the city**

Municipal governments

Citizens

Private sector

Civil society

Other gov actors

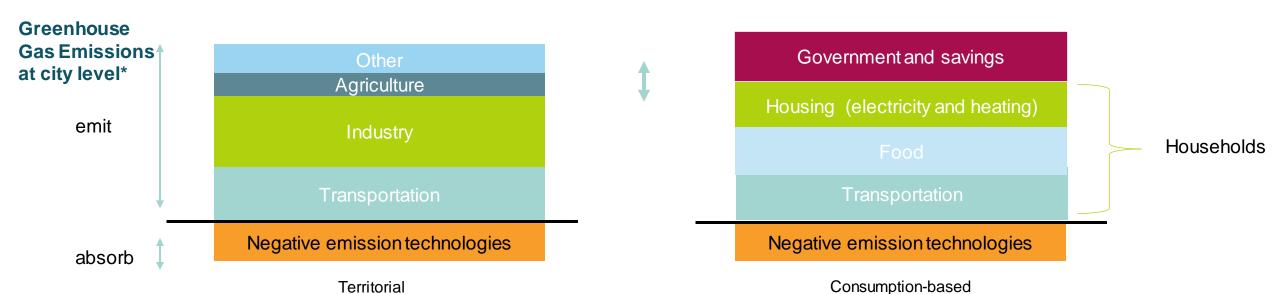
Utility companies

Financial institutions

### **EXAMPLES**

Behaviour/role	Own funds	Assets (ownership)
Democratic governance; social sustainability	Communal taxes, grants, fees and charges	Municipally owned buildings and centres; companies
Travel to work/school; leisure activities	Checking and saving accounts, time deposit, pension funds	vehicles; housing (freehold/leasehold); furniture
See mission statement; operations; value proposition	sales, grants,	Factories, offices, machinery
See mission statement; principles and guidelines	Donations, grants,	Religious venues, sports halls, universities
Provide other government services aside from municipality	e.g., taxes, grants, fees and charges	Trains, busses, hospitals, (schools)
Provide electricity, water, waste management services	e.g., sales, grants, taxes	the grid; sewage network
Invest in "society"	Savings from citizens, private sector, municipal government, etc.	Offices

Settings –
political,
economic, social,
technological,
environmental
and legal ->
normative frame



## Steps in stakeholder engagement



- 1. Mapping of different stakeholders, using influence and impact
- Assessing the financial capacity of the different stakeholders including credit rating, legislative (financial) framework they operate under, and financial instruments used currently. Links with the mapping of funding opportunities
- 3. Assessing the conditions under which the actors would use (similar or other) financial instruments, and how funding could be redirected
- 4. Understanding the terms and conditions of the investment plan



## Template for Stakeholder Engagement



Stakeholders involved	Network	Influence	Interest	Level and type of Engagement



## **Questions & Answers**

Ask your questions in the chat!







## **Finance Guidance Tool**

NZC tool to support finance landscape navigation and IP development



## Navigate the city finance landscape



- 1. Overview of existing instruments
- 2. Funding programmes and opportunities
- 3. Private sector capital opportunities
- 4. Exploration of innovative financing approaches
- 5. City-focused initiatives in Europe



## An interactive online Knowledge Tool



Input: Guidance questions

Output: Suited financing type

Comparative overview

Further information in Knowledge Repository

"Simple yet informative"



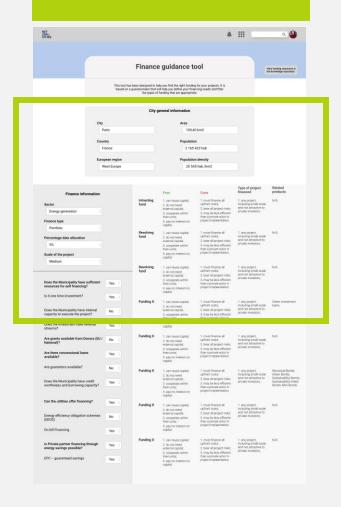
## **Logic of the Guidance Questions**

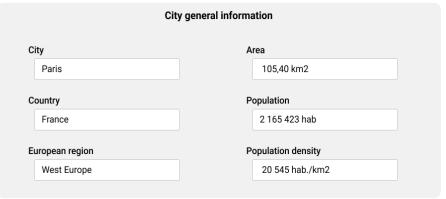


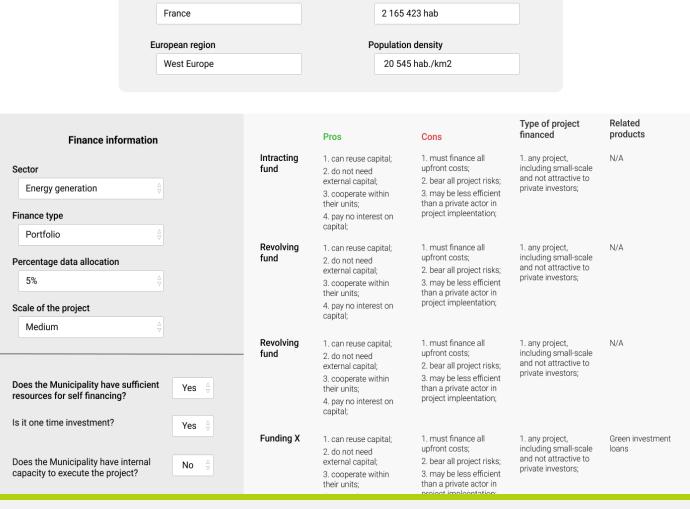
(Green) Built Energy Transport Waste 1. Sector Focus: Environment Infrastructure **Systems** 2. Guided Questions: General budget? Donor funding Innovative & partner finance Taxes Commercial finance Third party agreements (PPP, Grants? PPA, SPV, etc) Debt? Guarantees? Revolving funds Loans Utilities • etc. Bonds (municipal, green, etc) Loans? Crowdfunding Equity? Institutional investors Budget Sponsorship, Philanthropic funds Public funding Partner cooperation Commercial Finance



# Mock up





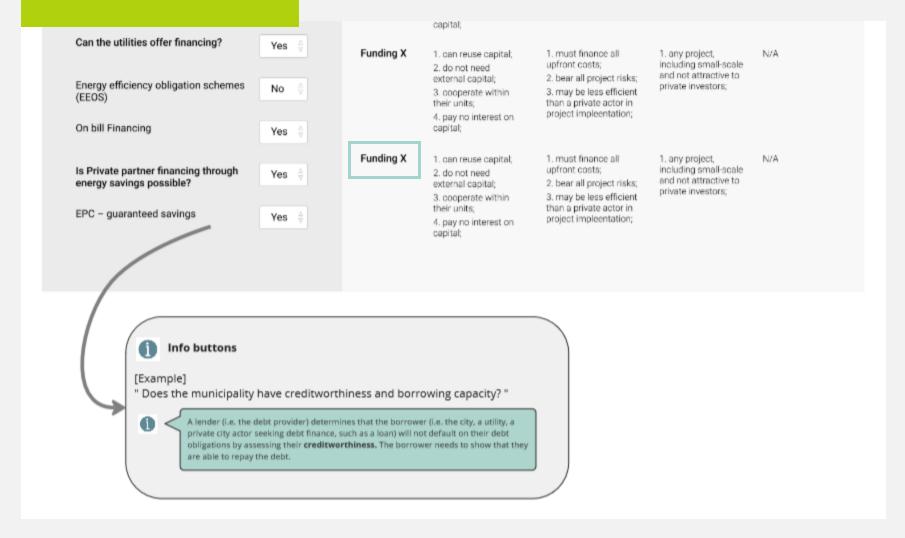






## Mock up







## **Example: Knowledge Repository**



### **Municipal Bonds**

Municipal bonds are debt securities issued by cities, states, countries or countries to raise capital for infrastructure projects. The municipalities in need of capital raise funds in primary markets via primary issuances of bonds. Once bonds are issued, they can be traded in secondary markets. Municipal bonds are associated with low risk and are often tax exempted making them especially attractive to investors. (Narayanaswamy et al, 2017). The unit price and the minimum buy-in for municipal bonds are usually high and therefore are often criticised to be most beneficial to the affluent class. Municipal bonds are further categorised as General Obligations Bond (repayment via tax revenues) and Revenue Bond (repayment via revenues from the project)

**Advantages:** The municipality can raise finances for public projects independently or in coordination with a bond agency. Because bonds generally have low-interest rates, it offers capital at a lower cost than commercial bonds.

**Disadvantages:** Issuing municipal bonds may require extensive and costly preparation, such as obtaining a credit rating, acquiring approval from national securities authorities, and consulting with investment brokers. For this reason, many countries have municipal bond agencies, which aggregate debt from multiple municipalities, issue bonds, and sell them in the financial markets. With a high credit rating, agencies can raise capital for municipalities at a lower cost than would be possible if the municipalities issued the bonds themselves. Agencies of this kind are located in Sweden, Finland, France, Denmark, Switzerland, UK, and the Netherlands (ManagEnergy 2017).

Projects that can be financed with this model: Most municipalities with access to a bond agency can apply this model. (Source: Novikova, A., Stelmakh, K., Hessling, M., Emmrich, J., and Stamo, I. 2017. Guideline on finding a suitable financing model for public lighting investment: Deliverable D.T2.3.3 Best practice guide. Report of the EU-funded project "INTERREG Central Europe CE452 Dynamic Light", October 2017.)

### Pooling Municipal debt

In comparison to big cities, the cost of borrowing for smaller municipalities can be particularly high. By pooling municipal debts with other small municipalities, the overall borrowing cost can be drastically reduced. Municipal bonds on the pooled municipal debts are then issued by the local governments and are purchased by a bank specifically authorised by the national or state statute. The bank then pools all the bonds purchased and issues them at the national bond market. Financing authorities can then gain greater access to national and international capital markets with higher credit ratings, and lower credit risk for each individual Municipality. (UN Habitat, 2009)

### Specialised Bonds

### Mini Bonds

Mini-bonds are General Obligation Municipal bonds with a lower unit price. Mini-bonds are marketed directly to individuals without an underwriter serving as a broker-dealer. The Municipality assigns a firm to process the sale transaction, maintain the records and execute maturity payments. Mini-bonds connect the taxpayers to the public projects, thus engaging citizens, increasing citizens' access to municipal bonds, increasing the perceived equity of tax-exempt financing, and increasing social capital while funding capital projects. However, the role of mini-bonds is often limited in scale as there are a limited number of local investors due to the high marketing costs. (Ely, T. L. and Martell, C.R., 2016)

#### reen Bonds

Green bonds are municipal bonds issued by public entities to support climate and environmental investments attracting Investors interested in positive social and environmental impacts thus creating a greener portfolio. Alongside the standard financial characteristics, green bonds are additionally evaluated based on the positive environmental impacts the bond intends to achieve. Investor diversification, closer engagement with investors and raising awareness for the projects to be financed, are some of the benefits of green bonds to the issuers. (World Bank Group, 2015)

#### Case studies:

- 1. Case: Green Bonds of Gothenburg, Sweden
- 2. Case: Green Bonds made by KfW, Germany

### Further reading:

- 1. What are Green Bonds?
- 2. Explaining green bonds

#### Sustainability Bonds

Sustainability bonds are Municipal bonds where the proceeds support projects with both environmental and social sustainabilityrelated outcomes, such as affordable, energy-efficient housing or sustainable value chain creation. (Vanhuyse, F., et al., 2020)

### **Sustainability Linked Bonds**

In a sustainability-linked bond, the issuer commits to future improved sustainability outcomes within a predefined time frame. Unlike green, social and sustainability bonds, however, a sustainability-linked bond has no restrictions on how the proceeds can be used. (Waltré, N. et al, 2022)

### Case Studies:

- 1. Towards Resilience Case Study NSW Sustainability Bonds
- 2. Sustainable Land Bonds

### Further Reading:

1. Sustainability Bond Guidelines

### References:

- . UN-HABITAT. (2009). Guide to Municipal Finance.
- Vanhuyse, F., Chan, S. and Gill, T. (2020). <u>Bonds Beyond Green: Results of the Scoping Study on Sustainable City Bonds</u>.
   Stockholm Sustainable Finance Centre, Stockholm.
- Waltré, N., Sjöström, E., Agerström, M., Vanhuyse, F. and Requena Carrion, A. (2022). The role of private market capital in financing sustainable cities: investor and municipal views in a Swedish context. Stockholm Environment Institute, Stockholm



## **Next steps Finance Guidance Tool**



- Review and integration of your feedback
- IT development of the tool
- Estimated launch: mid-November
- Semi-annual review, update and further development





## **Questions & Answers**

Ask your questions in the chat!

























DEMOS HELSINKI













































## Get in touch with NetZeroCities!





@NetZeroCitiesEU



**NetZeroCities** 



**NetZeroCitiesEU** 



**NetZeroCities EU** 



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